

July 15 1991  
land  
US

America	5000	Iran	1000	Poland	1000
Canada	1000	Japan	1000	Portugal	1000
France	1000	South Korea	1000	Spain	1000
Germany	1000	Taiwan	1000	Sweden	1000
Greece	1000	Thailand	1000	Switzerland	1000
India	1000	UK	1000	USA	1000
Italy	1000				
Japan	1000				
South Korea	1000				
Taiwan	1000				
Thailand	1000				
UK	1000				
USA	1000				

# FINANCIAL TIMES

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spread their wings  
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FT No. 31,505 Tuesday July 16 1991 D 8523A

## World News Business Summary

### EC observers arrive in Yugoslavia to monitor pact

EC observers arrived in Yugoslavia to monitor a peace accord between Serbs and Croats in the breakaway republic of Croatia. Croatia accused Yugoslav troops of killing one of its national guards. Page 2

### US industrial output shows solid rise for third month

US industrial production in June registered a solid rise for the third month running, a sign that recovery is well under way in the factories. The Commerce Department said output rose 0.7 per cent last month. The steady, broadly-based rise in output will reassure policy makers monitoring data for evidence of sustained recovery. Some recent figures seemed to indicate a fitful revival. Page 18

### Amnesty accuses Iraq

Amnesty International said Iraqi troops killed "countless" civilians after the Shia Moslem and Kurdish uprisings that followed the Gulf War. Sanctions plea, page 6

### Arafat escapes unhurt

PLO chairman Yasser Arafat escaped unhurt when his car overturned at a checkpoint on the road from Baghdad to Amman. One of his bodyguards was hurt.

### Japan's TV chief quits

Koji Shima, 63, head of Japan's giant public NHK television corporation, resigned after admitting he gave false evidence to parliament.

### Pact on bases near

The Philippines said it was near agreement with the US on a new military bases treaty after Washington served notice that it plans to abandon volcanic-ravaged Clark air base.

### Seaside axe attack

An axe-wielding Arab wounded three people, including an elderly French woman tourist, in the Israeli seaside town of Netanya. Police said the assailant was arrested.

### Mail coup attempt fails

Major Lamine Diarra, a powerful member of Mali's military-led ruling council, and other officers were arrested after a coup attempt failed.

### Rightist on the run

South African rightwinger Piet Rudolph said he would stay on the run from police trying to arrest him for refusing to be tried for speeding by a black magistrate.

### Rao wins key vote

Indian prime minister P.V. Narasimha Rao's minority government won a vote of confidence in parliament after pushing through tough economic measures. Page 6

### Mubarak threatened

Moslem extremists accused of killing Egypt's parliamentary speaker chanted death threats against President Hosni Mubarak when they appeared in a Cairo court.

### Experts test reactor

International nuclear experts who condemned two of Bulgaria's nuclear reactors as unsafe sent a team of scientists to inspect a larger reactor the government wants to reactivate. Page 2

### Papandreou blamed

Greek banker George Koskotas, the main witness in a \$200m scandal, told a special court in Athens he put \$8m of stolen money in an account at the request of former prime minister Andreas Papandreou, who is accused of taking bribes. Page 2

### Turkish police kill two

Turkish police, cracking down on left-wing militants ahead of a visit by President George Bush, shot dead a man and a woman who lobbed hand grenades at them in Ankara.

### Golf clubs fetch \$1m

A set of 23 golf clubs, each used by a British Open champion, were sold for a record \$277,000 (\$1.04m) by Sotheby's of London.

## Manufacturers Hanover and Chemical to merge

**By Karen Zagor in New York**  
A MULTI-BILLION dollar merger was announced yesterday by Chemical Bank and Manufacturers Hanover in a move that will create the second largest US banking group. The merger is the first between two US money-centre banks and could signal the start of widespread consolidation of the nation's troubled banking system. The market value of the transaction before the start of trading yesterday was more than \$20bn. Under the merger agreement, which was approved by both boards on Sunday and signed by the two chairmen yesterday after 90 days of negotiation, each share of Manufacturers Hanover stock will be exchanged for 1.14 of Chemical's common stock. The banks said the new group, which will be known as Chemical Banking Corporation, will be owned equally by Chemical and Manufacturers Hanover. It will overtake Chase Manhattan in size to rank second to Citicorp. About 6,300 jobs are expected to be lost from the combined workforce of 45,000. About 95 per cent of the job losses will come from New York, but cuts are also expected in London and Tokyo. The consolidation is expected to result in annual savings of \$650m, partly through the job cuts. The new bank will take a restructuring charge of about \$550m. When the merger is completed, it will have \$135bn in assets, \$7.7bn in shareholder equity and a market capitalisation of \$1.6bn. It will be based at what is now the headquarters of Manufacturers Hanover on Park Avenue in New York. Mr John McGillicuddy, chairman of Manufacturers Hanover, will be chairman and chief executive of the new group until 1994, when Mr Walter Shipley, chairman of Chemical, will take over. Until then, Mr Shipley will be president and chief operating officer. One of the first casualties of the link-up was Mr Thomas Johnson, who resigned yesterday as president of Manufacturers Hanover. Mr Johnson, who took part in the merger discussions, decided to step down when it became clear he was not being considered for the job of chief executive officer of the new organisation. The merger, which is expected to be completed by the end of 1991, pending regulatory approval, will create a network with 630 branches in the US: 436 in New York, 132 in New Jersey, and 62 in Texas, where Chemical owns Texas Commerce Bancshares. The bank intends to pay annual dividends of \$1.20 a share, compared with dividends of \$1 a share at present for Chemical and \$1.88 for Manufacturers Hanover. The news spurred heavy trading in the banks' stock and bonds. At mid-session, Chemical shares were up \$2 1/2 to \$35 1/2, while its 8.75 per cent subordinated capital notes, due in 1993, were about 2 points higher at 96 1/2. Manufacturers Hanover's stock was up \$5 1/2 to \$28 1/2 and its 8.50 per cent subordinated notes, due 1993, were about 2 points higher at 90 1/2. Lex, Page 18; analysis, Page 19; US bank results, Page 21

## Summit urges completion of trade liberalisation talks by year's end G7 ready to back Gorbachev

**By Peter Norman, Philip Stephens, Robert Mauthner and Rachel Johnson in London**

PRESIDENT Mikhail Gorbachev is guaranteed strong political support when he meets the leaders of the Group of Seven leading industrial countries tomorrow despite their severe reservations about his economic reform programme. The G7 leaders have resolved to line up behind the Soviet President in recognition that he could suffer grave political damage if he is seen to be turned away from this week's meeting with the G7 without a show of support. On the eve of the Soviet leader's arrival at the annual economic summit, the leaders of the US, Japan, Germany, France, Britain, Italy and Canada put their political weight behind his policy of perestroika while keeping the West's purse strings tied. At yesterday's meeting virtually all the summit leaders urged that the Uruguay Round of trade liberalisation talks should be completed by the end of this year. They also insisted that support for the Soviet Union in its troubles should not be at the expense of eastern and central Europe and the developing world. In a series of declarations to be issued this morning, they will promise to promote the United Nations as a guarantor of world peace, to maintain sanctions against Iraq until the Baghdad government has met all the terms of the UN resolutions ending the Gulf War. It will intensify domestic pressure on President Saddam Hussein by calling for open and democratic elections, and to press for controls over arms sales. On arms sales, Mr John Major, the British prime minister and summit host, was pressing for agreement on "common criteria" among suppliers to prevent the creation of regional arms imbalances. Mr Major promised some crisp declarations and British officials voiced confidence that his objectives would be agreed by the other leaders. The declarations will also welcome reform in South Africa and call for early negotiations to follow Pretoria's recent decision to remove the legislative pillars of apartheid. But despite the wide ranging nature of yesterday's discussions, it was the visit of the Soviet leader to London later today that continued to dominate this 17th economic summit. Having made clear that President Gorbachev could not expect large scale financial aid from the London summit, G7 leaders went out of their way to assure him of a warm reception. Both President George Bush and Chancellor Helmut Kohl of Germany said President Gorbachev should be treated with honour for his work as Soviet leader and his contribution to the end of the Cold War. Although the German leader has championed Mr Gorbachev's cause on the international stage there appeared to be few differences between him and the US leader about the Soviet Union yesterday. Mr Kohl hoped the meeting with the Soviet leader would mark the beginning of an intensive dialogue with the West and warned that a slide of the Soviet Union into instability would be a disaster for the West. Mr Bush also underlined the need for internal reform in the Soviet Union and a clarification of relations between Moscow and the Soviet republics. Mr Major yesterday set the promotion of a strengthened role for the United Nations and a commitment to the successful completion of the Uruguay Round of world trade talks as his priorities for the London summit. Finance ministers predicted a world recovery in the second half of this year. At a meeting chaired by Mr Norman Lamont, Britain's chancellor of the exchequer, the consensus was that 1990 had been a very difficult year, British government sources said. The Gulf war had lowered investor and consumer confidence, then the rise in oil prices had heightened inflationary pressures. However, there had been no "panic" in response to the Gulf war and this would pay economic dividends in the shape of a second-half recovery. This scenario was by no means without risk or assured - but was the balanced judgment of the finance ministers. Security check: UK premier John Major with German finance minister Theo Waigel



Security check: UK premier John Major with German finance minister Theo Waigel

## Crédit Lyonnais to take 20% of Usinor-Sacilor

**By George Graham in Paris**

CREDIT LYONNAIS, the French state-controlled bank, is to take a 20 per cent stake in Usinor-Sacilor, France's state-owned steelmaker, in a deal designed to raise fresh capital for both companies. The bank will subscribe FF2.5bn (\$400m) in cash to a Usinor rights issue, which is expected to give it approximately 10 per cent of the steel group. The state will then subscribe to a Crédit Lyonnais capital increase, paying for its new shares by transferring Usinor shares to lift the bank's stake to 20 per cent. The operation is the latest in a series of often complex reshufflings of shareholdings in the French state sector, designed to meet the capital requirements of state-owned companies without direct cash outlays by the government. Banks have been particularly in need of such fund-raising operations as they have strived to meet the tougher capital adequacy requirements imposed by the Cooke ratios of the Bank for International Settlements and by the European Commission. Industrial groups such as Rhône-Poulenc, the chemicals company, and Pechiney, the aluminium producer, have used similar techniques. Direct cash injections by the state have tended to be reserved for companies such as Thomson and Bull in the ailing electronics sector. These injections have also frequently attracted criticism from Sir Leon Brittan, the EC competition commissioner, who is particularly watchful for subsidies to state-run companies. Usinor said that the arrival of Crédit Lyonnais would clearly improve its debt levels. It currently has FF22.9bn of debt for exactly the same amount of equity - and would also improve its image as a fully competitive company. The steelmaker said the addition of a new shareholder should help to convince both the European Commission and national authorities that it now competed normally without subsidies from the government. Usinor recalled that the UK government had expressed reservations this year when Usinor sought to acquire control of Britain's ASD. The group has recovered from a long history as the most consistent loss-maker in France to record substantial profits in the last three years, with net earnings of FF3.5bn last year. This year, however, it has warned that market conditions have made its position more difficult. Usinor expects net profits of around FF800m in the first half of 1991, but said that the second half usually produces worse operating results. The group will also be hit by restructuring costs resulting from the closures of a blast furnace and iron ore mine. The bank has already carried out a number of similar operations designed to increase its capital. At the end of 1990, Crédit Lyonnais's Cooke ratio reached 9.8 per cent, well above the 6 per cent norm, but rapid expansion has increased its appetite for fresh capital.

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● World recovery later this year  
● Kohl and Bush focus on environment  
● Uruguay round gets top priority  
● Soviet faith in imperfect blueprint  
● Japan raises its voice  
● Curb on loans to Moscow may be lifted

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STERLING New York lunchtime: \$1.5535 London: \$1.5525 (1.5495) DM2.955 (2.955) FF10.0275 (10.0175) SF2.5575 (2.555) £ Index 90.4 (Same) GOLD New York: Comex Aug \$370 (369.6) London: \$369.6 (368.15) H. SEA OIL (Argus) Brent Aug \$19.625 (19.125) Chief price changes yesterday: Page 18	DOLLAR New York lunchtime: DM1.789 FF6.071 SF1.5475 Y136.685 London: DM1.7875 (1.789) FF6.075 (6.0725) SF1.548 (1.549) Y136.66 (136.75) £ Index 97.5 (97.5) Tokyo close: Y137 US LUNCHTIME RATES Fed Funds: 5 1/4% 3-mo Treasury Bill: 5.71% Long Bond: 9 1/8% yield: 8.43%	STOCK INDICES FT-SE (+35.1) 2,532.5 (+35.1) FT Ordinary: 1,951.1 (+25.4) FT-A All-Share: 1,206.38 (+1.1%) New York lunchtime: DJ Ind. Av. 2,965.47 (+4.7) S&P Comp 361.58 (+1.33) Tokyo: Nikkei 23,459.04 (+321.26) LONDON MONEY 3-month interbank: 11 1/4% (same) Libor long gilt future: Sep 91 91 1/4 (Sep 91 1/4)
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### JERSEY EUROPEAN



## EUROPEAN NEWS

## EC team arrives in Yugoslavia

By Laura Silber in Belgrade

EC observers arrived in Yugoslavia yesterday to monitor a peace accord threatened by clashes between Serbs and Croats in the breakaway republic of Croatia.

Croatia accused Yugoslav army units of killing one of its national guard when they fired on the republican troops in Kraljevac, 50 km south of Zagreb. Another Croatian soldier was wounded in shelling from army tanks, Mr Milan Brestak, deputy interior minister claimed.

Mr Brestak accused the federal army of "deliberately violating a locally agreed ceasefire when the tanks refused to pull back". Yesterday's clashes followed several hours' fighting between local Serbs and Croatia's national guard in the same region on Sunday. Local Serbs are demanding secession from Croatia to join Serbia, the biggest Yugoslav republic.

Mr Branko Salaj, a Croat government official, said: "We are in a de facto state of war; it is important the EC mission will witness this and tell Europe". The 21-strong EC team arrived in Zagreb to monitor the peace accord reached on the island of Brioni on July 7. This seeks a three-month freeze on all Slovenia's and Croatia's declarations of independence, a ceasefire, and federal army return to barracks.

The Yugoslav state presidency has accepted the Brioni declaration, but representatives from Montenegro and the Serbian province of Kosovo said they would not attend a meeting on Brioni today, further impeding peaceful negotiation. Mr Srdjan Bozovic, Kosovo's representative to the presidency, said he was staying away unless talks were held in Belgrade. Slovenia refuses to talk in Belgrade.

## Peoples hard as stone collide as war elbows reason aside

FIGHTING between Serbs and Croats in the Yugoslav republic of Croatia is entering a new phase, in which neither moderate Yugoslav officials nor EC observers may be able to prevent full-scale civil war, according to Balkan diplomats.

The war now unfolding is a one of revenge underpinned by two very different cultures pursuing conflicting goals: an independent Croatia and a Greater Serbia. The end of communist rule has given free rein to the articulation of these pursuits.

Serbs first migrated to the plains of Slavonia in eastern Croatia to escape Turkish rule in Kosovo in the 17th century, and the two sides co-existed peacefully until 1918.

The collapse of the Habsburg and Ottoman empires left a political void which the South Slavs - Slovenes, Croats and Serbs - tried to fill by creating a parliamentary democracy under the Kingdom of Croats, Serbs and Slovenes, which had no internal boundaries.

But the Serbs, inhibited by a weak political and legal culture, believed they should have their own national Serbian state. The Croats, inspired by Mr Ante Stjepanovic and other 19th century Croatian nationalist ideologists, argued that they too should have a state for Croats in the new kingdom.

These ambitions were exploited by Mr Ante Pavelic, a Croat and founder of the Nazi-backed Ustasha government in Croatia during World War II. Recruited from among impoverished Croats in western Bosnia-Herzegovina, the Ustasha set out in the early 1940s to create an independent Croatia. In doing so, they murdered tens of thousands of Jews, Serbs and Moslems.

The Serbs in Croatia sought refuge among Tito's communist party, who were also fighting the right-wing royalists. Fifty years later, both ethnic

groups in Croatia are seeking redress for their failure to attain their separate goals and revenge for World War II.

Tito kept revenge in check. He kept a brief and violent suppression of the Croat nationalist movement in 1971. Armed with a massive internal security network, he repressed all ethnic aspirations.

But he made two fundamental errors. First, his determination to rally all forces behind him in the new Yugoslavia, he failed to de-Nazify Croatia.

Second, as a reward to the partisans, Tito moved thousands of Serbs from the backward regions, particularly from the Dinaric mountains in Montenegro, up to Croatia where they took over property owned by long-established German settlers who were forced to flee.

Judy Dempsey takes a long view of how the current ethnic strife in Yugoslavia came about

There was an instant clash of cultures. These Serbs, who had little in common with earlier Serb migrations to Croatia, did not assimilate. Furthermore, since many of them were communists, Tito promoted them at the expense of Croats.

Meanwhile, former Ustasha supporters emigrated, or kept a low profile. Poor Croats had little in common with earlier Serb migrations to Croatia, did not assimilate. Furthermore, since many of them were communists, Tito promoted them at the expense of Croats.

Many settled in Split, one of the largest ports, which was soon transformed into a region controlled by Croat nationalists. Involvement in arms sales. He presented to the court company accounts he said were controlled by Mr Papandreu or his Panhellenic Socialist Movement party, and in which money from alleged arms deals was deposited.

Mr Koskotas accused him of instigating a scheme to deposit state funds at the Bank of Greece, to skim off millions of dollars in reform payments.

Mr Papandreu, 72, could face jail for life if convicted. He denies wrongdoing and has refused to attend the trial, calling it a political plot.

Until lately, they had stayed out of politics. But today, they are among those forcing the pace of events. The activists belong to the generation called *dosijaci* (newcomers), who were settled in Croatia and other parts of Yugoslavia after the war.

The Croatian government, for example, is dominated by Croats from the Dinaric region of Montenegro, including Mr Simo Djodan, the nationalist minister of defence, and by nationalist emigrés from Canada, including Mr Ante Beljo, general secretary of the ruling Croatian Democratic Union (HDZ).

Yugoslavia's troubled history has created the leaders in Serbia, Vojvodina, and Kosovo - all controlled by Mr Slobodan Milosevic, president of Serbia - are dominated by Serbs from the Dinaric region. Apart from Mr Milosevic himself, these include Mr Veljko Kladjevic, the federal defence minister, and Mr Drago Zelenovic, the prime minister of Serbia.

"No-one should underestimate the people from the Dinaric region, whether they are Serbs or Croats," explained Mr Omer Nikolic, former director of the Islamic faculty in Sarajevo. "They are tough, determined, and uncompromising. Like the mountains in which they once lived, they are as hard as stone," he added.

Indeed, voices of moderation and compromise are stifled. Vjesnik, the Croatian daily newspaper, suggested last month that Mr Josip Kizelj, a Croat and police chief in the Croatian town of Osijek, may have been murdered by HDZ extremists because he wanted a dialogue with local Serbs.

"Reason is not allowed. Serbs and Croats who for centuries lived side by side in peace will soon be asked to choose," one Yugoslav journalist commented.



The Goddess of Victory, loaded on a truck, drives past the ruin of Berlin's Anhalter station on her way back to the Brandenburg Gate. "Victoria" needed renovation after Germans, celebrating the opening of the Wall, climbed the gate and damaged the statue.

## Soviet Union accepts need for energy sector market reforms

By Andrew Hill in Brussels

THE Soviet Union accepts the need for market reforms in its energy sector, it said yesterday, but did not detail how these could be achieved or if they would require specific outside funding.

Mr Lev Voronin, Soviet ambassador to the EC, said at the first day of talks on a European energy charter that he believed the 35 participants should use the talks as a chance for co-operation, not confrontation.

The charter was not set out by a group of nations, but by another, or one group of policies against another, he added.

The fact Mr Voronin was the first delegate invited to address the conference underlines the Soviet Union's importance to

the charter, one of the main aims of which is to help that country exploit its abundant resources.

No discussion came on the issue of national sovereignty over such resources. But the Soviet delegation was understood to include representatives of some of its republics, which have been seeking control over oil and gas fields.

Mrs Yvonne van Rooy, Dutch foreign trade minister, stressed the importance of introducing a market-based system in east European countries. Through co-operation in the energy field and by gradually introducing market prices, the European energy charter could help the important changes towards market-oriented systems in central and eastern European countries, and would be instrumental in Soviet market-oriented economic reform, she added.

The energy charter is the brainchild of the Dutch prime minister, Mr Ruud Lubbers. The aim is to sign an accord in mid-December. The preparatory conference, lasting until Thursday, aims for a framework of working groups to negotiate the charter, discuss a basic legal protocol, and handle issues such as energy efficiency and the environment, nuclear safety and hydrocarbons use. It is being attended by all European countries, and the non-European Group of 24 nations, including the US and Japan.

Other elements, designed to tackle high rates of absenteeism in the Netherlands, include proposals for subcontracting one day of vacation every time an employee calls in sick. Dutch workers, who generally have five to six weeks' annual holiday, will still be guaranteed a minimum of four weeks.

Another measure would require companies with workforces of more than 15 people to pay the first six weeks of an employee's sick leave. Currently, sick leave is paid out of general government funds raised by social-security premiums paid by employers and employees alike.

## Dutch to restrict disability benefits

By Ronald van de Krol in Amsterdam

THE Dutch government is to place strict limits on the country's disability benefit programme, in an attempt to curb the runaway growth in one of the Netherlands' main items of social expenditure.

Under controversial plans drawn up over the weekend, the centre-left cabinet is proposing to limit disability payments to no more than six years, representing a severe curtailment of the country's generous, open-ended scheme.

When the six years are up, people classified as disabled will fall under a far less generous scheme that pays only 70 per cent of the national wage of roughly  $\text{fl} 2,100$  ( $\text{£}332$ ) a month. The proposed changes, scheduled to take effect in mid-1992, are designed to generate savings of  $\text{fl} 4.4$  bn in 1994 and head off the prospect that 1m people could be drawing disability benefits by 1994. At the moment, the Netherlands' wide-ranging disability scheme, known by its Dutch acronym WAO, pays out up to 70 per cent of an employee's last earned salary up to the age of 65. For employees declared unfit to work in their 30s, benefits could last for 30 years or more.

Dutch trade unions fiercely oppose the proposed changes and have promised to take unspecified "actions" after the summer holidays. "What is clear so far is that these actions won't be limited to demonstrations but will be carried out inside companies," a union spokesman said.

When introduced in the mid-1980s, the WAO scheme was hailed as a jewel in the crown of the Dutch welfare state. But the number of recipients grew explosively during the 1980s, and it has now become the main domestic political and budgetary problem facing Mr Ruud Lubbers, the Dutch prime minister.

Unlike the system operated in other countries, the WAO programme is all-encompassing, covering people injured in industrial accidents as well as those who suffer from stress on the job. Around 90 per cent of "WAOers", as the disabled are called, have been declared unfit to work on psychological grounds.

The proposed changes, which will be debated by parliament later this year, will not affect disability-benefit recipients over the age of 50, who currently account for around 60 per cent of the 900,000 people covered by the scheme. However, the new rules will apply to all other existing recipients, as well as to all newcomers, regardless of their age. The measures are part of a package drawn up by the cabinet in preparation for the 1992 budget, which will be unveiled in September.

Other elements, designed to tackle high rates of absenteeism in the Netherlands, include proposals for subcontracting one day of vacation every time an employee calls in sick. Dutch workers, who generally have five to six weeks' annual holiday, will still be guaranteed a minimum of four weeks.

Another measure would require companies with workforces of more than 15 people to pay the first six weeks of an employee's sick leave. Currently, sick leave is paid out of general government funds raised by social-security premiums paid by employers and employees alike.

## Italian output falls 3 per cent in May

ITALY'S unadjusted index of industrial output fell 3 per cent in May from a year earlier, the State Statistical Institute Istat said yesterday. AP reports from Milan. Industrial production in the first five months fell by 2.7 per cent on the same period a year earlier.

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## Banker claims \$8m 'deposited' for Papandreu

MR George Koskotas, the Greek banker and main witness in the \$200m ( $\text{£}125$ m) Bank of Crete scandal, told a special court in Athens yesterday he put \$8m of stolen money in an account at the request of former prime minister Mr Andreas Papandreu, Reuters reports from Athens.

Mr Papandreu, was charged by parliament in September 1989 with accepting bribes and stolen money in connection with the embezzlement scandal at the private bank, which Mr Koskotas owned and ran. The latter produced what he said

was a handwritten note by Mr Papandreu asking him to deposit \$8m at a London bank. "At Mr Papandreu's house in June 1988, he asked me to deposit \$8m at a bank in London. He wrote down the name of the bank, the account number of a company he apparently controlled and the name of the bank's manager," Mr Koskotas said.

He said the alleged transaction was made through an associate of Mr Papandreu; he claimed the two men were involved in arms sales. He presented to the court company accounts he said were controlled by Mr Papandreu or his Panhellenic Socialist Movement party, and in which money from alleged arms deals was deposited.

Mr Koskotas accused him of instigating a scheme to deposit state funds at the Bank of Greece, to skim off millions of dollars in reform payments.

Mr Papandreu, 72, could face jail for life if convicted. He denies wrongdoing and has refused to attend the trial, calling it a political plot.

## IBM offers amnesty to E European software users

INTERNATIONAL Business Machines, the world's largest computer company, yesterday announced an amnesty programme for illegal users of its software in eastern Europe, AP reports from Warsaw.

Trade bans, restrictions by the Communist regimes and lack of money have all contributed to software piracy in the region. However, governments have promised to take steps to end the illegal usage as a route to membership of the European Community and other western organisations.

IBM said there was no way to estimate how many illegal users there were or how much money was at stake. Discounted prices are being offered to those who come forward.

The company would not say

whether those who did not take advantage of the IBM offer before the October 31 deadline would face prosecution.

Eastern Europe offers a tremendous new market for computer companies and the amnesty programme is designed to bring new customers into the fold. IBM said it was not aware of any similar "legalisation" programme among their competitors.

Two options are being offered, both directed at companies with substantial "main-frame" equipment. The first allows companies to become normal IBM customers and continue using their current software until March 1993, for a fee of about \$5,500.

The second offers updated IBM software and full system support over a period of time.

## UN team to inspect third Bulgarian nuclear reactor

NUCLEAR experts who said two of Bulgaria's reactors were unsafe sent a team of scientists today to inspect a larger reactor which the government wants to bring back into operation. Reuters reports from Sofia.

A spokesman for the UN's International Atomic Energy Agency (IAEA) said the team would spend three weeks at the controversial Kozloduzh nuclear plant.

They will check the safety of a 1,000MW reactor shut a few months ago for maintenance and repairs, but which the Bulgarian authorities want to bring back into use next month.

Bulgaria agreed on Tuesday to shut down the two oldest of Kozloduzh's four 440MW reactors in about six weeks' time, in return for promises from the

west to help it find alternative sources of power.

The two Soviet-built reactors are the only ones functioning at the plant, near the Romanian border. The Kozloduzh plant, similar to the one at Chernobyl in the Soviet Union, which exploded with devastating effect in 1986, supplies 40 per cent of Bulgaria's electricity.

An IAEA report issued last week said radioactive leaks at Kozloduzh were excessive and emergency procedures inadequate. It expressed concern about the vulnerability of the plant to the region's earthquakes.

IAEA officials said Bulgaria was hoping to bring the two remaining - and more modern - 440MW reactors back into operation next month, as well as the fifth, 1,000MW reactor.

## Russian power struggle rages on

A POWER struggle over the future of the Russian Federation raged on yesterday as President Boris Yeltsin failed to secure approval for the man he wants to replace him as chairman of the republic's parliament, Leyla Bulatova from Moscow.

Russian deputies tried for a third day to elect a new chairman as Mr Russian Khasbulatov, the parliament's forceful first deputy chairman, was again pitted against a young Communist hardliner, Mr Sergei Baburin.

A close Yeltsin ally, Mr Khasbulatov lacks backing among the Russian president's supporters in the Democratic Russia movement. Some accuse the former economics professor of high-handed behaviour in managing parliament in Mr Yeltsin's absence.

The disunity among so-called democrats has helped explain

why Mr Baburin, the Communist party favourite, polled even more votes than Mr Khasbulatov in an earlier election on Saturday. Neither man has so far won the necessary minimum 531 votes from the Congress of People's Deputies, or super-parliament.

Mr Yuri Yarov, centrist chairman of the executive committee of the Leningrad regional council, was brought in as a compromise candidate yesterday.

But the uncharismatic Mr Yarov was unlikely to break the deadlock. Yeltsin allies insisted the only way out of the parliamentary crisis was to continue pushing the candidacy of Mr Khasbulatov until the Congress gave in.

Mr Evgeny Ambartsumov, an adviser to Mr Yeltsin, warned yesterday that the Supreme Soviet would become ungovernable if Mr Baburin

were elected as its head.

The creation of the presidential post last month has curtailed the role of the parliamentary chairman, but the latter is still instrumental in steering legislation through parliament and the environment.

He is also responsible for nominating judges to a new constitutional court.

The Soviet Defence Ministry has allocated troops and 30,000 army vehicles to help save this year's drought-affected grain harvest, the Communist party daily Pravda said yesterday, Reuters reports from Moscow.

The 60 motorised battalions will be spread over 20 regions of the Russian Federation. The government yesterday ordered the republics to respect an agreement signed six months ago whereby they contracted to supply the state with 7m tonnes of grain this year.

## Sweden's recovery seen as 'slow and possibly short-lived'

Analysts are forecasting a rapid movement from cooldown to over-heating, Robert Taylor reports from Stockholm

SWEDEN'S economy is pulling out of recession this summer but its recovery will be slow, modest and possibly short-lived, according to forecasts as the country closed down for its long summer break.

With a general election due on September 15, the ruling Social Democrats are using the statistics selectively, Mr Allan Larsson, finance

minister, insists the economy is now firmly on the right course to stability and renewed growth, while the main opposition parties argue that the underlying trends in the economy remain critical - an opinion shared by the country's employers at the Confederation of Swedish Industries.

The independent economic prognoses for this year and next confirm Mr Larsson's anticipation of a modest

upturn, improved further with the fall in interest rates since May 17, when the krona was pegged to the European Currency Unit. But they also suggest the Swedish economy is fragile and sluggish, with persistent structural problems.

Sweden's gross national product has fallen for two quarters in a row, with a 0.4 per cent decline in the first quarter of this year.

Net investment dropped 7.5 per cent, with a sharp decline of 15.5 per cent in manufacturing investment. Industrial production suffered a net fall of 1 per cent for the second successive quarter.

The balance of payments deficit for the 12 months to May stood at SKr26.3bn ( $\text{£}2.46$ bn). The annual inflation rate in the 12 months to May stood at 10.4 per cent, compared with a year before - this was the highest figure among western economies. These statistics provide a gloomy picture of an economy in recession, although official unemployment, at 2.1 per cent, remains one of the lowest among market economies.

The latest observations, particularly those from the Organisation for Economic Co-operation

and Development, suggest Sweden will start to pull out of its present troubles this year and through 1992, albeit the upturn will be slow.

The OECD predicts only a modest rise in economic growth of 0.4 per cent, in the OECD's bottom league, but a clear improvement on the contraction of 0.9 per cent expected for this year. The recovery will be based, the OECD argues, on a powerful 2.7 per cent growth in exports, which would be the best rate achieved since 1987.

Mr Larsson says the OECD growth forecast for 1992 is too pessimistic because it does not take account of more recent, favourable signs in the Swedish economy since the krona was linked to the Ecu.

Sweden's high rate of inflation over the past two years

looks set to fall during 1992 to an annual 3 to 4 per cent, partly as a result of modest wage settlements. However, the OECD does not believe the export expansion will prevent a worsening in Sweden's current account deficit to \$5.2bn from \$5.5bn this year. Unemployment is set to reach 3.6 per cent next year - high by Swedish standards.

Industrial production is expected to improve by a modest 1.5 per cent, after falls of 2.8 per cent and 2.5 per cent respectively in the past two years. But the OECD warns of a continuing decline in capital investment in 1992 for the third year in a row, with a fall of 4.5 per cent after 6.6 per cent this year. The negative investment pattern - confirmed in the industry confederation's reports - is particularly wor-

rying in manufacturing. Mr Larsson will be able to take much of the credit for the expected economic recovery in the autumn. He has stood firm against internal pressures from the trade unions and the big public-sector spenders who want election promises of more benefits. The new fiscal prudence reflects the degree to which the country's economic management has become integrated to the international financial system.

However, many analysts believe the Swedish economy will run into supply-side bottlenecks in an upturn, with a rapid move from cooldown to over-heating.

Mr Larsson also faces a return of the budget deficit problem. The latest estimate suggests it will climb to about SKr24.8bn this year, or 2 per

cent of gross domestic product. In 1991-92, it can be expected to fall to SKr10bn, but the predicted increase to SKr48bn in 1992-1993 will make a return to balance by the mid-1990s difficult.

The message is clear. The next government will enjoy no scope for any extra spending on benefits or cutting of taxes. Either would undermine the government's finances and force up interest rates, Mr Larsson maintains.

However, he can draw comfort from one finding as he starts his summer holiday. When asked recently by the Sifo opinion poll what the primary issue should be in the September general election, 47 per cent of Swedes opted for the environment, followed by taxation and law and order. Economic problems such as unemployment and inflation were hardly mentioned.

If Swedes are not particularly anxious about the future of the economy, this could be bad for the non-Socialist parties as they try to convince voters that the country is still in crisis and needs a more full-blooded free market strategy than the Social Democrats dare adopt.

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## AMERICAN NEWS

# White House hopeful on missiles agreement

By Peter Riddell, US Editor, in Washington

THE Bush administration yesterday expressed optimism about a rapid resolution of the remaining problem over the definition of new types of missile.

The problem over missile classification is holding up final agreement between the US and the Soviet Union on a strategic nuclear arms treaty (START), which would substantially reduce both sides' long-range nuclear weapons.

Both the US and the Soviet Union were yesterday stressing how much had been agreed by negotiations over four days of talks in Washington. The experts are now at work to see if the problem can be resolved before President George Bush and President Mikhail Gorbachev meet in London tomorrow.

This will determine whether the long-delayed Moscow summit between them will take place around the end of this month or later, after the August holidays. The White House yesterday left open the question of timing.

However, even the normally cautious Mr. Brent Scowcroft, the president's national security adviser, said he was optimistic and thought it quite possible that the remaining differences could be resolved by tomorrow. "What is left is

an issue dealing with the definition of new types. It's an important issue, but it's not beyond resolution."

The Bush administration knows that any treaty will have to be unambiguous and with no loopholes to secure the two-thirds majority in the Senate needed for ratification. In face of doubts about Soviet intentions expressed by some conservative Republicans.

## Resolution of the problem will determine the timing of the summit

The problem is over the definition of missile throw-weight, or the lifting power of missiles, which determines whether a missile is a new type or is classified as an existing weapon. This affects the future pattern of missile development - "the strategic balance for the next 15 or 20 years," according to Mr. James Baker, US secretary of state.

The US originally proposed that a 30 per cent change in the throw-weight of any missile would classify it as a new type, while the Soviet Union proposed 15 per cent, later raised to 20 per cent. The US

said it could accept 22.5 per cent and the two sides agreed on 21 per cent, though other definitional problems remain.

At stake is the Soviet desire to leave room for a new version of the SS-25 missile, containing more warheads than the existing one.

Production costs could be contained if the throw-weight is marginally different from the current version. But the US wants to ensure that the new missile's throw-weight is substantially greater, raising production costs and preventing it from being substituted for single-warhead missiles in a crisis.

The breakthrough over the weekend came on downloading - the number of warhead spaces on a multiple warhead missile. The US originally argued that a combined total of up to 1,000 warheads could be withdrawn, or downloaded, from one type of missile on each side, while the Soviets had pressed for the withdrawal of up to 2,150 warheads from three types of missile. The compromise was the withdrawal of no more than 1,350 warheads from three types of missile. Agreement was also reached on exchange of electronic information about missile test flights.

# Battleground shifts in Central America

As fighting dies down, the dilemma is how to achieve growth, writes Tim Coone

THE GUNS are gradually falling silent in Central America. The rain forests and abandoned maize plots that were the Cold War's local battlegrounds of the 1980s are now seen as the potential economic base for the region's peaceful development in the 1990s.

The region's planners and politicians are faced with complex choices. Should they seek to produce beans and rubber types for the local market, or avocado pears for New York and denim jeans for Moscow? Should they try to revitalise the near-moribund Central American Common Market (CACM), or negotiate national, bilateral trade accords with the US, the EC and Far Eastern countries?

Few economists in the region still believe that Central America's import-substitution model of development, established in the 1960s, and the limited market offered by the CACM, can survive in a world evolving into large trading blocs. The Central Americans are being invited to join the free trade zones being negotiated by Mexico, Canada and the US, and by leading countries in South America.

The potential for regional instability was the subject of a recent seminar organised in Costa Rica by the London-based International Institute for Strategic Studies (IISS). The seminar concluded that "democratic progress in the region is being impeded by a lack of economic progress."

The 1980s were a lost decade for the majority of the 80m people populating the isthmus. More than 1m have been displaced by military conflicts. As resources were pumped into defence, the economic infrastructure was neglected.

The IISS considers that liberalising market reforms already under way should be accelerated, to modernise the region's agricultural and industrial base and make it able to compete in the rapidly changing world market. It points to the key role that agrarian reform and income redistribution have played in the fast economic growth of the newly industrialising nations of Asia. A further suggestion is that governmental and foreign aid efforts be directed to meet basic human needs, improve literacy and education, and rebuild the

economic infrastructure.

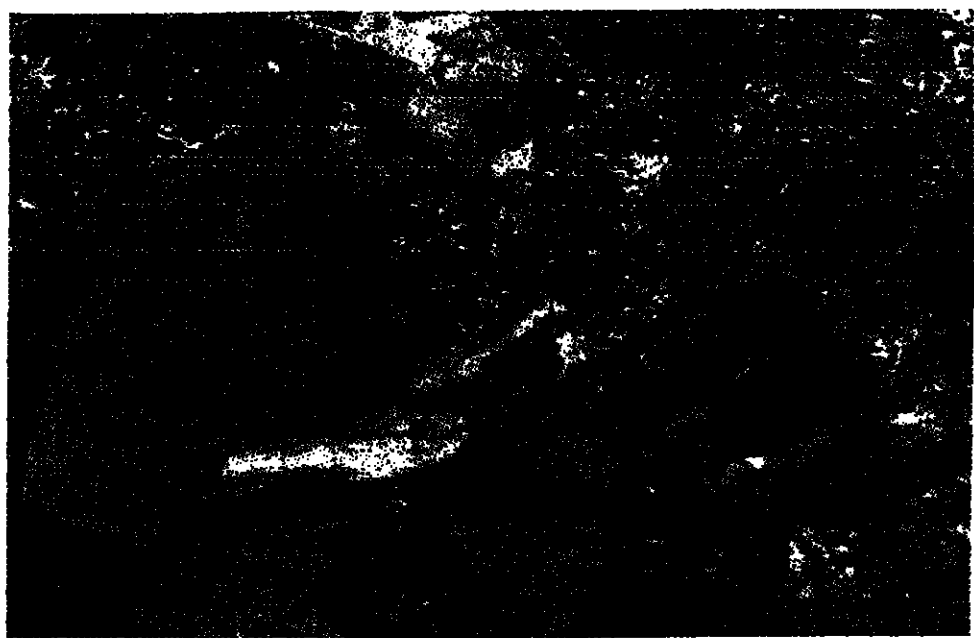
In short, industrialisation, more capital-intensive peasant agriculture and export diversification are considered fundamental for any sustainable growth.

Although a new pragmatism is beginning to emerge to accommodate the challenges of the 1990s, the prospects of success in taking the plunge vary.

In Nicaragua, the left-wing Sandinistas relinquished power through the ballot, having taken control through the force of arms a decade before. The new government has chosen consensus rather than confrontation to resolve questions of privatisation and land ownership disputes, as well as in implementing prices and wages policy and monetary, fiscal and trade reforms. Progress is slow, but real. However the country's industries are obsolete.

In El Salvador, the FMLN guerrillas and government are thrashing out a ceasefire, while the government has gone a long way in implementing economic reforms to promote export-led growth. Both sides say the peace process is now "irreversible".

Mr. Ernesto Altschul, vice-minister of the presidency in El Salvador, said: "The countries of the region should not be afraid of the left organising. Where the left is weak and fragmented, there is a role for the international political organisations to provide them assistance. There is no place for a military option." Such statements from a leader of the



Time for peace: as five Central American presidents meet this week in San Salvador for an economic summit, FMLN commanders clean their weapons. The El Salvador guerrilla group has limited its truce to the city for the summit.

right-wing Arena party would have been unthinkable a decade ago.

As for Guatemala, the IISS concluded: "It is perhaps the one country of the region that will be least affected by the ending of the Cold War". Political violence is endemic and, although peace talks between the left-wing URNG guerrillas and the government are under way, death squads roam with impunity. Levels of poverty and illiteracy are among

the region's most severe.

In contrast, Costa Rica is perhaps the most politically and economically advanced country on the isthmus. Its non-traditional export performance by 1989 had already surpassed its traditional export sectors of coffee and bananas. A large part goes to the US market.

Mr. Francisco Paula de Gutiérrez, of the INCAE business administration institute in Costa Rica, said: "My

impression is that Costa Rica will advance quickly in this direction and not await regional agreements, otherwise it will lose out against the others." Both Costa Rica and Honduras have already signed framework free-trade accords with the US.

The EC has been encouraging the Central Americans to co-ordinate their economic and trade policies, and has given substantial finance to promote intra-regional trade.

US and EC trade officials are telling their Central American counterparts that concessions in key areas - such as tropical products and textiles - are in the pipeline but are only likely to be approved under a broader agreement within the Uruguay Round of trade liberalisation talks under the General Agreement on Tariffs and Trade.

With the Gatt talks stalled, the most economically backward countries - such as Nicaragua, Guatemala and Honduras - find themselves at a considerable disadvantage. Substantial amounts of foreign aid will be needed to help them catch up when foreign aid budgets of the industrialised nations are increasingly directed towards eastern Europe.

## Hood film makes \$9.2m

THE film *Boyz n the Hood*, which has been at the centre of violence across the US, made an estimated \$9.2m (\$5.8m) in its first showings at the weekend, according to Columbia Pictures, Peter Riddell reports.

One person was killed and at least 30 wounded in shootings linked to the film, which is about growing up in the violent neighbourhood of south central Los Angeles.

Many of the casualties were the result of random shootings outside cinemas, while in other cases members of rival gangs had a spontaneous shoot-out.

A handful of cinemas cancelled showings but 839 continued screening the film.

## Aid donor warns Peru over human rights

By Sally Bowen in Lima

HUMAN RIGHTS violations in Peru are threatening to block future economic aid.

Mr. Hans Peter Repnik, Germany's Secretary for International Co-operation, made clear during a visit to Lima this week that promised German assistance totalling \$185m would depend on greater respect for human rights. "If Peru wants to return to the international financial fold, respect for human rights must be guaranteed," he said.

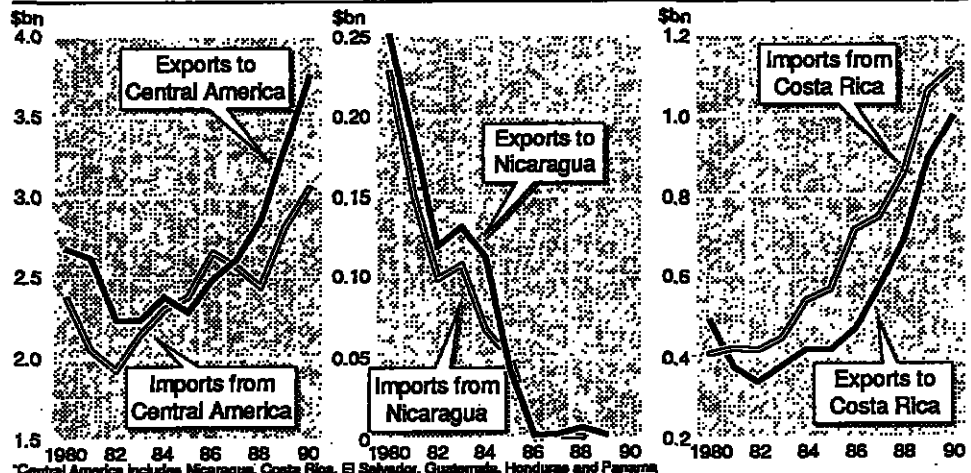
An Amnesty International report last week placed Peru at the top of its list of countries where people had disappeared for the fourth year in suc-

cession. It said that 308 men, women and children had "disappeared" last year in Peru after detention by security forces.

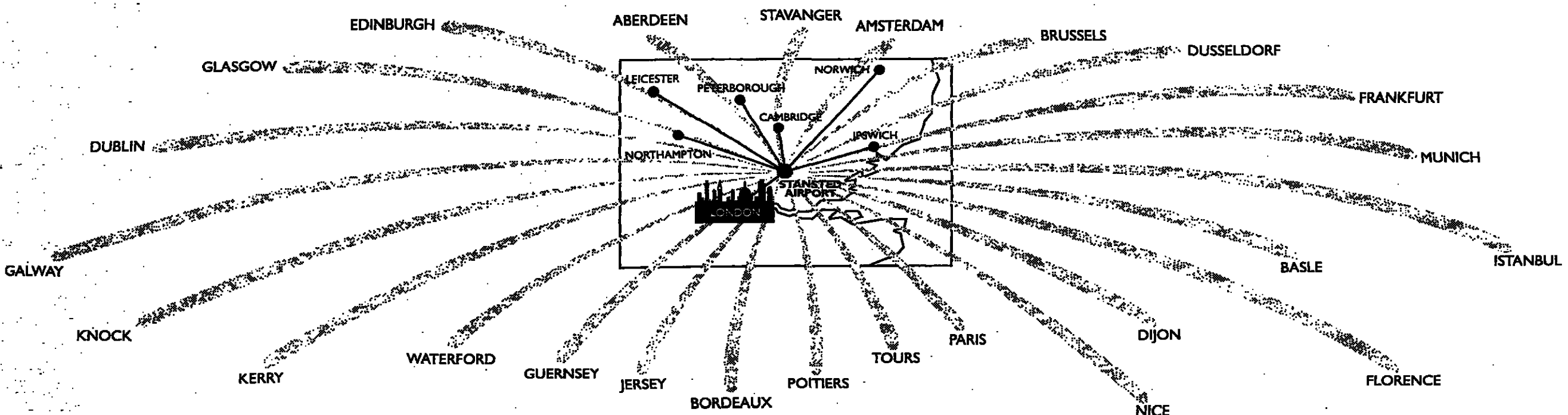
Victims were mainly peasants, human rights workers and union leaders. Dozens of others were executed outside the legal system, according to the report, which accuses the Peruvian security forces of "torture and generalised ill-treatment".

Mr. Ian Martin, Amnesty International's secretary-general, said in Lima last week: "The situation in Peru is one of the most worrying in the Americas."

## US trade with Central America\*



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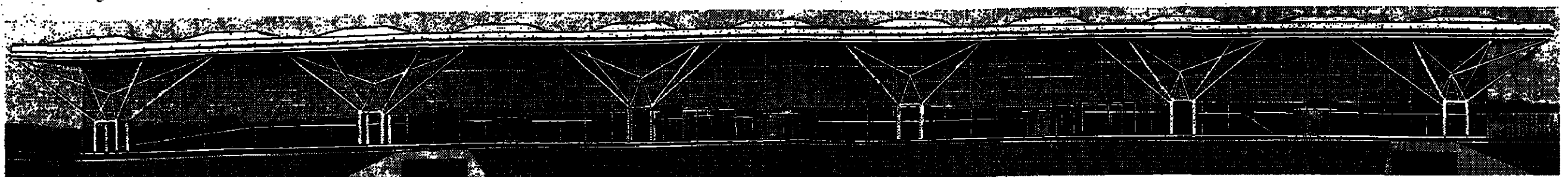
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## G7 SUMMIT IN LONDON

Bush takes the lead in pressing for rapid settlement of international trade talks

## Top priority for completing Uruguay Round

By Rachel Johnson



THE US, Britain and Japan yesterday singled out the successful completion of the Uruguay Round of trade talks as the highest economic priority at the Group of Seven's present London summit and on the international agenda.

Mr Martin Fitzwater, White House spokesman, said it was vital to the G7 to "unblock" the negotiations at the General Agreement on Tariffs and Trade, and to accelerate progress over the central issue of agricultural reform.

President George Bush would be at the forefront of the push for trade reform, Mr Fitzwater promised. He had secured "fast track legislative authority" on Gatt, accelerating an eventual decision on the round by the US Congress, and was looking for similar commitments from other members.

Mr Bush was raising the issue with each leader in turn, underscoring that the Gatt talks were at a "crucial stage". He had warned leaders that, unless the Gatt round ended this year, there was a danger it never would, Mr Fitzwater said.

The focus would be on agricultural reform at the summit but there also had to be progress on market access - the cutting of tariffs with the aim of integrating more countries into world trade and the economic system - export subsidies, and less domestic support.

"Eastern Europe wants trade, not aid," Mr Fitzwater said. This was echoed by the European Community's director general for external affairs, Mr Horst Krenzler.

The EC also wanted to see a co-ordinated effort to open markets to eastern Europe. It acknowledged that the greatest barrier-breaking effort had to come from the EC. This was easily eastern Europe's biggest market, totalling about Ecu20bn (\$14bn) compared with the US's Ecu2bn.

Mr Krenzler said that a system of export trade credits could be established between the Soviet Union and east Europe as a way of stimulating trade, in spite of Moscow's lack of foreign currency to pay for its imports.

Mr Bush raised the central issue of agricultural trade reform in bilateral meetings with Mr Jacques Delors, European Commission president, Mr Rudi Lubbers, Dutch prime minister, and Chancellor Helmut Kohl.

Washington is trying to persuade the EC to open its agriculture market to imports, and reduce farm subsidies.

Mr Kohl agreed there had to be a conclusion to the Uruguay round this year, German government sources said. He himself pointed out that farm ministers were examining the relevant proposals on agricultural reform. An open trading policy was vital for the growth of eastern and central Europe, the Soviet Union and the Third World, he said.

Urgency was evident in other statements on trade yesterday. British officials stressed that it was at the very top of prime minister John Major's summit goals.

Progress in this area was of primary importance to the world economy and was the way to stimulate world economic activity. It was frustrating, the officials said, that the Gatt talks had gone so far only to grind to a halt. The UK would seek a strong message from the summit in the final declaration.

As host, Mr Major would encourage leaders to give the problem their personal involvement and backing, in a united effort to complete the Uruguay round this year.

The Japanese, too, said they sought a strong political statement on Gatt for a solution at the end of this year.

Developments yesterday show the G7 leaders - particularly Mr Bush - throwing their weight behind decisions on trade taken at the OECD ministerial meeting in Paris last month. There, ministers committed themselves to "achieving substantive progressive reductions of agricultural support and protection."

Largely at the insistence of the US, the biggest single shareholder, the EBRD is only permitted to lend \$40m (\$25m) a year to Soviet projects over the next three years. This is equivalent to the annual capital contribution to the bank by the Soviet Union.

Over the next five years the Soviets will contribute \$200m to the subscribed capital of the bank, which is one third of its long-term commitment of \$600m.

European government shareholders gave support for lifting restrictions at last December's European Council meeting. But the US, which wants the EBRD to concentrate on lending to emerging private enterprises in eastern Europe, rather than expensive Soviet infrastructure projects, has held out against lifting the curbs.

President François Mitterrand of France, who is first on President Mikhail Gorbachev's list of bilateral meetings scheduled for Wednesday, is a strong supporter of a larger Soviet role for the bank, which was first proposed by France and is headed by Mr Jacques Attali, Mr Mitterrand's former close assistant.

Mr Gorbachev, who is expected to see Mr Attali during his three-day stay in London, will also have a chance to raise the issue with US President George Bush at their working lunch on Wednesday.

Mr Gorbachev will be pressed at a plenary session with G7 leaders at Lancaster House later in the day to put flesh on some of the crucial policy areas which require western financial and technical assistance to get off the ground.

One such area is western help in funding the proposed internal convertibility of the rouble.

Mr Vladimir Shcherbakov, the first deputy prime minister and finance minister, indicated yesterday that Moscow was looking for \$10bn-\$12bn in hard currency for this.

"The main beneficiaries of such convertibility would be not Soviet citizens but foreign investors who require convertibility so they can export their profits," he said at a press conference in the Soviet embassy.

There were signs also that Japan has decided to promote its role as the only Asian power at the western-dominated summit. Discussions about aid to eastern Europe had to be accompanied by analysis of the problems of Mongolia.

All this is tempered still by a certain hesitancy. Mr Watanabe was at pains to stress that Mr Kaifu shared the fundamental objectives of his partners on any subject one could care to choose. Even so, Japan has signalled that it is no longer prepared to be a silent partner in creating the new international orders promised by its allies.

There is nothing defensive about Tokyo's stance at this summit, writes Philip Stephens, Political Editor.

assertive about the Soviet Union. While Chancellor Helmut Kohl and President François Mitterrand spoke of the need to ensure that President Mikhail Gorbachev was given the assistance he needed to complete his Soviet revolution, Mr Kaifu reminded them that glasnost and perestroika had not penetrated the Far East.

Japan was still denied its rightful sovereignty over the four northern Kurile Islands, seized by Moscow as the Second World War ended. Before joining - and probably bankrolling - a Group of Seven aid effort, Tokyo wanted assurances, underwritten by the G7, that the Soviet Union would relinquish the islands. As Mr Watanabe put it, Japan was looking for the "global application" of glasnost.

However, Mr Kaifu's ambitions in London do not extend simply to territorial claims. Japan said Mr Watanabe had been forced to tax each of its citizens by an extra \$100 to pay its contribution to the Gulf war. It now wanted to ensure that those who had benefited from huge arms sales to Iraq could not do so again.

Mr Kaifu was seeking a response also to Japan's many "initiatives" to breathe new life into the stalled world trade talks. It had already made compromises and was not prepared to accept criticism of the restraints it placed on, say, imports of rice, as long as Europe and the US were not addressing the issue of farm subsidies.

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British prime minister John Major (centre) with President François Mitterrand (left) and President George Bush outside Lancaster House yesterday



British prime minister John Major (centre) with President François Mitterrand (left) and President George Bush outside Lancaster House yesterday

## Major to press disaster relief scheme

By Edward Mortimer

MR John Major, the British prime minister, will advance an Anglo-German proposal on disaster relief for discussion at the summit, one of several ideas aimed at strengthening the role of the United Nations.

The plan was first mooted by Mr Douglas Hurd and Mr Hans-Dietrich Genscher, the UK and German foreign ministers, when they met at Halle in eastern Germany last month.

According to Mr Hugh Hannington, chairman of a British lobbying organisation, the Fontenay Group on Disaster Relief, it will be the first time the subject has been discussed at ministerial level alone head-of-government level.

The proposal calls for a senior international figure, based in New York and answering directly to the UN secretary-general, to be permanently responsible for co-ordinating international relief efforts, especially in the early stages of an emergency.

It arises directly from Mr Major's role in galvanising the international response to the Iraqi Kurdish exodus in April and reflects a radical change in British government attitudes to such operations.

Britain has been deeply sceptical about the UN's capacity to organise disaster relief. Two years ago it was one of a handful of UN members which did not even answer a questionnaire on the subject from the UN Disaster Relief Organisation (UNDRO), or make any arrangements for its Disaster Relief Decade, which began last year.

But on May 14 this year Mrs Linda Chalker, Britain's minister for overseas development, told the House of Commons that "the UN must lead and co-ordinate the international response to international emergencies."

The new proposal is based on the successful experience of the Office for Emergency Operations in Africa (OEAA), set up in 1985 to cope with the Ethiopian famine.

Its executive co-ordinator, Mr Maurice Strong, operated out of New York with the full support of the UN secretary-general.

He was able to cut across the dividing lines between the various UN humanitarian agencies, most of which are based in Geneva.

Non-governmental organisations have been urging the reconstitution of the OEAA to deal with the current African famine, in which up to 30m lives are believed to be at risk.

Mr Javier Pérez de Cuellar, the UN secretary-general, has recognised the urgency of the situation but opted for a different solution, giving the responsibility to one of his own deputies, Mr James Jonah.

Mrs Chalker is also concerned about the immediate African crisis but Mr Hurd and Mr Major seem to be giving priority to getting the long-term machinery right.

They feel that precious time is lost if ad hoc arrangements have to be made each time a disaster occurs - hence the proposal for a permanent high-level UN office.

It is hoped the proposal will be adopted by the UN General Assembly in the autumn. Endorsement by the G7 leaders would be an important step towards this.

FINANCE ministers of the seven biggest economies yesterday predicted a world recovery in the second half of this year. At a meeting chaired by Mr Norman Lamont, Britain's chancellor of the exchequer, the consensus was that 1990 had been a very difficult year. The Gulf war had lowered investor and consumer confidence, then the rise in oil prices had heightened inflationary pressures.

However, there had been no "panic" in response to the Gulf war and this would pay economic dividends in the shape of a second-half recovery. This scenario was by no means without risk or assured - but was the balanced judgment of the finance ministers.

Referring to last week's market intervention by most of the main central banks, Mr Nicholas Brady, the US treasury secretary, said that this had successfully lowered the dollar by 3 to 4 pence.

Mr Brady also expressed satisfaction that, since the meeting of G7 finance ministers last January, their objective of lowering interest rates was beginning to be achieved. Both Japan and the UK had reduced their rates, while German rates had remained steady.

"I hope that fiscal and monetary policies with the aim of lowering interest rates will continue to be pursued," Mr Brady said.

Another Soviet idea is the creation of a currency stabilisation fund, similar to that successfully raised by Poland, to accompany plans for internal convertibility of the rouble.

In London yesterday Mr Shcherbakov suggested that \$10bn-\$12bn would be required. UK government officials argue that the Soviet Union should enact a macro-economic stabilisation plan first.

UK officials are also unhappy about Soviet ideas for large-scale privatisation without apparently providing for a stock market to trade shares.

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## Curbs on EBRD loans to Moscow may be eased

By Anthony Robinson, East Europe Editor

THE crowded agenda for the latter part of the G7 summit, when the spotlight falls on the Soviet Union, includes a proposal to lift tight restraints on lending for Soviet projects imposed on the recently created European Bank for Reconstruction and Development (EBRD).

Largely at the insistence of the US, the biggest single shareholder, the EBRD is only permitted to lend \$40m (\$25m) a year to Soviet projects over the next three years. This is equivalent to the annual capital contribution to the bank by the Soviet Union.

Over the next five years the Soviets will contribute \$200m to the subscribed capital of the bank, which is one third of its long-term commitment of \$600m.

European government shareholders gave support for lifting restrictions at last December's European Council meeting. But the US, which wants the EBRD to concentrate on lending to emerging private enterprises in eastern Europe, rather than expensive Soviet infrastructure projects, has held out against lifting the curbs.

President François Mitterrand of France, who is first on President Mikhail Gorbachev's list of bilateral meetings scheduled for Wednesday, is a strong supporter of a larger Soviet role for the bank, which was first proposed by France and is headed by Mr Jacques Attali, Mr Mitterrand's former close assistant.

Mr Gorbachev, who is expected to see Mr Attali during his three-day stay in London, will also have a chance to raise the issue with US President George Bush at their working lunch on Wednesday.

Mr Gorbachev will be pressed at a plenary session with G7 leaders at Lancaster House later in the day to put flesh on some of the crucial policy areas which require western financial and technical assistance to get off the ground.

One such area is western help in funding the proposed internal convertibility of the rouble.

Mr Vladimir Shcherbakov, the first deputy prime minister and finance minister, indicated yesterday that Moscow was looking for \$10bn-\$12bn in hard currency for this.

"The main beneficiaries of such convertibility would be not Soviet citizens but foreign investors who require convertibility so they can export their profits," he said at a press conference in the Soviet embassy.

There is nothing defensive about Tokyo's stance at this summit, writes Philip Stephens, Political Editor.

assertive about the Soviet Union. While Chancellor Helmut Kohl and President François Mitterrand spoke of the need to ensure that President Mikhail Gorbachev was given the assistance he needed to complete his Soviet revolution, Mr Kaifu reminded them that glasnost and perestroika had not penetrated the Far East.

Japan was still denied its rightful sovereignty over the four northern Kurile Islands, seized by Moscow as the Second World War ended. Before joining - and probably bankrolling - a Group of Seven aid effort, Tokyo wanted assurances, underwritten by the G7, that the Soviet Union would relinquish the islands. As Mr Watanabe put it, Japan was looking for the "global application" of glasnost.

However, Mr Kaifu's ambitions in London do not extend simply to territorial claims. Japan said Mr Watanabe had been forced to tax each of its citizens by an extra \$100 to pay its contribution to the Gulf war. It now wanted to ensure that those who had benefited from huge arms sales to Iraq could not do so again.

Mr Kaifu was seeking a response also to Japan's many "initiatives" to breathe new life into the stalled world trade talks. It had already made compromises and was not prepared to accept criticism of the restraints it placed on, say, imports of rice, as long as Europe and the US were not addressing the issue of farm subsidies.

There were signs also that Japan has decided to promote its role as the only Asian power at the western-dominated summit. Discussions about aid to eastern Europe had to be accompanied by analysis of the problems of Mongolia.

## Study warns of need to adapt agenda

By Peter Norman, Economics Correspondent

THE Group of Seven should overhaul procedures at its annual summits to lay a firm basis for future collective leadership, according to a leading study group.

A report published by the Group of 30, an influential think-tank which comprises former international economic policymakers, said the system of international co-operation symbolised by the summits was at risk, in part because of resurgent nationalism. It urged three steps to strengthen the summit process.

● Leaders of the big industrial countries should set a new core agenda for future summits, which they would tackle regularly alongside the crisis issues that tend to dominate annual meetings at present.

● They should improve follow-on arrangements for summit initiatives.

One possibility would be to institute G7 inter-ministerial meetings in addition to those which take place among finance ministers.

The group said the core agenda should be short and comprise fairly broad topics. It added aid, including debt relief and debt reduction, the environment, trade and investment, and defence and other international matters involving protecting the weak by the threat and force of arms should be added to the list.

The Summit Process and Collective Security: Future Responsibility Sharing. \$15 from Group of 30, 1990 M Street NW, Suite 450, Washington DC 20036.

They should better define

IN BRIEF

Kohl and Bush focus on environment

THE environment was the lead item during the bilateral meeting yesterday between Mr Helmut Kohl, the German chancellor, and President George Bush, writes Rachel Johnson. Mr Kohl requested that the G7 committed itself to "deeds not words" ahead of the Earth Summit in Rio de Janeiro next June, which Mr John Major, the British prime minister, is to urge all G7 leaders to attend.

Mr Kohl brought up the issue of the pilot project for the conservation of the Brazilian rainforest, which the G7 commissioned at the Houston summit last year.

The first phase would require \$250m (£150m), Mr Kohl said. He argued for a US contribution to the project.

The project is costly by its authors - the World Bank, the European Community and the Brazilian government - at \$1.56bn over five years.

D-Mark value 'too low'

Currencies and interest rates are not expected to play a significant part in this week's summit discussions. But that did not stop Mr Dietrich Vogel, the German government spokesman, trying to talk up the D-Mark, writes Peter Norman.

Mr Vogel said that the D-Mark, having lost 10 per cent in value against the dollar since last year's Houston Summit and 20 per cent since the beginning of this year, no longer reflected the fundamental strength of the German economy.

Bonn pitch for investment

Chancellor Kohl is trying to drum up Japanese investment in the former East Germany, writes Peter Norman.

At his meeting with Mr Toshiaki Kaifu, the Japanese prime minister yesterday, Mr Kohl pointed out that one day - after the EC has expanded northwards and to the east - the new Länder, or states, would be in the centre of Europe and not at the periphery. The Japanese seemed impressed. A delegation from the Keidanren, the Japanese employers' body, will visit eastern Germany this autumn.

## Soviet leaders put their faith in an imperfect blueprint

Peter Norman and Anthony Robinson on hurdles to economic re-integration

MR Vladimir Shcherbakov, Soviet first deputy prime minister and finance minister, was disarmingly frank. "Criticism that the latest Soviet economic proposals [set out in a 23-page letter to G7 leaders] has not moved far enough from the planned economy are not entirely unjustified. It would be naive to assume that we could live in a planned system for 73 years and just plunge into another."

"But if you look at our plan in a strategic sense it is clear the direction in which we are going."

His words at the Soviet embassy yesterday reflect the Soviet attitude that tomorrow's meeting between President Mikhail Gorbachev and G7 leaders marks the historic start of a long process of closer co-operation with the west, leading to long-term re-integration into the world economy.

The proposals put forward this week may not be perfect, the Soviets believe, but they are the culmination of a rapid evolution in Soviet economic thought whose trajectory can be traced in the nine economic plans written and superseded over the last two years. The learning curve has been steep, and continues.

But President Gorbachev's letter has highlighted the gulf of incomprehension that still exists between Moscow and western capitals on matters economic. Although G7 officials have been encouraged by the Soviet Union's wish to move towards a market economy, the lack of detail in the paper and some of the assumptions behind it have caused considerable concern.

Proposals for debt restructuring are a case in point. The paper refers to the need to restructure the Soviet Union's \$68bn (\$40bn) foreign debt. But western officials say there seemed to be little recognition on the Soviet side that this would be a serious step that could destroy Soviet creditworthiness. They also find such proposals difficult to understand in view of the Soviet Union's large gold reserves and vast natural resources.

"Rescheduling is a very serious matter," said Mr Taiso Watanabe, a Japanese government spokesman, yesterday. If the Soviet Union chose that option it could experience great difficulties in attracting new foreign capital.

According to officials familiar with the letter, it was unclear

whether the Moscow authorities realised these implications or whether Moscow understood the distinction between official and commercial bank debt.

Another Soviet idea is the creation of a currency stabilisation fund, similar to that successfully raised by Poland, to accompany plans for internal convertibility of the rouble.

An important part of tomorrow's meeting with Mr Gorbachev will be to establish how far he and his aides are aware that moving to a market economy will not be an easy option.

If the Soviet leader is aware of the problems, helping him will be that much easier.

The Soviet side, meanwhile, has anticipated western demands for dramatic cuts in Soviet military spending and aid to countries such as Cuba. "President Gorbachev paid special attention to the sections dealing with the conversion of military to civilian industry," according to Mr Shcherbakov, who is tipped by Soviet insiders as a future prime minister of a revamped Soviet government.

"Some 400 defence plants have been selected for total conversion and we want to involve 80 per cent of the entire defence industry in partial conversion. Between 1988 and 1991 we cut military procurement by 26 per cent. We intend to accelerate this."

"Meanwhile our relationship with Cuba and other countries has also changed in recent years. We certainly would not support any anti-US initiatives by Cuba," he added.

As to what would happen if Mr Gorbachev went home with empty hands, Mr Shcherbakov was again philosophical. "Whether we receive western support or not we have chosen our way. We are not going back to the command system. But without help the risks involved will be greater for everyone, the pace of reform will slow down and become more difficult."



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## INTERNATIONAL NEWS

# Bush gets broad support for hard line against Iraq

By Robert Mauthner, Diplomatic Editor, and Mark Nicholson

PRESIDENT George Bush yesterday won the broad support of other western leaders for his threat to use military force against Iraq if President Saddam Hussein pursued his policy of developing nuclear weapons.

After obtaining French President Francois Mitterrand's backing on Sunday for a military intervention, if that was justified by clear evidence of Iraq's nuclear intentions, Mr Bush yesterday received a sympathetic hearing on the subject from the German and Italian leaders.

Chancellor Helmut Kohl and prime minister Giulio Andreotti, with whom Mr Bush had bilateral talks yesterday, and virtually everyone else the US had talked to, understood the need for the US to consider all options, Mr Martin Fitzwater, the White House spokesman, said yesterday.

To underline allied support, Mr Douglas Hurd, the UK foreign secretary, said Britain was "ready to play our part" in ensuring that Iraq did not become a nuclear power. "We are not ruling out the use of force," he said in an interview with BBC television.

Mr Fitzwater made it clear, however, that Washington would not take any action until the United Nations inspection teams in Iraq had reported on Baghdad's nuclear

capability and judgments had been made on the two letters Iraq had sent on the subject to the UN. "But there is agreement by virtually everyone we have talked to that should action be necessary, that is understandable and reasonable," he said.

UN inspectors yesterday presented their findings to the Security Council, which is expected to decide this week whether to formulate a further resolution to force full Iraqi co-operation with UN inspectors.

British and US officials in New York are working on the wording of such a resolution, which, they said, would "reinforce" the message to Iraq that it must co-operate fully with the UN teams and that should it fail to, a possible eventual recourse to military intervention was already justified in existing UN resolutions.

British officials said the determination to see absolute Iraqi compliance was shared by all five members of the UN Security Council. "The others are absolutely on board," said one official. "China and the Soviet Union have been very forceful in what they've been saying to Iraq."

Representatives of the five permanent members have given Iraq until July 25 to expose completely the extent of its nuclear programme.

## UN group calls for easing of sanctions to buy food

By Mark Nicholson

SANCTIONS against Iraq should be partially lifted to prevent a human "calamity" in the country, according to a special United Nations report issued yesterday.

The report, compiled by a 20-strong team who spent five days in Iraq, says either part of its estimated \$3.5bn (\$2.2bn) of frozen assets should be unlocked or Iraq be permitted to sell oil to pay for urgently needed food and medicines.

However, although the team suggested that UN safeguards could be applied to any relaxation of the embargo, imposed after Iraq's invasion of Kuwait on August 2 last year, the report is unlikely to persuade the US or Britain to lift their opposition to relaxing sanctions.

President George Bush repeated on Sunday after talks with France's President Francois Mitterrand that he would

not lift sanctions against Iraq while President Saddam Hussein remained in power. The allies' will against relaxing sanctions has also been hardened by Iraq's recalcitrance in co-operating with UN nuclear investigators.

The humanitarian team, led by Prince Sadruddin Aga Khan, the UN envoy overseeing the humanitarian effects of the Gulf war in Iraq and Kuwait, said that Iraq's "imperative" import requirements could not be satisfied by international aid alone.

Meanwhile, Amnesty International, the London-based human rights group, separately called for the UN to set up an operation to monitor human rights abuses in Iraq in a report claiming that "countless" civilians were killed during the Shia and Kurdish uprisings crushed after the Gulf war.

## Kuwait borrowing decree

By Victor Mallet, Middle East Correspondent

SHEIKH Jaber al-Sabah, the Emir of Kuwait, has issued a decree authorising the country to borrow up to 10bn Kuwaiti dinars (\$21bn) on local and international markets.

The decree, published yesterday in Kuwaiti newspapers, is a formal opening of the way for detailed negotiations with potential lenders on the financing of Kuwait's post-war reconstruction plans.

Sheikh Jaber said the finance ministry would be responsible for tapping international markets.

Authority, which is part of the ministry, is therefore likely to be in charge of the negotiations - rather than the central bank.

Kuwait is spending heavily to carry out some \$20bn (\$12.5bn) of repairs to its infrastructure and to compensate Kuwaitis after the war, but its oil revenues are minimal because hundreds of oil wells were sabotaged by the Iraqis.

The Gulf war has underlined the fragility of the region's oil economies, which once produced surplus revenues for lending to other countries.

# Israeli-backed militia to block peace plan

By Lara Marlowe in Marjayoun, southern Lebanon

THE Lebanese government's efforts to extend its authority over southern Lebanon have encountered an obstacle in the refusal of the South Lebanon Army (SLA) - the mainly Christian militia financed by Israel in southern Lebanon - to give up its hold on the mountain town of Jezzine.

If Lebanese troops try to take the Christian town by force, the newly reunited Lebanese army risks finding itself in a war with Israel.

In an interview at the SLA's headquarters at Marjayoun, which is inside Israel's self-declared "security zone" in southern Lebanon, Dr Cesar Gakkar, the aide-de-camp to General Antoine Lahd, the SLA's commander, said the

conditions for an SLA withdrawal from Jezzine.

The conditions he listed were:

• no forces other than the Lebanese army hold weapons in southern Lebanon;

• up to 40,000 Christian refugees from the region east of Sidon return to their homes;

• and Syrian influence over the Lebanese government cease.

"Let the Lebanese people settle their problems among themselves - even if they have been allowed to keep side-arms," Dr Gakkar said.

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# Record debt for failed Japanese companies

By Robert Thomson in Tokyo

THE outstanding debts of Japanese companies that failed in the first half of the year surged 348.6 per cent from a year earlier to a record ¥3,938bn (\$14.8bn), a Japanese credit research agency, Tokyo Shoko Research, said yesterday.

Higher interest rates, the fall in stock prices over the past year and a weak property market are blamed for many of the bankruptcies, which rose 60.3 per cent in number to 4,723.

For June, 902 bankruptcies were reported, up 1.3 per cent from May and including 107 property-related companies. This surpassed the previous one-month record of 104 property groups, set in December 1974.

The agency said the outstanding debts for the month totalled ¥363bn, down 17.5 per cent from May, but noted that the number of companies with liabilities of more than ¥10bn appeared to be rising. The largest bankruptcy so far this year was Nanatani, a property developer and stock speculator, which had outstanding debts of ¥286.3bn.

Last week, Ginza Golf Services (GGS), a golf membership dealer and property developer, filed for protection, owing ¥230bn. This ensured that the value of failures for July will continue at a high rate.

The Finance Ministry has told Japanese banks to limit their property lending, putting heavy pressure on some smaller and medium-sized developers. Banks have also become more cautious in lending to ordinary industrial companies with a recent past of stock speculation.

## Money supply up for first time since September

MONEY supply in Japan grew 3.7 per cent in June, compared to the equivalent month last year. This was up from a revised 3.6 per cent in May, in the first month-to-month increase since September last year, when the Bank of Japan tightened monetary policy to curb inflation.

The central bank said commercial bank lending continued at a slow pace, but actual money supply growth was higher than reported, as money was transferred into postal savings accounts falling outside the measure.

It is expected that money supply growth will increase in coming months, following the recent cut from 6 to 5.5 per cent in official interest rates, though bank officials expect the change to be gradual.

Money supply growth during the April-June quarter was 3.7 per cent - down from 6 per cent in the previous quarter. The central bank insisted that the economy remained strong and in no danger of stalling despite the tight monetary policy to reduce inflationary and speculative pressures.

Meanwhile, the Japan Iron and Steel Federation reported that crude steel production for the April-June quarter rose 3.7 per cent from a year earlier, to 28.47m tonnes, the largest production figure for a second quarter since 1980. For the first half, crude steel production totalled 56.45m tonnes, up 4.4 per cent, on continuing growth in domestic demand.

## Last allies pull out of north Iraq

By John Murray Brown at Habur Bridge on the Turkey-Iraq border

THE LAST coalition forces left northern Iraq yesterday, marking the end of a three-month operation to re-settle 450,000 refugees who fled to the Turkish mountains after President Saddam Hussein crushed the brief Kurdish rebellion in early March.

As US A-10 Warthogs and F-16 jets passed low overhead, General Jay Garner, US commander in north Iraq, accompanied by officers and Mr Fred Cuny, mastermind of the operation, walked across the Habur Bridge into Turkey.

At its height, the allied operation involved more than 20,000 men from 13 nations. The exercise does not resolve the Kurds' political struggle with Baghdad but it provides a diplomatic and humanitarian bridgehead from which to negotiate their future.

Mr Cuny, a disaster specialist contracted by the US State Department, said the exercise could change international law. "It was the first time the UN Security Council has authorised members to intervene in a country to save lives."

Operation Pledge Hammer, the allied defence force behind the operation, will go one step further, with the coalition threatening to use force against Iraq if human rights are abused.

With the allied withdrawal, the Kurds now look to their own Peshmerga guerrillas and Operation Pledge Hammer to provide their security.

Gen Shalikaevskii, who is head of the coalition force behind the operation, said the threat applied to all of Iraq and not just the zone established by the allies in May close to the Turkish border.

"We're certainly not abandoning anyone," he said.

To deter future Iraqi aggression a residual force of around 3,000 troops comprising US, French and British, and perhaps Italian and Turkish, forces will be based at three sites in south-east Turkey, Cilind, Batman and Incirlik.

In addition, the allies can call on aircraft at Incirlik, and those based on the US Forrester aircraft carrier located in the eastern Mediterranean.

Gen Shalikaevskii said the allies retained the right to conduct reconnaissance flights north of the 36th parallel where the allies have banned Iraqi fixed-wing aircraft and helicopters.

A military co-ordination committee which has acted as a fast channel with the Iraqis would also stay.

## UN job 'will not be decided in London'

By Michael Littlejohns, UN Correspondent

WESTERN OFFICIALS yesterday dismissed a report that the seven big industrial powers now meeting in London would endorse Mr Butros Butros Ghali, the Egyptian deputy prime minister, for appointment as UN Secretary-General.

"This is certainly not something in the gift of the G7," one UN delegate said in New York. By tradition, the five permanent members of the Security Council did not reveal what their votes were in the balloting.

Egyptian President Hosni Mubarak nominated Mr Ghali, a Coptic Christian, for the UN post in a message to Mr John Major, British prime minister and host to the G7 summit. Diplomats said his name was one of many that had been put forward and no serious discussion about a final choice had yet taken place among the permanent members.

Mr Gro Harlem Brundtland, the Norwegian prime minister, appeared to be a British favourite and, as a woman, could be a formidable contender, one delegate said. "Mr Ghali is impressive, but she is someone to contend with," the official added.

Mrs Brundtland has voiced no public interest in the office, but that could be a tactical decision, since no secretary-general was ever a formal candidate when first elected.

## Indian PM wins confidence vote

By KK Sharma in New Delhi

MR PV Narasimha Rao's minority Congress government yesterday won a vote of confidence in the Lok Sabha (India's lower house of parliament) by 241 votes to 111, and said it would take "difficult decisions" to set the ailing economy in order.

Mr Rao's victory came after a 10-hour debate and reflects a wish among the leading political parties to avoid a general election after two parliamentary polls in less than two years.

It also heralded the end of an era in which the main opposition parties have voted against the government at every opportunity.

This could lead to a period when they will consult each other on main issues and policies.

But the apparent ease with which Mr Rao won hid the fragility of the minority government: it has sought no coalition partner, preferring to run the administration on its own despite being 17 members short of a majority in a house whose effective strength is 506.

The victory became possible only because the large National Front-Left alliance preferred to abstain rather than vote against the government.

As many as 112 members abstained and the only votes against the government came from the Hindu revivalist Bharatiya Janata Party (BJP), the main opposition group in the new parliament.

Mr Rao said in his reply to the debate that the "delicate" political and economic situation facing the country was too complicated to be solved by any single party and required a consensus to be reached on all issues by all political parties.

To achieve this, he promised to initiate consultations with

opposition leaders from today. "We will not ride roughshod over the opposition but will try to create areas of agreement while keeping aside areas of disagreement," he said in a conciliatory speech.

Saying the days of massive majorities for any single party were over, Mr Rao said that the recent elections showed the people had chosen the Congress to run the government again - but with the "warning" that it would not be allowed to ignore the opposition.

He said the government's new industrial policy would be announced this week, adding that he favoured deregulation and shedding of controls that had throttled the economy. The policy follows the devaluation of the rupee by about 20 per cent against the leading currencies and an announcement last week of a liberalised foreign trade policy.

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## NZ inflation rate at 25-year low

By Terry Hall in Wellington

NEW ZEALAND'S rate of inflation has fallen to a 25-year low of 2.9 per cent as a result of the National government's tough monetarist stance adopted after its election last November.

The 2 per cent-plus low inflation rate, down from 7.6 per cent a year ago, immediately sparked claims that the government had adopted mea-

sures that are too harsh in the face of the deep recession which has seen unemployment soar and may have caused many business failures.

After the announcement, Mr Jim Bolger, prime minister, urged banks to drop their interest rates more quickly, and opposition leader Mr Miles Moore called for an immediate two-point cut.

However, Mr Don Brash, governor of the Reserve Bank, who has the sole task of lowering inflation, warned against immediate reductions, saying there could be room for a further easing of monetary conditions only if inflation remained positive and the budget on July 30 showed the fiscal position was sound and sustainable.

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# South Korea's planners turn to the infrastructure

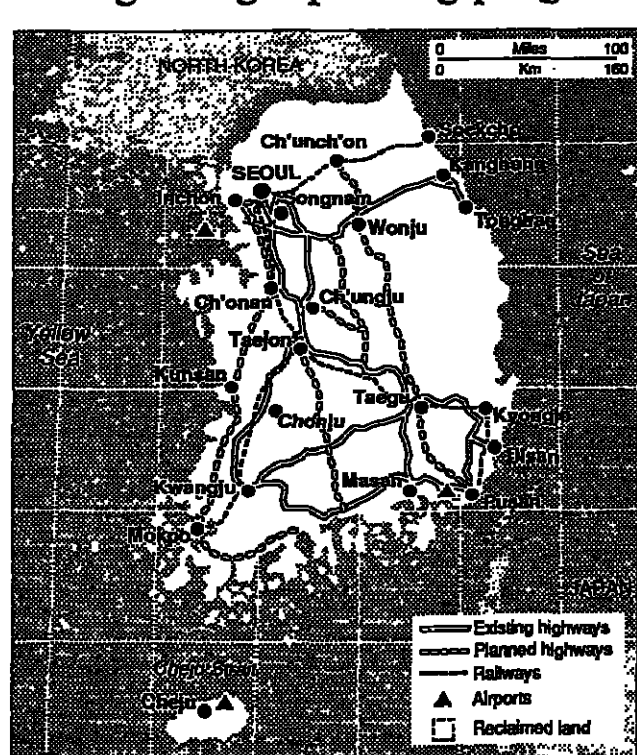
A task force is planning a huge spending programme for the 21st century, reports John Ridding

SOUTH Korea's economic planners have always thought big. Whether they are directing investment to build some of the world's largest steel mills and shipyards, or clocking up double-digit GNP growth rates, ambition has never been in short supply.

Now, as Korea nears the ranks of industrialised nations, such grandiose thinking is being applied to upgrading its infrastructure. A special task force, appointed by President Roh Tae Woo, is co-ordinating a massive programme aimed at laying the foundations for economic and social development in the 21st century.

The scale of the programme is striking. By 2030, the government aims to increase the total length of South Korea's roads from 56,700km to 400,000km, and that of its underground railways from 144.1km to 495.2km. Sixty new power stations are to be built by 2007. Two new airports, a high-speed railway system, several new ports and expanded waterworks are also on the drawing boards.

The fiscal boost involved in such a spending programme will fuel Korea's already rapidly expanding economy and increase efficiency of production and distribution. Perhaps more important, by improving living standards, it will help repay some of the social costs



of the country's rapid economic development since the 1960s.

The scale of the plans reflects to a large extent the scale of the problems facing Korea's growing infrastructure. A journey from Seoul to the south-eastern port of Pusan

takes twice the seven hours it did in the 1960s because of the rapid increase in traffic congestion. Ships seeking to unload their cargo at Pusan, or the western port of Incheon, now have to wait 60 to 90 hours on average. Electricity shortages are forecast for this summer.

The costs of these bottlenecks are high. "The infrastructure problem is very serious," says Mr Kim Ho Shik, one of the senior officials of the presidential task force. "It is a burden on industry and reduces international competitiveness."

The numbers are difficult to estimate. The Korea Transport Institute, a government-backed think tank, says that the congestion on Korea's roads costs Won2,000bn (\$1.7bn) a year in lost time, production and energy costs.

"If we don't do anything, then the average speed of cars in Seoul will fall from 16 kph now to 10 kph by 1996 and to 8 kph by 2001," says Mr Kim, who predicts a rise in the number of cars from 3.4m to 12m by the end of the century.

The gravity of the situation - evident in varying degrees in the other rapidly developing economies of eastern Asia - is largely the result of previous neglect combined with annual economic growth rates of about 10 per cent since the mid-1980s.

In the early 1980s, infrastructure was very much under-invested," says Mr Son Jae Young, an economist at the government-backed Korea Development Institute. He argues that such under-investment was a deliberate policy of the administration of President Chun Doo Hwan,

determined to keep inflation low. Ten years on, the choice facing policy-makers remains the same. "We have a choice between price stability or the development of our infrastructure," says Mr Kim of the social planning task force. "If we choose tight control of inflation, then we lose the opportunity for sustained economic growth."

Estimates of the inflationary impact of the programme of infrastructural spending vary widely. The KDI estimates that, if financed predominantly by government bonds, it will add only one percentage point to annual inflation rates.

Others, however, noting the already overheated construction sector and shortages in staff and materials, believe the impact will be much higher.

However, inflation is by no means the only problem. There is also the issue of financing the infrastructure which, by the mid-1990s, will represent 5 per cent of GNP. From now until 2000, something in the region of Won14,600bn will be spent annually on the various infrastructure projects.

Much of the financing will come from two main sources - the government's big budget surplus and the issue of bonds. "But we want to avoid the budgetary problems encountered

by the Japanese government as a result of their heavy issue of bonds in the 1970s," says Mr Moon Hyung Pyo, an economist at KDI.

Another problem for government planners is the sharp increase in the cost of acquiring land and the difficulties resulting from Korea's newly democratic trend.

An expressway built in 1985-87 cost Won16.5bn a kilometre - 16 per cent of that on the acquisition of land. For an expressway started last year, by contrast, the cost is forecast at Won27bn per km - 63 per cent on buying land.

Also, it is now harder to persuade ordinary Koreans to part with their land for public works projects than it was in the days before the democratic government of Mr Roh.

Even so, as Korea's transport arteries harden, as power stations struggle to supply energy demand and as waterworks have difficulty in quenching Korea's thirst, the task of upgrading infrastructure can no longer be delayed.

"In retrospect, we can say that it was one of the biggest weaknesses in our development strategy to have neglected infrastructure in the 1980s," says one senior official at the Economic Planning Board, the top economics ministry. "Now it is much more expensive, and much more difficult."



STEFANEL S.p.A.  
Registered Office: via Postuma, 85,  
Ponte di Piave (Treviso), Italy  
Capital Stock: Lire 71,500,000,000 fully paid  
Treviso Court registration No.15576  
Tax Code and VAT No. 01413840261

### SUMMARY OF RESOLUTIONS

The following resolutions were adopted at the Stockholders' Meetings held on June 28, 1991:

Ordinary Meeting  
approval of the financial statements as of December 31, 1990, together with the report of the Board of Directors; distribution of a dividend for 1990 of Lire 140 per share, gross of withholding taxes;  
increase in the number of Directors from six to seven.  
Extraordinary Meeting  
increase in capital stock by a maximum of Lire 11,023,622,000 by the issue of up to 11,023,622 ordinary shares, par value Lire 1,000 each, with the waiver of pre-emption rights by existing stockholders of Stefanel S.p.A. since the increase will service the conversion of a Eurobond issued by Stefanel Finance Ltd., a subsidiary company;  
takeover by merger of Vega S.p.A. and Bellatrix S.r.l., subsidiary companies.

### PAYMENT OF DIVIDEND

Stockholders are informed that the dividend is payable from July 17, 1991, on presentation of coupon no. 5 at the Company's registered offices or at the usual Financial Institutions, as indicated in the notice convening the Stockholders' meeting.

### CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements as of December 31, 1990, were available to the Stockholders present at the General Meeting and have also been lodged with the Stock Exchange and the Committee of Stockbrokers. Copies are available, on request, from the Company's registered offices.

for the Board of Directors  
GIUSEPPE STEFANEL  
Chairman



**Record debt  
for failed  
Japanese  
companies**

By Robert Thomas in Tokyo

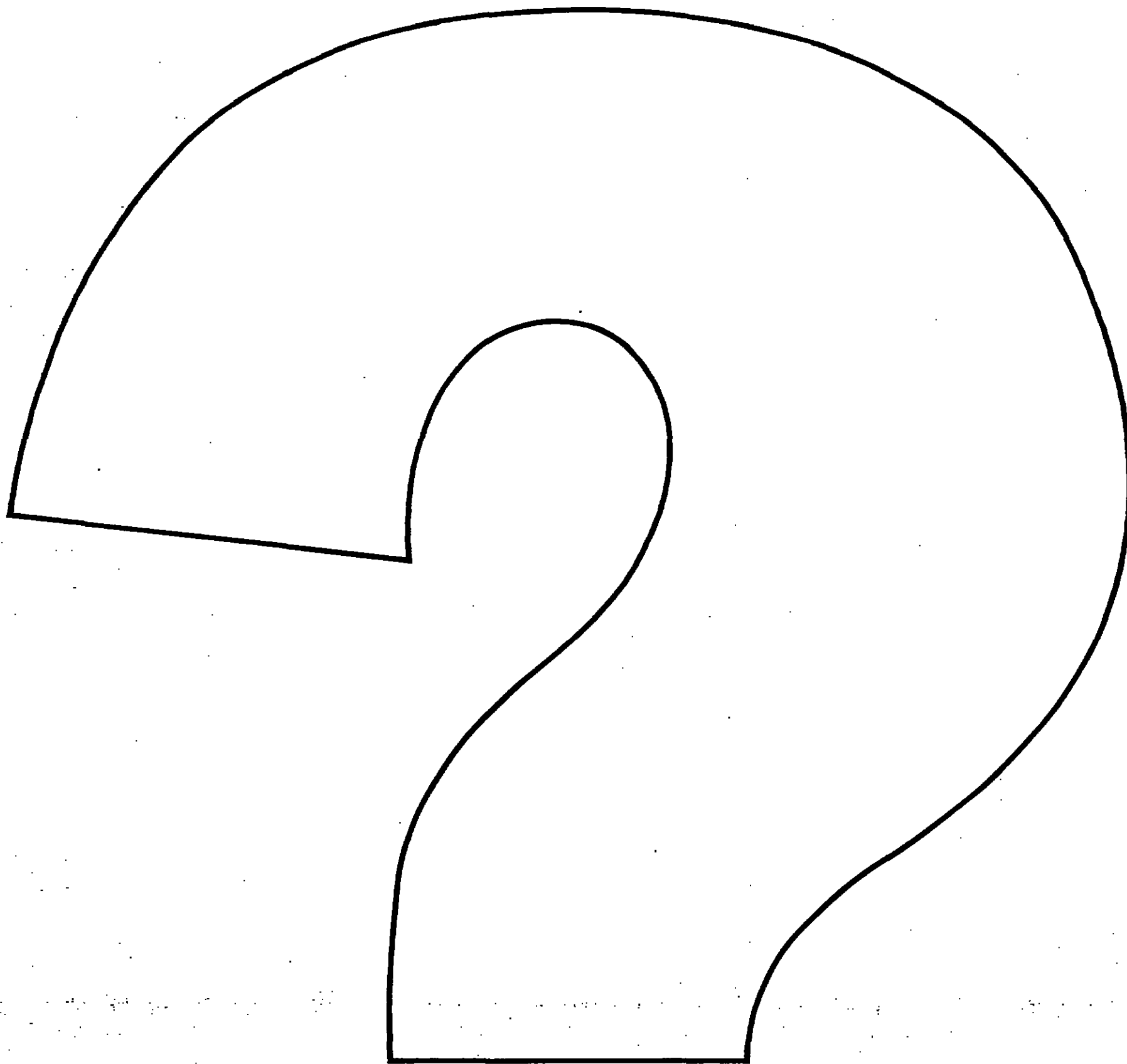
THE outstanding debt of Japanese companies has reached a record £1,000 billion (£1,000,000 million) in the first half of 1991, according to a survey by the Japan Company Handbook. The survey, which covers the first half of 1991, shows that the total debt of Japanese companies has increased by 10% since the first half of 1990. The survey also shows that the debt of Japanese companies has increased by 10% since the first half of 1990. The survey also shows that the debt of Japanese companies has increased by 10% since the first half of 1990.

**Money supply  
up for first time  
since September**

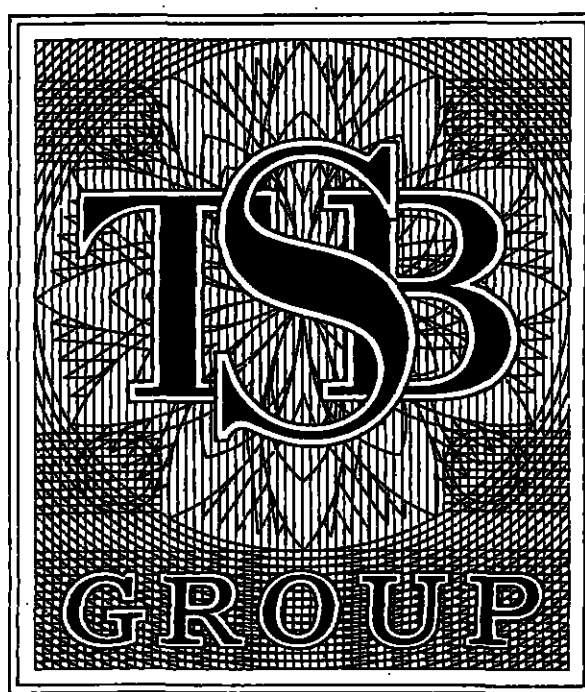
MONEY SUPPLY IN JAPAN has risen for the first time since September 1990, according to a report by the Bank of Japan. The report shows that the money supply has increased by 0.1% in the first half of 1991. The report also shows that the money supply has increased by 0.1% in the first half of 1991. The report also shows that the money supply has increased by 0.1% in the first half of 1991.

**Structure  
Ridding**

THE structure of the Japanese economy is being re-examined, according to a report by the Bank of Japan. The report shows that the structure of the Japanese economy is being re-examined, according to a report by the Bank of Japan. The report shows that the structure of the Japanese economy is being re-examined, according to a report by the Bank of Japan. The report shows that the structure of the Japanese economy is being re-examined, according to a report by the Bank of Japan.



## WHY ARE WE INVESTING DURING A RECESSION?



If we held investment back, our profits might well improve – in the short term. But they'd suffer in the long run; and so would our customers, employees and shareholders.

Investment is crucial to all our business plans. So we're putting money into training, technology, branch refurbishment and new working practices.

In retail banking, for example, we're taking the

paper out of our branch offices; refurbishing over 800 branches in the next 3 years; increasing sales space and sales staff; cutting waste and unnecessary bureaucracy. This year, investment in training has increased more than 50%. It's part of our drive to improve quality, service and profitability.

Of course, the recession affects us as it does others. In particular, it affects the level of provisions we must

make against bad and doubtful debts. But we have the financial strength to look beyond the recession and continue to build our business.

In this way we can maintain our competitiveness: thus providing our customers with services of the highest quality, and building long-term value for our shareholders.

Through the recession and beyond.

**Banking and beyond.**

ASSETS: £27 billion. SHARE CAPITAL AND RESERVES: £17 billion. CURRENT AND DEPOSIT ACCOUNTS: £23 billion. ADVANCES: £17 billion. FUNDS UNDER MANAGEMENT AND ADVICE: £26 billion.

TSB: TSB Retail Banking; TSB Life & Pensions; TSB General Insurance; TSB Unit Traders; Hill Samuel Finance; Hill Samuel Bank; Hill Samuel Financial Services; Hill Samuel Investment Management; Hill Samuel Private Banking Services. COMMERCIAL: Noble Lowndes; Swan National; TSB Property Services; Wrecol.



## THE BCCI SHUTDOWN

## Councils rejected treasury guidelines

By Tracy Corrigan

AN OFFER by the Audit Commission, the local authority watchdog, to set down treasury management guidelines for local councils following the Hammersmith and Fulham swaps case was turned down earlier this year. Councils said they would prefer to produce their own code of practice, now in preparation under the aegis of the Chartered Institute of Public Finance and Accountancy (Cipfa).

With 35 councils facing losses totalling around \$56m following the closure of BCCI, the issue of local councils' treasury management has

re-emerged. Two councils have called on the Audit Commission to check that proper procedures were followed in their dealings with BCCI. "There is no suggestion that the councils were acting *ultra vires*," said Mr Howard Davies, the Audit Commission controller. They were ruled to have acted *ultra vires* (outside their powers) in the case of interest rate swap transactions. However, dealings could be found to be imprudent, or to have lacked the necessary authorisation.

Meanwhile, UK local authorities facing losses are to meet in London

on Thursday to agree a plan of action and appoint a steering committee.

The main issues to be discussed at the meeting will include:

● How to lobby the government for a bailout, or, failing that, some other form of support, and whether to demand a public inquiry.

● Whether to sue the moneybrokers through which the councils dealt, or the Bank of England, which authorised BCCI. The money brokers are considered the more likely target, particularly since it has emerged that some brokers advised clients not to

deal with BCCI. The meeting will also discuss whether to seek a meeting with the Bank of England next week.

The meeting is organised jointly by the Association of District Councils, the Association of Metropolitan Authorities, the Convention of Scottish Local Authorities and Cipfa.

The ADC will meet organisers of BCCI small creditors' group on Wednesday.

The ADC had met with the Bank following the collapse of Chancery and Edington banks earlier this year, and was given reassurance that coun-

cils would not be vulnerable to further such losses.

Also under discussion at Thursday's meeting of councils will be measures to restrict dealings with smaller financial institutions.

"I doubt whether any local authorities will be putting money into anything approaching a fringe institution," said Mr Martin Pilgrim, under-secretary for finance at the AMA. The AMA sent a letter on May 13 to local authorities cautioning that not all authorised dealers were necessarily reliable, he said.

## LEGAL ADVICE

## Support groups offer services to depositors

By Chris Tighe and Khozaim Merchant

THE ILL WIND of BCCI's collapse looks set to bring plenty of business to firms of solicitors who have been quick to offer their services to distraught depositors.

Within days of BCCI's closure, several UK firms of solicitors had set up special telephone help lines, some manned by lawyers able to tackle inquiries in Urdu, Gujarati, Hindi, Punjabi and Kiswahili.

A number of support groups, offering comfort, advice and the hope of compensation are in the process of formation in Britain, initiated either by solicitors or by depositors and their friends, including members of the hard-hit Asian business community.

Mr David Pine of Alexander Tatham, the Manchester solicitors who spearheaded the successful Barlow Clowes investors compensation fight, said yesterday he believed the various BCCI support and pressure groups, including local authority investors, would be more effective if they united nationally under one banner.

Mr Pine's firm is organising a meeting of BCCI depositors on Thursday at Manchester Town Hall to set up a National BCCI Depositors Action Group.

Mr Pine sees BCCI's closure as a prime example of a "niche area" in which his firm has developed expertise. However he concedes: "We aren't doing this out of charity."

At Richards Butler, the City of London solicitors who are forming a BCCI Depositors' Protection Group, Mr Mourad Fleming said he favoured liaison between support groups, but not amalgamation. Mr Fleming, whose firm is offering initial advice to BCCI depositors for a £200 "flat fee", says different BCCI clients might have opposing interests.

Both he and Mr Pine agree that talk of suing the Bank of England is probably ill-conceived: under the 1987 Banking Act, the Bank is immune from civil action in its regulatory role, unless bad faith can be proved.

Mr Pine's objective, shared by most of the other groups, is to force the setting up of an inquiry into the Bank of England's handling of the affair.

If its report were critical of the Bank then that, it is argued, could well force the government substantially to improve compensation terms.

## WESTERN ISLES

## Money broker defends its advice

By James Buxton and Richard Waters

THE MONEY broker at the centre of the dispute over the way Western Isles council deposited £22m with BCCI spoke out for the first time yesterday to deny accusations that it had "strongly advised" the council to use the bank.

Pressure on the broker, RP Martin, intensified after accusations from the finance director of the Scottish local authority that it and BCCI had assured council officials of BCCI's creditworthiness at separate meetings last summer.

Mr Donald Macleod, the finance director, said that RP Martin "strongly recommended" the council to place its surplus balances with BCCI at a meeting with council officials on September 5 1990, which was called after one official expressed misgivings about the council's involvement with BCCI.

The meeting was attended by Mr Iain Macleod of RP Martin - Mr Donald Macleod's second cousin - and Mr Norman Scott, an official of BCCI in Scotland, held separate meetings in Stornoway on the same day, a council official said last night. They travelled together.

Mr Ron Sandler, chief executive of RP Martin, refused to discuss the meeting yesterday. But he said: "We do not give advice or comment on the creditworthiness of institutions. The [Bank of England] code under which we operate makes it clear that it is the council's responsibility to determine the creditworthiness."

Mr Donald Macleod revealed the meetings with RP Martin and BCCI in a confidential document issued to councillors last Thursday.

"RP Martin strongly recommended we use BCCI and we accepted that advice. All our dealings with BCCI were carried out with RP Martin and so they were well aware of our exposure to the bank. The lodging of an additional £1.5m on Friday July 5 through RP Martin testifies to their continued confidence in the bank."

## CAYMAN ISLANDS

## Assets of linked companies frozen

By Bernard Simon in Grand Cayman

AUTHORITIES ON the Cayman Islands have frozen the assets of eight companies suspected of having links with BCCI.

The injunctions against the eight are in addition to a government's order appointing a receiver for BCCI and its two related banking entities, Credit and Finance Corporation (CFC) and International Credit and Investment Company (ICIC).

The order against the eight companies was made on July 5, the same day the bank's assets were seized.

Five of the companies have the letters ICIC in their names and appear to be associated with the BCCI affiliate, ICIC, which specialised in trade, finance and merchant banking, is not directly controlled by BCCI, but by a charitable trust thought to have links with it.

The other three companies - Financial Controls Cayman, Financial Portfolios Cayman and Financial Measures Cayman - which seem to be "realisation companies". They apparently acquired problem loans from the bank, thereby removing them from its balance sheet.

The loans were sold to the companies at discounts to their face value. It is not yet clear who decided what price should be paid for the assets.

No details of the companies have been publicly disclosed, in accordance with the Cayman Islands' strict secrecy laws. As is normal practice on the islands, the application for the injunction was heard in judge's chambers, rather than in open court.

The court records are also confidential.

## Employees prepare to sell up and leave

By Bernard Simon

SOME PAKISTANIS employed by BCCI in the Cayman Islands have begun selling their belongings in anticipation of having to return home with little or no money.

According to one of about 20 Pakistanis working for the bank, several of the group have their entire savings in BCCI accounts.

One employee said his colleagues are resentful towards the Bank of England for organising the seizure of the bank's assets before Sheikh Zayed bin Sultan al-Nahyan of Abu Dhabi, its controlling shareholder, was able to complete a planned recapitalisation.

The 70 employees of BCCI's operations in the Cayman Islands have been warned by the receiver that they face instant dismissal if they talk to outsiders about the bank's activities.

Most expatriate bankers in the Caymans form a close-knit community, but senior BCCI executives had little business or social contact with their counterparts at other banks.

One of the Caymans' most prominent bankers said that he had met Mr Bandee Hassan, general manager of BCCI's local office, only twice in the past year. Mr Hassan led a restructuring of the Cayman operations as part of the recent worldwide reorganisation.

The seizure of BCCI has come at an awkward time for the Cayman Islands. New laws, a treaty with the US and tighter banking practices have supposedly made it more difficult for banks and their customers to engage in practices similar to those which BCCI has been accused of.

Not only is it an offence under Cayman law to launder or assist in laundering drug money, but banks are also obliged to report suspicious accounts to the police.

The Mutual Legal Assistance Treaty with Washington, which came into force two years ago, compels Cayman-registered banks to supply information within 10 days on suspicious accounts pinpointed by the US authorities.



SPECTRUM International, a London radio station which raised £47,000 for the Bangladesh flood appeal, banked the entire amount with BCCI. The money was in the process of being transferred to Bangladesh but was frozen when the bank was closed down by the Bank of England in an unprecedented swoop on July 5, Khozaim Merchant writes.

Spectrum, which broadcasts in 11 languages to a target audience of some 2.5m people of ethnic origin in London and south-east England, raised the money earlier this year, mostly from small individual donations by listeners. The money would have gone towards building a cyclone shelter near Chittagong, along Bangladesh's coast. Some 130,000 people died as a result of the cyclone in April.

Spectrum's appeal was made through its Asian news and current affairs programmes such as the one presented by Mr Asaf Gashali (above), pictured at Spectrum's studios yesterday.

"It was a magnificent community outpouring from our listeners," said Mr Shafiq Rahman, founding director and head of the station's Asian programmes section.

The BCCI closure and likely loss of most of the contributions to the Bangladesh appeal is the latest in a series of setbacks for the station.

Spectrum had difficulties when it launched in June 1990. Radio Caroline, the pirate station, jammed its frequency and forced it to broadcast from transmitters in west London. Those difficulties forced away advertisers and, having spent some £500,000 on its launch, Spectrum paid dearly for the flight of advertising.

Today the station is in debt and has a £170,000 overdraft - with BCCI.

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## COMMONS

## MPs urge changes to banking rules

By Ivo Dawney and Ivor Owen

PRESSURE WAS mounting on all sides of the Commons yesterday for changes to banking regulations to prevent a repeat of the BCCI affair.

Conservative and Labour MPs urged ministers to examine the creation of an intermediate stage for intervening in a bank's affairs calculated to warn of difficulties without provoking a run on its deposits.

The call came as the powerful Treasury and Civil Service Committee confirmed it would consider calling for an inquiry into the Bank of England's handling of BCCI at its meeting tomorrow.

It remained unclear, however, whether the committee would call Mr Robin Leigh-Pemberton, governor of the Bank, to give evidence or whether it would pursue a broader investigation into the handling of bank registration and surveillance.

At the request of MPs, Mr Leigh-Pemberton is due to visit Parliament on Thursday to discuss what measures can be taken to help bank depositors and staff in the wake of the BCCI closure.

Sir Ian Stewart, Tory MP for Hertfordshire South and a former Treasury minister was among those urging the introduction of new regulations.

## Call for enforced insurance cover

RULES governing the insurance requirements of financial institutions should be tightened in the wake of the BCCI collapse, said Mr Francis de Zulueta, a director of broker Special Risks Services.

He said it should be compulsory for all financial institutions to buy both fidelity insurance, which compensates for theft and in some cases fraud by the employees, and professional indemnity insurance, which can cover legal liabilities resulting from negligence of the directors and officers.

## WORLD TRADE NEWS

## LSI and Sanyo accord on HDTV components

By Steven Butler in Tokyo

THE joint development of sophisticated electronic components for Japan's high definition television (HDTV) system has been agreed by LSI Logic, the US semiconductor manufacturer, and Sanyo Electric, the Japanese consumer electronics company.

The co-operation between the US and the Japanese company will help to meet goals highlighted in the recent semiconductor agreement reached between the US and Japanese governments, as LSI will be able to participate in the design phase of a new product, a device for decoding satellite signals for HDTV.

Foreign electronic and car component makers have complained that they are unable to compete against Japanese suppliers because they have in the past been excluded from the design process.

Mr Masaru Yamano, Sanyo

vice president, was insistent that Sanyo had the capability to develop integrated circuits needed for the devices internally. He said, however, that agreement would help fulfil goals in the US-Japan semiconductor pact and that working with LSI would allow for a more efficient use of Sanyo's internal resources.

"It is in our long term interest to have a strategic partnership with people who can address those markets [in the US and Europe]," he added.

The aim of the companies is to reduce from 40 to between 6 and 10 the number of essential components now needed for decoding the Japanese standard MUSE HDTV signals. This would cut by three-quarters the size of the circuit boards, and halve costs.

This is accomplished by squeezing more circuitry onto specially designed integrated

circuit chips, known as application specific standard products or ASSPs.

Sanyo is to develop the circuitry for the devices and specify simulation testing standards. LSI in the US will design the chips and make prototypes, while the chips will be mass produced at LSI's Japanese affiliate, MUSE Semiconductor, in Tsukuba.

Sanyo intends to use the product in its own televisions and to sell the decoders to other television makers. LSI will market the chips through its own sales network. The MUSE decoder is expected to be on the market in the second half of 1992.

The aim is to bring down the cost of HDTV sets to a point where mass production can further reduce costs and build volume sales.

Japanese HDTV accord, Page 11

## Malaysian hydro-power loan agreed

By Lim Siong Hoon in Kuala Lumpur

TENAGA Nasional, the electricity monopoly in peninsular Malaysia, has secured a \$51.34bn (\$239m) credit for its largest hydro-electric project, Pergau.

The loan, which has taken 10 months to negotiate with UK financiers, is for 14 years at 0.350 per cent. Syndicated by J Henry Schroder Wagg, it is provided by a dozen UK banks and backed by Britain's Export Credit Guarantee Department.

The \$51.34bn construction contract for Pergau was signed on Friday by a consortium of two UK groups, Balfour Beatty and Cementation, and Malaysia's Kerjaya. Tenaga is funding the \$5450m balance.

Financing Pergau has been complicated by Tenaga's planned change from its crown corporation status to a private entity. The utility is at present state-owned. However, at least 25 per cent is scheduled for flotation next May.

Pergau is the largest single UK private financing of a Malaysian project since the early 1980s, when the Kuala Lumpur government operated a "buy British" policy. For Tenaga, it provided the first test of its asset standing and financial performance as a putative private corporation.

The hydro-electric station is scheduled to start generating with 600MW in installed capacity in March 1996; repayment starts soon after. It will have a 74-metre-high earthenfill dam linked by 28km of tunnels to an underground power station.

## Portugal chooses group led by GdP for gas projects

By Patrick Blum in Lisbon

THE Portuguese government has selected an international consortium led by Gas de Portugal (GdP) as its favourite candidate for the concession to build and manage a liquefied natural gas terminal and primary high pressure gas pipeline.

The consortium, which includes Gaz de France, Ruhrge of Germany, Total, the French oil group, and several Portuguese partners.

Further talks will take place with the GdP group over details and terms of a final contract. Mr Luis Fernando Mira Amaral, the industry and energy minister, said yesterday. In a first phase, Sonatrach, the Algerian oil and gas

group, will supply the LNG for the plant to be located in Setúbal.

A decision on concessions to build and manage four related regional secondary gas pipelines to supply homes and industry is likely to depend on the outcome of negotiations over the terminal contract.

British Gas has taken a 20 per cent stake in Engadina, a new Portuguese gas engineering company with an eye to engineering contracts related to the natural gas programme.

This investment is relatively modest at £150,000 but it will place the company in a strong position to compete for contracts flowing from the natural gas project.

## S Korea's US market share drops

By John Ridding in Seoul

SOUTH Korean exporters are losing market share in the US, their single largest market, because of quality problems and reduced price competitiveness, according to the state-backed Korea Trade Promotion Corporation.

In a report released yesterday, Kotra said that South Korea's share of US imports slipped to 3.4 per cent in the first four months of this year. This compares with 4.6 per cent in 1988, 4.3 per cent in 1990 and 3.7 per cent last year.

A spokesman for Kotra said that Korean automobiles and electronics fell short of the quality of Japanese products in the US market and that more labour-intensive exports - such as textiles, shoes and toys

- were facing tough price competition from developing countries such as China and Mexico.

"When we started exporting passenger cars in 1987, the price difference with comparable American and Japanese vehicles was about \$2,000 (£1,240)," said the spokesman. "But now the gap has fallen to about \$600, and consumers don't think it is worth buying Korean any more."

The decline in Korean exports to the US, in which shipments fell from \$5.2bn in the first four months of 1990 to \$3.2bn in the equivalent period this year, is expected to bring bilateral trade to near balance for the year as a whole.

The ministry of trade and

industry in Seoul is forecasting annual exports to the US at \$19.5bn, and imports of a similar level. This contrasts sharply with the large trade surpluses accumulated by Korea over recent years.

In 1987, its trade surplus with the US totalled \$2.55bn - last year \$2.42bn was recorded.

In the second half of this year, however, Kotra is forecasting a recovery in exports to the US and an improvement in the country's share of total US imports.

"We expect the exchange rate to depreciate from 730 won to the dollar to 740 won, which will improve our margins and competitiveness," said one Kotra official.

## Poland may halt talks on association with EC

By Christopher Bobinski in Warsaw

POLAND is ready to suspend talks on an association agreement with the European Community if Brussels fails to make concessions on financial support and access for Polish food products to its market.

The Poles, who ended a sixth round of talks in Brussels last week, are hoping that a meeting of EC foreign ministers at the end of this month will produce a change in the Community's negotiating position.

Mr Andrzej Olechowski, a deputy trade minister, said yesterday, that if the results of this meeting "were to prove very discouraging for us then that would be a moment for renewed reflection on both sides with no point in sitting down to our (next) round in mid-September."

The main stumbling blocks are access for Polish meat products to the EC as well as the provision of Polish labour for such intensive services as construction and financial support for Poland's economic changes.

The Poles have, however, noted progress in the EC's position on access for textiles and industrial products.

The key issue for the Polish government, which is coming under pressure from its own farmers, is to find an outlet for its food products.

It has proposed that the EC liberalise access over a 'transition period' but Brussels has yet to accept this proposal for discussion or make its own offer.

## Australian telecoms bids go in

By Emilia Tagaza in Canberra

THREE groups put in their bids yesterday to be Australia's second telecommunications carrier. The government is expected to choose between them by the end of the year.

Dominated by US companies, the groups are the survivors from 37 which initially expressed interest in challenging Telecom-OTC's monopoly.

Optus Communications, a consortium originally formed by Cable & Wireless and Bell South of the US, has opted for

51 per cent Australian ownership and announced that it had taken on as local partners the insurance giant AMP Society and National Mutual, the conglomerate Mayne and Nickless, and the venture capital company Australian Industry Development Corporation.

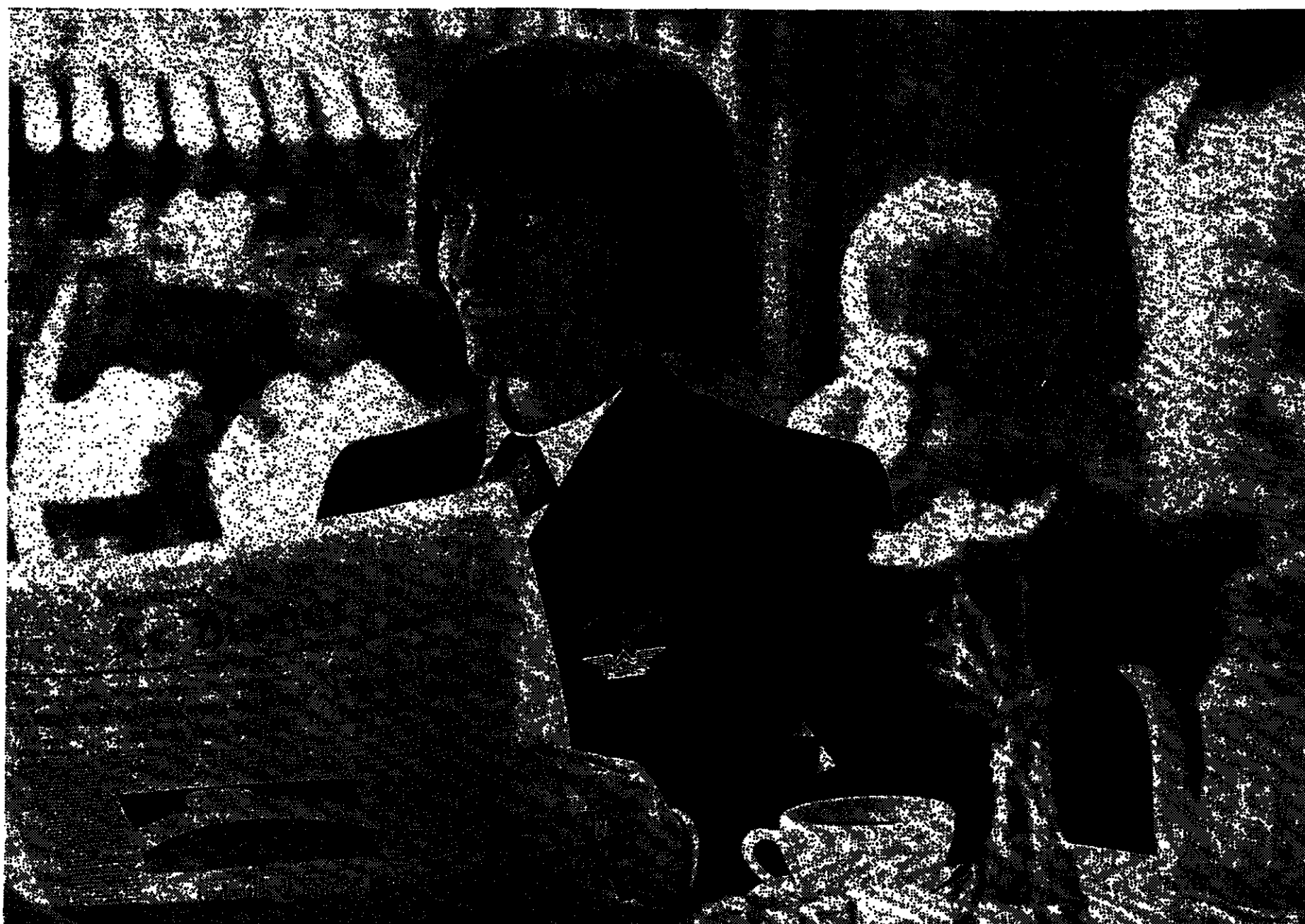
The Kalori Communications group, comprising Bell Atlantic and Ameritech of the US and the Hong Kong-based Hutchison, plans to sell 51 per cent to Australian companies over five

years from the date the licence is issued. It would also invest at least \$44bn (£1.9bn) in a network and infrastructure over seven to eight years.

Optus Communications said it would invest more than \$44bn in the first five years of operations. The consortium would also spend about \$4250m in developing an advanced operational support system to provide maintenance and quality control support for its proposed operations.



## We're Becoming More and More European.



With our new flights from Copenhagen, Manchester and Berlin, we now fly from twelve European cities and six countries to the United States.

Which makes us almost as European as *café au lait*.

And once you fly with us you'll quickly appreciate why, for the past 17 years, Delta has achieved the best record of passenger satisfaction among all major U.S. airlines.\*

And, unlike many European carriers, once you arrive in the States we keep looking after you.

Our modern and efficient gateways at Atlanta, Cincinnati, Dallas/Ft. Worth and Orlando mean you're not left in a long line waiting to clear ground formalities.

And our extensive U.S. network allows us to keep on serving you to over 240 cities across the country.

At Delta we love to fly. Once you've flown with us we believe you will too.

Bon Voyage.



Delta offers service to the U.S.A. from Denmark, England, France, Germany, Ireland, and the Netherlands.

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\*Based on consumer complaint statistics compiled by the U.S. Department of Transportation. ©1991 Delta Air Lines, Inc.

## UK NEWS

## Labour launches purge against Militant

BRITAIN's opposition Labour party last night launched its biggest purge yet of left wing supporters of Militant Tendency, the Marxist splinter group, which has been accused of undermining the party's moderate leadership.

Yesterday's move, agreed at a meeting of the party's organisation sub-committee in London, also took the first steps to remove Mr Terry Fields, the left-wing MP jailed last week for refusing to pay his poll tax, as a candidate in the next general election.

Party leaders have demanded a full report on the "activities and political affiliations" of Mr Fields, who represents the Broadgreen constituency in Liverpool, north west

England. It also suspended 62 Labour Party members who backed Ms Lesley Mahmood, the left-winger who stood against the party's official candidate in this month's Walton by-election, also in Liverpool.

The 62 party members have been suspended from holding any office within the Labour Party for supporting Mrs Mahmood.

An inquiry, not confined to Walton, will also be conducted into the "operations of Militant and activities and support for that organisation".

This is only the start of Labour's crackdown on Militant within its ranks and more names are expected to be put forward later.

In another development, Labour suspended its constituency party in the Merseyside seat of Birkenhead and endorsed Mr Frank Field, the moderate sitting MP, as its general election candidate.

The sub-committee, meeting at Westminster, passed a motion calling on Ms Joyce Gould, its director of organisation, to "investigate the activities and political affiliations of Mr Terry Fields".

She will report to the next meeting of Labour's ruling national executive committee on July 24 "on whether he has undertaken actions which, in prime time, constitute a breach of any of the rules of the Labour party".

Labour officials pointed out

that any evidence that Mr Fields has broken party rules means he will face a disciplinary hearing before the party's national constitutional committee and be suspended immediately.

Under Labour party rules, a suspended person cannot fight a general election. In the event of an election being called during any suspension of Mr Fields, the national executive committee would have to impose a candidate in Broadgreen.

The inquiry into Mr Fields will examine his full record as an MP, not just his failure to support publicly the official Labour candidate in the neighbouring Walton by-election.

But Dennis Skinner, the vet-

eran left-wing MP, attacked the move. "I don't believe in witch-hunts, I don't believe in McCarthyism," he said.

The committee, meanwhile, passed a motion calling for "immediate discussions with the parties in Liverpool on the re-building of the party".

The 62 suspended party members come from a range of constituencies on Merseyside and beyond. They are 22 from Liverpool Walton, 12 Liverpool Mossley Hill, 12 Liverpool Broadgreen, three Liverpool West Derby, two Liverpool Garston, four Manchester Withington, and seven from a variety of constituencies including Brighton, Glasgow, Colne Valley and Newcastle.

## BRITAIN IN BRIEF



## Labour calls for Midland investigation

The opposition Labour Party intensified demands for an inquiry into government support for defence exports following disclosures in the Financial Times that a Midland Bank offshoot had secret links with British security services.

Mr Allan Rogers, Labour's defence procurement spokesman, said the revelations, about the close links between the Defence Equipment Finance

Department - part of Midland International Trade Services (MITS) - and the government, added to his concerns about British policy towards overseas arms sales over the past decade. Concerns about defence exports to Iraq are already being investigated by the trade and industry select committee although the pressure has meant it is delaying further inquiries.

Midland Bank said: "The Financial Times article deals with matters arising some years ago in our trade services activities, the results of which were referred to in our reports to shareholders and the US Securities and Exchange Commission at the time."

## R-R pay deal near agreement

Rolls-Royce, the aerospace company, is close to an agreement with its workforce which would extend a proposed six-month pay freeze by three months and could avoid the need for compulsory redundancies in a job cuts programme.

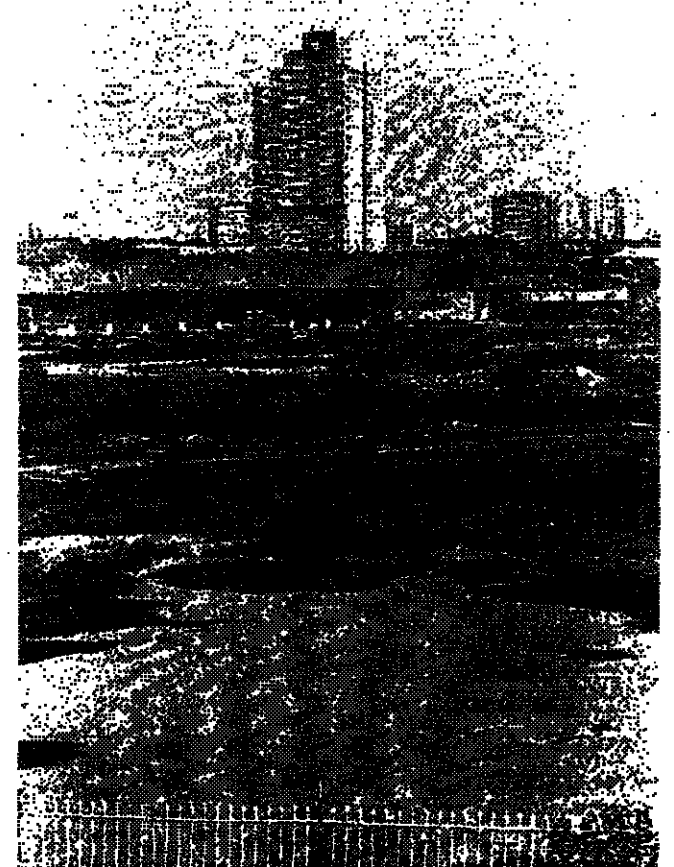
A deal would repair some of the damage done to the company's relations with employees following its announcement in May that it was freezing pay for six months, replacing employment contracts and seeking 6,000 job cuts from its aerospace division this year.

## Welsh outlook optimistic

The recession had not set back the Welsh economy as much as in other parts of the country, Dr Gwyn Jones, chairman of the Welsh Development Agency, said in Cardiff. "The outlook for the medium and long-term is good," he said. "Small firms have been growing fast. This has allowed us to ride the recession better."

## Protest at Irish talks expected

Unionists are expected to stage a protest at today's meeting in Dublin between British and Irish ministers where the province's recent political initiative will be reviewed. The Anglo-Irish conference meeting has special significance for Unionists who blame it for the collapse of the talks process. Mr Peter Brooke, the Northern Ireland secretary, decided to end the talks after Unionists said they would withdraw if today's meeting went ahead.



The government has launched a new initiative in urban policy for deprived areas, such as in east London (above), which need urgent regeneration. Local authorities are competing for £350m of government funding, and the selection process started yesterday. It is the first initiative in urban policy taken by Mr Michael Heseltine, environment secretary, since returning to the government last autumn. It represents an attempt to find new ways of fostering urban renewal, but will not draw on extra money. Instead, existing urban renewal budgets will provide £75m to be spent in 1992-1993 and the balance of £275m over the following four years.

## Gulf Oil buys service stations

Gulf Oil has taken its expansion programme a stage further with the acquisition of 32 service stations in south Wales from the Action Service Stations group. The move follows the purchase of the Telegraph group, with its 60 outlets in the north-west of England and north Wales, two years ago.

Gulf, which is owned by Chevron, one of the US majors, will have 485 outlets in Britain following the Action deal.

## Unions consider cut in hours

Unions representing manual and craft workers in the chemical industry are to consider a joint campaign to reduce weekly working hours, currently set at 38 hours a week. A reduction in working hours was part of the claim made by both unions in their annual pay negotiations.

Manual unions have not yet responded to an improved 7 per cent pay offer made last month by the Chemical Industries Association.

## Beecham settles legal action

The Beecham Group has settled out of court with the parents of 12 children whose teeth were allegedly affected by the blackcurrant drink Baby Bibena. Beecham said it denied negligence in the marketing of a product introduced many years ago specifically for the benefit of infants.

It said the parents claimed that the usage instructions were open to misunderstanding so that although they felt they were following them correctly, they were in fact misinterpreting the intentions of the company. Beecham modified the labelling in 1985.

## TUC appeals for law change

The TUC will today launch a campaign for a change in laws restricting the rights of part-time employees. The TUC, which is critical of the British government's hostility towards European Community proposals to improve the rights of part-time workers, will also ask trade unions to look at the needs of this group of workers and negotiate for an improvement in conditions.

## Tax changes ruled out

The government has ruled out using short-term changes in taxation policy to stabilise the economy, according to the Treasury's response to a report earlier this year on the 1991 Budget by the Commons Treasury and Civil Service Committee.

## VSEL to tender for submarine

VSEL has been asked to tender for the fourth and last Trident nuclear missile submarine, the government has announced. The company, based in Barrow in Furness, has built the other three vessels.

## Golf clubs sold above par

One of the most historic collections of old golf clubs in the world have been sold for £27,000 by Sotheby's. It consisted of 23 clubs, all used by British Open Champions between 1860 and 1890. It was formed by Willie Auchterlone and his son Laurie who were professionals and club makers at the Royal and Ancient Golf Club at St Andrews in Scotland. The Auchterlones simply asked the winner of the Open for one of his clubs.

## Enemies within tarnish Labour's image

Ivo Dawney finds that the extreme left remains an irritant to opposition party leaders

NEARLY six years after Mr Neil Kinnock denounced Militant tendency and the hard left from the rostrum of the opposition Labour party conference in Bournemouth, on the south coast of England, the witch hunts go on.

Yet, despite the strenuous efforts of the party to rid itself of its enemies within, including yesterday's suspension of party members, the very fact that the process is continuing to provide headlines is an understandable irritation for Labour's image makers.

In the House of Commons yesterday, Mr Chris Patten, the Conservative party chairman, once again seized an opportunity to paint a familiar picture of an opposition seething with subversive factions, only just beneath its tranquil surface.

"The result in Walton [Liverpool] reminded us of the extremism which is still rife and which we were told years ago had been rooted out, but still appears to be there," he said.

In fact, the result at this month's Liverpool Walton by-election told much more about the lethargy of Labour voters and, it could be added, the failure of the Tories to make any headway in a city widely deemed to be a socialist disaster area.

The outcome - 23,000 votes for official Labour, less than 3,000 for the broad left and a lost deposit for the Tories -



Thorn in the flesh: protesters claim Labour leaders are conducting a witch-hunt

was hailed by Labour as finally burying Militant, the extreme left wing of the party.

But this ignored the fact that many local activists, not members of the entryist group, worked for the rebel candidate. Few Tories nowadays deny that Mr Kinnock's relentless pursuit of his quarry has largely rooted out dissent both in the parliamentary party in Westminster and throughout most of the party in the provinces. But none would suggest so publicly.

Mr Patten is well aware that raising the spectre of the so-called reds under the bed could win over crucial votes in Tory marginals that might even yet decide the election.

Labour tacitly agrees. While demographic changes - the emigration of the traditional Labour vote and the "yupification" of the inner suburbs - are perhaps more important, the political pollution that emanates from some London boroughs is significant.

Astonishingly, for example,

experienced Labour organisers believe that Battersea, south London, with a Tory majority of just 857 or 1.8 per cent of the vote is all but unwinnable now due to the disastrous impact of its spendthrift and radical neighbour.

"Our gains in London are likely to come in the outlying areas where we have level-headed council leadership," one former leading light of the London Labour party said yesterday. "In some inner areas, the vote is going away from us."

For the Labour leadership, the quandary lies in how best to tackle the problem of extremists while at the same time claiming that the problem really no longer exists.

The fact remains that, like weeding a garden, the pruning of the ultras appears to be an endless process and consequently endlessly undermining.

Both Mr Kinnock and officials at the party headquarters believe there is no alternative but to use the draconian powers imposed by the rule book to stamp down hard now in the hope that mass expulsions will provoke "the party within the party" to set up separately.

Despite howls from the left, yesterday's decision to suspend in Birkenhead on Merseyside was further evidence that no mercy remains the policy, even if that means expelling non-Militants. There will be little sympathy too for those that dared to back Ms Lesley Mahmood, the so-called "Real Labour" rebel in Walton.

Throughout the campaign, the official party demonstrated its deadly seriousness by photographing and noting any party member seen displaying Mahmood posters or canvassing on her behalf.

"The cardinal sin in any party is to run against it in an election," one national executive member said yesterday. "They cannot be forgiven."

## TECHNOLOGY TRANSFER

## British companies urged to collaborate with Japanese

By Charles Leadbeater, Industrial Editor

BRITISH companies' timidity in transferring technology from Japan risks endangering their competitive position in international markets, according to a government report published yesterday.

The report by the Department of Trade and Industry warns British companies that they have been far more timid than American companies in absorbing Japanese technology.

It estimates that about 30 per cent of the world's innovations come from Japan, which accounts for 25 per cent of the world's engineering workforce, more than the UK, France, Germany and Italy combined.

Mr Peter Lilley, trade and industry secretary, urged British companies to view collaboration with Japanese groups as a source of competitive strength rather than as evidence of growing technological dependence.

Greater international trade in technology would bring economic benefits in the same way as free trade in goods, services and investment, he said.

"Companies should realise they get stronger by learning from others and get nothing from staying within their shells," he said.

Small and medium sized companies probably faced the greatest difficulties in overcoming the cultural and financial barriers to cooperating with Japanese companies, he said.

The report, which guides managers on how to transfer technology from Japan is part of the DTI's "Priority Japan" campaign aimed at expanding British companies' involvement in the Japanese economy.

Lord Tombs, chairman of Rolls Royce which has several technology licensing agreements in Japan, said Japanese companies were generally far

more open to learning from outsiders than their British counterparts.

He said the difficulties faced by foreign companies in gaining access to Japanese technologies were often overstated.

The new handbook, provides a guide to potential sources of technology in Japan, as well as a practical guide to how British companies should manage the process of technology transfer.

Despite its recommendation that British companies should be more open the guide also recommends companies should be as precise as possible about what they want from a transfer of technology, protecting all possible product applications through patents and analysing the long term strategic implications of the transfer.

Signposts to Japanese Technology, DTI Technology Helpline, 071-215 1960



Lilley: wants more companies to use technology transfer

## Contractors lobby government over helicopter orders

By Paul Abraham

BRITISH Aerospace and GEC-Marconi intensified its lobbying efforts yesterday to win the prime contractorship for the EH-101 helicopter when they warned that long-term job prospects at Westland Helicopters could be jeopardised if the government gives the contract to an IBM-led consortium.

The two British companies, which have set up a joint venture, Merlin Helicopter Management (MHM), to bid for the contract, say export orders could be imperilled by US government restrictions which prevented IBM selling the helicopter overseas.

A UK contract for about 60 aircraft worth as much as £20m would not guarantee Westland's long-term future on its own, they argue. The government is expected to choose between MHM and the IBM-led consortium, which includes Westland, before the end of the month.

The prime contractor would be responsible for delivering a complete package to the Minis-

try of Defence and supplying large quantities of software to integrate the various systems. The British companies argue the US government could restrict exports by claiming the intellectual property rights to the IBM software were based on previous government-funded projects.

Mr Len Milson, managing director of MHM, also warned that British leadership in anti-submarine warfare - the role for which the EH-101 has been designed - could be lost if large numbers of US nationals from IBM became involved in the contract.

"This is not a question of security, but rather a danger that British expertise could leak to US competitors as employees move from company to company," he said.

MHM has lobbied more than 50 MPs in recent weeks to prevent a repetition of the Aweac/Nimrod competition in the 1980s, when the government awarded the contract to the American Aweac aircraft.

## Hopes for recovery boost shares

By Peter Marsh

HOPES OF sustained economic recovery later this year lifted London shares yesterday, with prices showing their biggest daily rise since mid-March.

Investors took heart from Friday's half-percentage point cut in base rates, as well as from opinion polls indicating that the Conservatives may be regaining the political initiative from Labour.

Traders were cautiously optimistic that the worst of the economic decline may already be over and that an upturn can be expected in the third quarter.

In London stocks in the banking, pharmaceutical and stores sectors experienced particular gains and the FT-SE 100 index of leading shares rose 35.1 to 2,532.5.

Against the D-Mark, sterling moved up half a penny, closing at DM2.9550. This indicated that Friday's move by the UK monetary authorities in reducing interest rates from 11.5 per cent to 11 per cent had not harmed the pound's position in the exchange rate mechanism.

Markets, Section II

## Roads haulage to 'overtake growth in rail freight'

By Richard Tomkins, Transport Correspondent

ANY GROWTH in freight traffic on UK railways will be far outweighed by a much faster growth in road haulage, resulting in a continuing decline in rail's market share, according to a report published in London yesterday.

The Henley Centre for Forecasting, reporting on regional prospects in the 1990s, says Railfreight, the state-owned division of British Rail, has lost market share in Britain. Most freight journeys within Britain are not long enough to be economic although the economics of some journeys within the network should be changed by the Channel tunnel rail link between southern England and France, when it opens in 1993.

A further factor would be the growth of combined transport, a system of transferring truck loads to freight trains for the long-haul part of their journeys.

British Rail said it expects to be carrying 7.2m tonnes of goods a year through the Channel tunnel when it opens in 1993, equivalent to 400,000 truck loads.

The centre says, however, that some of this traffic is already going by rail and sea, so the net decrease in road traffic will be 300,000 to 340,000



International freight trains have a bright future according to British Rail; but forecasters say railways will find it difficult to keep pace with expansion in road haulage

truck loads a year: equivalent to less than 0.25 per cent of the annual tonnage transported in the UK.

The savings in annual tonne miles, it says, would be less than half the annual increase in lorry tonne miles seen during the 1980s.

The report goes on to add that railways have an unprece-

dent opportunity to arrest the decline of their share in the freight market.

The centre says the key to a renaissance in railfreight is substantial public sector investment in conversion of rail lines so that they can take Continental-size trains and investment in freight villages.

"Without an improved rail

infrastructure from higher public investment, private sector investment is likely to remain of peripheral significance," the report says.

Local Futures, The Henley Centre for Forecasting, 2 Tudor Street, London EC4A 3AA. British Rail has chosen Cardiff as the site covering south Wales and the south west of

England for its freightliner terminal handling Channel tunnel traffic after the tunnel opens.

The decision means Railfreight Distribution, its subsidiary handling international and intermodal traffic, has decided to develop Cardiff for the immediate future rather than build a new terminal on a rural site.

Intermodal traffic is the combination of road-haulage collection and delivery in conjunction with long-haul rail transport.

British Rail is developing nine terminals around Britain, some of which are the one for the north east of England in Cleveland will use existing facilities. Others, such as that at Wakefield for west Yorkshire and possibly one in Scotland, will be on new sites.

Mr Ian Brown, Railfreight's managing director, said yesterday that BR expects to treble its European business to 6.1m tonnes a year in the first few years after the tunnel opens.

South Wales and the south west of England are expected to contribute about 10 per cent of the total.

Cardiff has ample room for expansion. The present inner-city terminal in Bristol is too constricted for expansion.



## TECHNOLOGY

## Videos set for HDTV

Japanese electronics companies have moved a step forward in efforts to capitalise on the next generation of consumer electronics technology: high definition television (HDTV). Hitachi, Matsushita and Sony have agreed on standard specifications for a wide-area recorder (VTR) that will handle HDTV.

HDTV, with 1125 lines on the screen, allows for much sharper images than current television technology, but it also carries five or six times more information that must be processed and stored without degrading the signal. The VTR system can be used with the Japanese Muse standard, but can also be adapted for use with other standards.

The aim of the system has been to preserve the high quality of HDTV images. In order to avoid transmission loss during the recording and playback process, the companies have decided not to compress the signal bandwidth. Currently, the bandwidth must be compressed for broadcast transmission and then decoded by equipment in the television.

The companies say that two new technologies will be used in the machines. The first is a drum rotation speed of 3,600 revolutions per minute, which is twice the speed of current VTR machines, and would allow for twice the recordable information.

Second, the video signal is divided into two channels and recorded by two video heads simultaneously. The information on each channel is then halved again, to reduce the information required, causing the video signal to be recorded in four tracks.

With a cassette similar in size to currently-used video cassettes, three hours of recording will be possible.

NHK, the state broadcasting system, is broadcasting an hour a day of HDTV signals, and this is to be expanded to eight hours later this year. All three companies are selling high-definition televisions in the Japanese market in small quantities. The VTRs should be on sale within two years.

Steven Butler

On August 12 1981 IBM took one of the boldest steps in its history: it

unleashed a machine on to the US market which changed the way the world, the computer industry and IBM itself uses, and thinks about, information technology.

That machine was the IBM personal computer. Ten years on, the world's PC industry is celebrating its typically 10th birthday party style: lots of noise, confusion, and cake flying in every direction. Prices are being cut to the point where dealers' livelihoods are threatened and competition is now so fierce that even the mighty IBM is forced to struggle for market share.

Originally nicknamed Baby Blue, the IBM PC was not the first such machine on the market. Apple Computer's Apple II was already four years old in 1981. It was the growing success of Apple and Commodore in the late 1970s with their low-cost single-user PCs, which were beginning to nibble away at IBM's dominant "big-machine" market position, which forced IBM to react.

Much to IBM's surprise, its PC was an immediate success. "We got the business very wrong back then," admits Robert Corrigan, IBM vice president. "Our forecast 10 years ago was only about 300,000 units worldwide. We didn't understand the markets or the business. It was a technology-driven launch, not a market-driven product," he says.

Simon Pearce, senior research director of industry analysts International Data Corporation's (IDC) European PC group, believes that on that day "IBM legitimised the PC market. The IBM PC quickly became the market standard."

The PC project was run at IBM's Boca Raton centre by Bill Sidney and championed among IBM's higher management by Don Esteridge. He managed to bypass IBM's protracted corporate product channels to get the machine out of development within 14 months.

"After the launch everything was done pretty big and exciting," he adds. "People wanted more than we could possibly produce, and we were there

The IBM personal computer becomes 10 years old next month. Paul Tate reviews its first decade

## Happy birthday to a trend-setter

working on versions two and three. It was great."

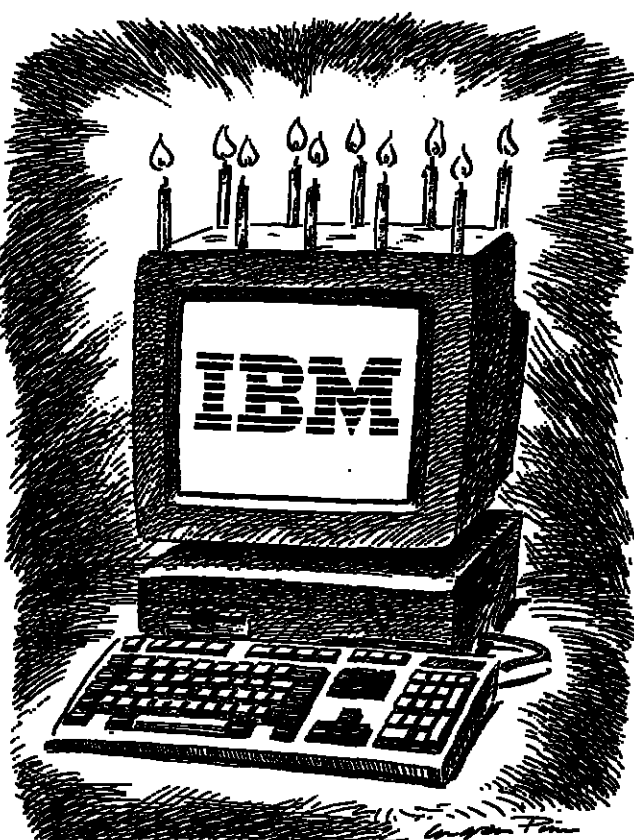
Their enthusiasm paid off. Addressing analysts in New York this April, IBM chairman John Akers declared the desktop computer business to be IBM's most important. These days IBM's PC systems group, which controls IBM's PS/2 range of personal systems, contributes almost \$10bn a year to IBM's \$65bn revenues.

While other large companies such as Digital Equipment and Hewlett-Packard founded in the PC arena, IBM came through because its name endorsed an architecture that was adopted, copied, enhanced and supported by a rush of new companies. So good became many of these companies that they managed to squeeze IBM's market share of the worldwide PC market from a commanding 40 per cent in the early days to about 12 per cent today.

In the last decade the PC revolution has created a worldwide installed base of more than 110m machines and an annual market worth \$70bn (\$43bn) in sales. It has also spawned a whole new type of computer industry. The rise of software companies such as Microsoft, supplier of the MS-Dos operating system, and Lotus, developer of the 1-2-3 spreadsheet, has been firmly tied to the rise of the PC. And a host of communications and peripherals makers, dealers and service companies owe their success to the PC, too.

Many people argue that, in spite of the adoption of the IBM architecture as the industry standard, the company has not fully exploited this position and has been slow to innovate. Apple, for example, is still widely regarded as the leader in making systems easy to use; Compaq has led the field in engineering and systems' speed; Toshiba has cashed in on the success of laptop machines.

One reason for this is that IBM has had to undergo a complete change in culture in



order to shift its focus from the mainframe market to that of the PC. "Ten years ago [IBM] was a pretty stuffy outfit: the era of Big Blue," says Pearce. "The atmosphere and the culture of IBM has changed because they have had to deal in this hot, highly competitive, mass market."

In a radical departure from its traditional go-it-alone strategy, IBM recently announced a number of collaborations with

software companies. Most notable of these is a link-up with Apple Computer to develop software and hardware technology for a next generation of desktop computers. Wang Laboratories of the US and Siemens of Germany have also agreed to work with IBM.

Many within IBM are positive about these efforts. "The PC encouraged IBM people to break the rules a bit and be much more avant-garde in their thinking," says Baker.

Not just IBM has undergone a culture change as the result of the PC. "The personal computer has created a new industry, provided new functions, created a whole new world of users and a new future for the computing industry," says Eiserich Piel, head of Italian

computer maker Olivetti's systems and networks division.

It has rapidly increased computer usage in almost every organisation from government to manufacturing. "In some industries, like financial services, the technology has become part of the business. You can't see the job," says Stewart Judd, IT policy adviser to the Confederation of British Industry.

Looking to the future, IBM is putting its money into three important areas: multimedia, portable systems (including notebook and tablet-based systems) and networking.

IBM believes the multimedia market will be lucrative because it offers flexible ways to present information. But one drawback is that it involves a wide range of computing, sound, graphics and video technologies and is difficult to manage both technically and in the market.

At the level of portable and notebook systems IBM is up against both Toshiba of Japan and Compaq of the US, as well as new partnerships such as the Hewlett-Packard/Lotus venture which has produced the HP 95LX, a "palm-top" computer weighing less than one pound and running Lotus spreadsheet and executive organising software. IBM has already declared its intention to release a pen-based computer soon in partnership with Go Corporation of the US.

But whatever the speed of innovation in the next decade, the immediate profit outlook for PC suppliers is grim. The market is slowing down - in terms of value at least - from a growth rate of 36 per cent in Europe in 1989 to 16 per cent in 1990 according to IDC. Similar trends are evident elsewhere in the world.

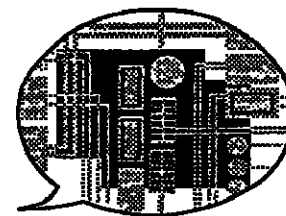
The recession does not help, but IDC believes that the market dynamics are changing fundamentally. "There's less and less new business, and more and more replacement and upgrade business in the years to come," says Pearce.

At IBM's Boca Raton site they are taking this trend seriously. "We are working on ever smaller systems where you can just change the places to get the latest technology - you don't have to buy a new system," says Baker.

So when the birthday party they are planning in Boca Raton is over next month, IBM will face the same prospects every parent does with a 10-year-old child: a host of opportunities, a creeping generation gap, and the trauma of the teens to look forward to.

## Business advice is all in the mind

By Alan Cane



## TECHNICALLY SPEAKING

No bits or bytes this week, I'm afraid, but a step into the unknown. A friend, John Frank, has set up in business as a clairvoyant. A business clairvoyant, to be specific. It is, perhaps understandably, a sideline at the moment. His principal occupation is teaching executives in large companies problem-solving techniques involving lateral thinking.

Briefly, he reckons to be able to make recommendations about business strategy and staff selection based on what can only be described as extra sensory perception. To be quite exact, a committee of unseen advisers provides him with answers to questions such as: "Should I invest in eastern Europe? Is this candidate suitable for the job of finance director?" And so on.

I have known Franks for some years and although he may be deluded about his powers, he is neither fraud nor charlatan. He believes passionately in his gift.

Do I? Well, no. Any more than I hold with the beliefs behind witchcraft or organised religion. There is, however, plenty of evidence that many responsible people are not above consulting unorthodox sources of advice before making important decisions. Nancy Reagan's use of an astrologer in guiding the US president is one well-publicised example. At a more rational level, astrology - handwriting analysis - is being increasingly used in personnel selection.

Charles Harvey, president of the Astrological Association, has been quoted as claiming an increase in the number of companies who retain him to prepare astrological charts which indicate the likely performance of an applicant for a job.

This column, however, is not about the veracity or otherwise of Frank's claims. What I want to examine is the difficulty of establishing quality assurance tests for people who offer business consultancy services based on techniques without apparent rational explanation. In short, I don't care how it's done, but what evidence can I dig up to show it works?

Advice which fails is no proof at all. Companies have been known to pay conven-

tional management consultants many thousands of pounds for advice which proves to be wrong - or at least does not work in the intended manner.

Equally it is hardly fair to ask a clairvoyant to do magic tricks. "What card am I thinking of?" - as proof of their skill at sniffing out character traits. And in any case, as the example of the spoon-bending Uri Geller showed, the quickness of the hand can deceive intelligent eyes for a long time.

Is advice which succeeds an answer? Certainly for any clairvoyant aiming to make more than a pastime of his or her gifts, a statistically significant level of success would seem to be essential.

To what extent, however, does seemingly good advice simply reinforce the prejudices and preconceptions of the recipient? I am quite sure that any manager provides enough unconscious clues about his or her attitude to an applicant to give the perceptive clairvoyant ample ammunition for a powerful argument for acceptance or rejection.

That leaves the bottom line as the acid test. The successful clairvoyant should give advice which improves a company's commercial performance. Hold on, though. For the past few years, conventional consultants have been urging managers to invest in information technology with, statistically at any rate, no effect on the bottom line.

Indeed, so difficult is it to show that computing increases profitability that investment in IT is more of an act of faith than scientific practice. So I lied. The column was about bits and bytes after all. If you'd read my mind, you would have known at the beginning.

## FT LAW REPORTS

## Liquidators cannot pay bank funds to Iraq embassy

IN RE RAFIDAIN BANK  
Chancery Division (Companies Court)  
Sir Nicolas Browne-Wilkinson, vice-chancellor  
July 7 1991

A FOREIGN embassy, as the creditor of a bank in compulsory winding up, is not entitled to preferential treatment in the distribution of assets by liquidators, and is therefore not entitled to payments for state purposes at the expense of other creditors.

Sir Nicolas Browne-Wilkinson, vice-chancellor, so held on an application for directions by Mr Alan Barrett and Mr Jonathan Phillips, joint provisional liquidators of Rafidain Bank, as to whether payments should be made out of Rafidain assets to the respondents, the Embassy of the Republic of Iraq, Iraqi Reinsurance Co, and Iraqi Airways Ltd.

THE VICE-CHANCELLOR said that a petition for the winding up of Rafidain was presented by the Bank of England on February 21 1991. Joint provisional liquidators were appointed.

According to current information, Rafidain was hopelessly insolvent. The three respondents, the Iraqi Embassy, Iraqi Reinsurance and Iraqi Airways, had substantial credit balances on their accounts with Rafidain when the provisional liquidators were appointed.

The embassy had 24 accounts with Rafidain totalling more than \$13m. Iraqi Reinsurance had more than \$700,000 and \$4m. Iraqi Airways had less than \$1m.

Following the imposition of sanctions against Iraq, they had difficulty in meeting existing commitments and day-to-day running costs. They claimed payment out of assets in the hands of the liquidators.

The embassy applied for \$180,000 to meet existing commitments, \$80,000 a month to meet operating costs, and a large sum to provide for Iraqi students in the UK, who had depended for maintenance on payments from the Iraqi government through the embassy.

bilities, \$10,000 per month for operating costs, and more than \$400,000 for other liabilities.

The claims were founded on two bases: that retention of monies owed by Rafidain to the respondents conflicted with the rights of the state of Iraq to sovereign immunity; and that the court should exercise its discretion under section 127 of the Insolvency Act 1986 to permit such payments to be made.

There was no doubt that the respondents were creditors of Rafidain.

However, if the winding-up order was made the liquidators, under the court's control, would administer Rafidain's property in accordance with a statutory scheme.

Liquidation was a form of collective enforcement of liabilities against the insolvent company. Creditors' contractual rights were no longer enforceable by action against the company. Instead they had statutory rights to share in the trust fund administered by the liquidator. It was the liquidators' function, pending the hearing of the winding-up petition, to get in and hold the assets with a view to their eventual distribution in accordance with the statutory scheme.

It followed that, to be entitled to any payment out of assets, the respondents had to show some special principle which gave them preference over all other creditors.

They sought to do that by asserting that the withholding by the liquidators of sums due to them was inconsistent with the right of the Iraqi state to sovereign immunity.

Under section 1 of the State Immunity Act, 1978, a state was immune from the jurisdiction of UK courts except as provided in the following provisions of Part I of the Act. Section 6(3) provided that "the fact that a state has or claims an interest in any property shall not preclude any court from exercising its jurisdiction in respect of it any jurisdiction relating to...the winding up of companies".

At first sight section 6(3) was fatal to any claim that the withholding of payment in the course of winding up conflicted with the rights of Iraq as a sovereign state.

Mr Merriman for the embassy submitted that under general principles of public international law, UK courts would not implead [proceed

against] a foreign sovereign state either directly (by permitting proceedings against such state as a defendant) or indirectly (by deciding the title to property to which the sovereign state made claim). He then submitted that the debts owed by Rafidain to the embassy on current account were choses in action and were therefore "property" of the State of Iraq.

That was not accepted. Winding up did not directly implead a foreign state which was simply a creditor.

The making of a winding-up order did not, by itself, call in question the title of any creditor to the debts owed to it by the company. Iraq remained fully entitled to its claim against Rafidain. What happened was that the right immediately to enforce the payment of such debt by action had been suspended. If the winding-up order was made, the State of Iraq could remain a creditor and its chose in action (the debt) would carry the right to distribution in the winding up.


Iraq's title to its debt was not affected by the administration of the property of the company in the winding up. The value of the debt was diminished by the insolvency but title to it was not affected.

Section 6(3) covered all steps to be taken by the court in the collection and division of the assets, short of initiating separate proceedings against a foreign state.

Common sense required such a conclusion. On analysis the respondents' submission was not really related to the impleading of a foreign state. It was a claim for preferential treatment in a winding up.

The claims by Iraqi Reinsurance and Iraqi Airways were even weaker than those of the embassy. Although they were both state-owned bodies, they were commercial enterprises. As such, state immunity was removed by section 3(1)(a) of the 1978 Act.

Mr Merriman alternatively claimed that the court should authorise the payments under section 127 of the Insolvency Act 1986, which provided that in a winding up by the court, any disposition of the company's property after commencement of winding up was, "unless the court otherwise orders, void".



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## MANAGEMENT: The Growing Business

## Corporate culture

## Team spirit and French polish

The founder of a furniture company believes business is a combination of work and pleasure. Charles Batchelor reports

Ernest Ménard, a Brittany-based furniture manufacturer has undergone considerable change in its 22-year history. Starting out as a manufacturer of wooden souvenir items it shifted to making furniture and five years ago, faced with a crisis in its industry, decided to concentrate on smaller items such as television cabinets.

The decision to specialise paid off and turnover has since risen nearly threefold to £1.5m (US\$2.4m). The small workshops have made way for an automated factory on a hilltop overlooking the village of Boursoul and further plans for expansion are under way.

None of these changes, nor the rapid growth of recent years, would have been possible without fully involving the workforce, now 130-strong, says Ernest Ménard, founder and chairman.

He runs an innovative programme intended to make work fun and to encourage the participation of his employees in the company's plans.

"Business is a combination of work and pleasure,"

explains Ménard. "People don't just work in order to be able to eat. We want everyone to take part in the life of the company. In most small businesses people work for money, for the *patron*."

"But a company must have a culture and that culture must be based on developing the individual." These ideas have been incorporated in a "mission statement" produced with the help of an outside academic who consulted the workforce on their views.

While the company commits itself to involving the individual, the employees pledge themselves to be mutually supportive, to share their skills and knowledge with each other. The company has no union, though Ménard says he is not opposed in principle, and staff turnover is low.

But Ménard does not just rely on the "warm glow" of the mission statement to motivate his employees. Productivity is encouraged by a year-end bonus related to the level of profits.

In support of his policy of mixing work and pleasure, Ménard undertakes an ambi-

tious programme of fun events. Two days of training for the salesforce, for example, is followed by a day of Formula 3 racing; the annual salesforce meeting took place at the Club Méditerranée in Marrakech with each morning's work being followed by an afternoon's relaxation. "This creates a team spirit," says Ménard.

Events are staged or sponsored to encourage a sense of excitement. Recent activities include a water scooter trip to Jersey and sponsorship of a car in the Paris-Dakar rally. "We make use of every opportunity to have a festival," says Ménard.

Frivolous though this approach might appear it has a serious intent and is backed by a rigorous recruitment and training programme.

A visit to Japan to study management methods convinced Ménard of the need for a top quality workforce. Now he recruits only staff with technical qualifications. He spends the equivalent of 6 per cent of his payroll costs on external training, compared with the French average of 1.5 per cent.

Ménard also carries out in-house training.

This rigour is also carried through into a quality control programme. Ménard is currently bringing his systems up to the level required by ISO9000, the international quality standard equivalent to BS5750 in the UK.

But one of the most important elements of Ménard's efforts to foster a positive company culture is good communication with his workforce. "The most immediately visible sign of this is a system of electronic notice-boards around the factory on which, for example, events and the names of visitors are posted."

But more significant is the monthly meeting, referred to laconically by Ménard as "the day of truth" at which management keeps the workforce informed of successes, failures and profit margins.

These have recently been augmented by fortnightly meetings of staff groups - which managers do not attend - to discuss issues which the workforce thinks are important.

The groups of between 15



Ernest Ménard: commissioned a consultant to incorporate the views of the workforce in a mission statement

and 20 people meet after work every other Tuesday to discuss matters such as workplace conditions and product improvements.

Reports on the matters which have been discussed go to the management and any questions which have been raised get a reply by the next meeting, says Pierre Renard, a

senior supervisor and co-ordinator of the scheme.

This participative style of working does not suit every body. Occasionally a new employee will find that the commitment required is too much and leave. But Ménard believes his approach is the right one and essential for the further expansion he plans.

## In brief...

■ Prospects for an export-led end to the UK recession appear to have dimmed as more exporters report a drop in overall sales and in exports, according to the latest Barclays Bank Quarterly Survey of Exporters. There is little expectation of a substantial improvement, the survey showed.

One third of the 911 large and small exporters who responded to the survey reported falling sales while 30 per cent reported falling exports over the past year. The balance (the percentage reporting increases in exports minus those reporting decreases) fell to 18 per cent in the last 1990 quarter from 30 per cent in the third 1990 quarter.

The balance of those expecting increased exports in the second 1991 quarter fell to 18 per cent from 29 per cent in the first quarter. The main concern of exporters was over exchange rates, mentioned by 45 per cent of respondents, followed by the performance of overseas distributors and agents (39 per cent) and payment delays and bad debts (31 per cent).

However, only 28 per cent of firms took steps to avoid exchange losses while 69 per cent involved in starting to avoid currency fluctuations. "Published by the Small Business Research Trust, School of Management, Open University, Walton Hall, Milton Keynes, MK7 6AA. Tel 0595 655531. £15 per copy or £45 annual subscription.

■ The effective use of new technology is a vital ingredient for businesses seeking to lead their markets.

To put this message across the Manchester Business School is running a summer series of half-day seminars on the theme "Technology as a route to growth".

The sessions provide advice on the implementation of new technology, the availability of grants to fund technology projects and licensing. They are free to companies based in Manchester, Trafford and Salford.

Contact Jean Buckley, Manchester Business School, Booth Street West, Manchester, M15 6PB. Tel 061-275 6537.

■ One in four of Britain's 82 training and enterprise councils (local enterprise companies in Scotland) have made "fairly significant

improvements" in the standard of enterprise support provided in their area, according to Eric Forth, small firms minister.

The Tecs are urged to devote efforts to marketing examples of good practice in their areas if they wish to bring about a change in attitudes and culture, according to a workbook intended to guide Tec boards and managers.

The workbook distils the experience of Tec and small firm representatives presented at a one day Enterprise Workshop held in London last May.

Partnerships across a wide range of support organisations will be needed if the widely scattered small business community is to be reached, it suggests.

\* Available from Employment Department, NT15, Moorfoot, Sheffield, S1 4PQ. Tel 0743 554015.

■ The British Venture Capital Association is to study the feasibility of a system whereby companies could not use goods they had purchased until they had been paid for. This is a suggested answer to the problem of late payment of debt.

Announcing the study, incoming association chairman, Adrian Bescroft, said that allowing companies to charge interest on overdue debts would institutionalise the practice of not paying on invoices. Companies would feel that non-payment was acceptable because they were incurring interest charges, he said.

■ A study of the relationship between banks and businesses has been launched by the Association of British Chambers of Commerce. The study, to be carried out by Professor John Samuels of the Department of Business Studies at Birmingham University, will take in companies of all sizes but will emphasise the requirements of small and medium-sized firms.

It will look at sources of external finance, the quality of lending and advice and the calibre of bank staff.

■ Managing cash flow and getting paid for exports are two of the themes of a series of seminars being run by International Factors, a factoring subsidiary of Lloyds Bank.

Details of the autumn series of seminars, held in local offices, are available from Wendy Trollope. Tel 0273 21211.

Every business in Britain employing five or more people would be required to register with its local chamber of commerce under a range of proposals which is being considered by the largest chambers.

The chambers, already embarked on an ambitious programme to beef up their range of services, are being asked whether they want to become statutory bodies along the lines of their counterparts in many continental European countries.

Early indications from the consultation process, which is being conducted by the Association of British Chambers of Commerce, are that most chambers do not want full statutory backing, says Ron Taylor, director general of the association.

They fear this might tie them too closely to government policies. But many chambers, while wanting to remain private sector organisations, are keen to take on powers to register the 650,000 UK businesses which employ five or more people.

Smaller businesses could register if they wished. Such a register, which would include private businesses and

## Chambers to decide on status

partnerships as well as incorporated businesses, would be more comprehensive than even the Companies House register. It would include details of company size and range of products.

The registration fee would provide the chambers with a secure income from which to finance an improved range of services. It would also create a nationwide database of information on smaller British businesses which could prove useful to other firms looking for suppliers, for banks and trade creditors, and for government departments devising small business support programmes.

To avoid creating more red tape for small firms the chambers would act as a one-stop registration point, replacing the existing range of bodies with which businesses must register or obtain licences.

This registration system, similar in many respects to the system in the Netherlands, is one of four options put to chambers by the ABCC for a

three-month consultation period ahead of the association's council meeting on September 5 which will decide which option to back.

The other options are for the chambers to retain their present private, voluntary status; to remain private but set government recognition on the lines of chambers in Scandinavia; or to move to full public law status similar to the position in Germany, France, Italy and Spain.

The disadvantages of private, voluntary status are that it prevents the development of a coherent, nationwide network; does not provide chambers with the resources to develop new services; and means the chambers are just one element in a confusing "mish mash" of support agencies.

Full public law status would provide the resources, power and consistency but might lead to bureaucracy, a remoteness from the concerns of business and a reduction in the chambers' effectiveness as lobbyists for

their members' interests.

With the exception of retaining the status quo, whichever option the chambers choose will require a carefully planned campaign, the ABCC says in its consultation paper to members. Both the business community and the government would have to be won over. "Any approach must be based on a detailed and well worked case," it notes.

The programme to strengthen the role of the chamber movement which was launched last October is ahead of schedule, despite the problems caused by the economic downturn, the ABCC reported in an interim review to be published in September. "Agreement has been reached on nearly all significant details on the shape of the new network," it said.

The restructuring programme aims to bring British chambers closer to their continental European counterparts in size and resources. It plans to create a nationwide network based on about 85 large regional chambers

filling in gaps in areas such as Cumbria and replacing competing small chambers such as exist in Surrey with a coherent organisation.

Small local chambers in Humberside, the Thames Valley, West Wales and Kent have formed regional groupings while chambers in Bristol, Dorset and Sussex have affiliated to the association. Two other large chambers - Croydon and Kirklees and Wakefield - will be joining shortly leaving only two large Bristol chambers, Leicestershire, and Dumfries and Tayside, outside the association.

As well as strengthening their own network the chambers must also create a more effective relationship with other business support organisations such as enterprise agencies and training and enterprise councils (Tecs), the association said. Exploratory talks have begun with the Tecs, Business in the Community representing enterprise agencies, the CBI and the government.

\* ABCC, Sovereign House, 212 Shaftesbury Avenue, London WC2H 8EW. Tel 071-404 5331.

Charles Batchelor

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(In Administrative Receivership)

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- Separate ductwork manufacturing facility.
- Well respected and long established company working throughout the U.K. in the air conditioning industry.
- Turnover in excess of £3 million per annum.
- Large stock of equipment and materials.
- Two leasehold premises at Shrewsbury, Shropshire with space totalling approximately 4,500 sq. ft. of office and 12,000 sq. ft. of warehouse and manufacturing.
- Maintenance contracts with national retail chains.

For further information please contact the Joint  
Administrative Receiver, J.B. Atkinson or alternatively P. D'Arcy  
or Mrs. M. Rowe at the address below.Newater House, 11 Newhall Street, Birmingham B3 3NY.  
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For further details please contact the joint  
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or Andrew Menzies

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African banking market where the achieved high profitability of  
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bank or consortium including such interests.

For a copy of the offer for Sale document please contact:

The General Manager,  
Central Bank of the Gambia,  
Buckie Street, Banjul,  
The Gambia, WEST AFRICA.  
Tel: 220 - 27-933

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prior evidence of funds and ability to complete.

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sale the business and assets of Smith Bros  
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- Established 18 years
- Freehold property - Fleet, Hampshire 2,850 sq ft
- Leasehold property - Fleet, Hampshire 7,200 sq ft
- Leasehold property - Sandhurst, Berkshire 5,700 sq ft
- Turnover £8 million

For further details please contact Jason Elles,  
Administrative Receiver, Ernst & Young, Apex Plaza,  
Reading, Berkshire RG1 1YE.  
Telephone: 0734 500671. Fax: 0734 507744.

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Sub-Contract  
Precision Engineers  
HertfordThe Joint Administrative Receivers offer for  
sale, on a going concern basis, the business  
and assets of Valeport Engineering Company  
Limited based in Hertford. Key features  
include:

- Specialist in aerospace and defence engineering
- Turnover, approximately £480,000 p.a.
- Skilled workforce of 22 employees
- BSI 5750 part II registration
- Leasehold premises
- Extensive range of plant and equipment

For details contact: Chris Hill, Ernst & Young,  
Compass House, 80 Newmarket Road, Cambridge  
CB5 8DZ. Telephone: 0223 461200. Fax: 0223 324609.

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Retail  
PharmaciesThe Joint Administrative Receivers of  
Custode Limited and W Wigglesworth  
Limited offer for sale as a going concern the  
business and assets of two retail pharmacies  
situated in Slough, Berkshire and Blackwater,  
Hampshire. Principal features include:

- Combined turnover of £800,000 per annum
- NHS items dispensed 6,800 per month
- Easy opening hours
- Both under management
- Freehold sites

For further details please contact Alan Lovett,  
Administrative Receiver, Ernst & Young, Apex Plaza,  
Reading, Berkshire RG1 1YE.  
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## Established Post Production Facility

- Leased premises in Greek Street, Soho.
- Professionally engineered installation.
- Highly skilled staff team of 12.

## Fully equipped TV Studio

- Freehold in Gillingham, Kent.
- 4500 sq ft useable floor area.
- Audience capacity 250.

For further information contact the Joint Administrative Receivers, Paul Jeffery or Stephen James, KPMG Post Marwick, 20 Farringdon Street, London EC4A 4PP. Tel: 071-236 8000. Fax: 071-248 1790.

**KPMG** Corporate Recovery

Scangambia Shrimp Limited  
Shrimp Farm and Hatchery

The Joint Administrative Receivers, J S Baird and P Smith invite offers for the business of the company which consists of a fully integrated Shrimp Farm and Hatchery in The Gambia, West Africa.

In addition there is a full range of plant and equipment in sound working order.

For further information please contact:  
J S Baird CA, or R G Hawes FCA,  
Pannell Kerr Forster,  
New Garden House,  
78 Hatton Garden,  
London EC1N 8JA.  
Telephone: 071-831 7393,  
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Birmingham B3 3NH

or by fax: 021 233 3876

Lawtex PLC  
Lawtex Babywear Limited  
Lawtex Leisurewear Limited  
Lawtex Umbrellas Limited

The Joint Administrative Receivers offer for sale as going concerns the businesses of the above companies. The Lawtex group of companies is involved in the manufacture and distribution of umbrellas from its site at Oldham, Greater Manchester and in the manufacture of baby products at Glasgow and Leisurewear at Dublin.

## Lawtex Umbrellas Limited

- Freehold property
- Turnover for 12 months ended 30 June 1991 of £8m
- Extensive customer list for own label, branded and couture products
- Experienced workforce of 70

## Lawtex Leisurewear Limited

- 1 Leasehold property (Glasgow) and 2 freehold properties (Dublin)
- Turnover for 12 months ended 30 June 1991 of £12m
- Extensive customer list including major retail and mail order outlets
- Experienced workforce of 130 (Glasgow) and 280 (Dublin)

For further information please contact J D Harrison, Joint Administrative Receiver or Mrs C L Peak at Cork Gully, Bank House, Charlotte Street, Manchester M1 4BX. Tel: 061-238 9200 Fax: 061-228 3820

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**Cork Gully**

Chiffstar Labels  
Limited

## Manufacturers of Self Adhesive Labels

Nigel Hills and Steve Hill, Joint Administrative Receivers offer for sale the assets undertaking and goodwill of the company based in Stonehouse, Gloucestershire.

- Turnover £1 Million (unaudited 31 December 1990)
- Established Customer Base
- Skilled Workforce
- Substantial Leasehold Premises close to M5

Interested parties requiring further information should contact the Joint Administrative Receivers or their manager Phil Gorman at Cork Gully, Lannox House, Spa Road, Gloucester GL1 1XD. Tel: 0452 332200 Fax: 0452 300699

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SOUTH WALES

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- Well established business
- Annual turnover £3 million
- Net assets £1 million
- 80 full time employees
- 40 tractor units & 130 trailers maintained to high standards

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LEYLAND GARAGE LIMITED  
(IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers offer the above for sale on a going concern basis. The company operates from two sites in central Lancashire as a main Ford dealer.

- Well established (founded 1918) with excellent local reputation.
- Extensive freehold showroom premises, including Esso petrol franchise and office accommodation.
- Service facilities located in modern freehold premises close to main motorway network.
- Substantial stock of wholesale spare parts.
- Annual turnover - £7 million.

For further information, please contact:  
James Gleave or Paul Stanley  
Arthur Andersen & Co.  
Bank House  
9 Charlotte Street  
Manchester M1 4EU  
Tel: 061 200 0302  
Fax: 061 200 0343

**ARTHUR  
ANDERSEN**

PHOENIX STAINLESS LIMITED  
t/a ECLIPSE COPPER COMPANY  
(In Administrative Receivership)

The Joint Administrative Receivers offer for sale on a going concern basis the business of the above company.

- Specialists in the design, manufacture and installation of stainless steel catering equipment.
- Extensive customer base
- 10,000 square foot long leasehold factory
- Turnover approximately £500,000
- Located in Newcastle-upon-Tyne

For further information please contact the Joint Administrative Receivers Jeff Cawson or Lynn Houghton at BDO Binder Hamlyn, Pearl Assurance House, 7 New Bridge Street, Newcastle-upon-Tyne NE1 8BQ. Tel: 091-261-2481 Fax: 091-232-0364

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Chief executive with excellent track record which will gain bank/ Venture capital support for business plan. £5m+ turnover companies with the essential features to survive and grow should contact

Tim Parker on 061 928 6363

Executex Clothes plc  
Sumrie Clothes Ltd.  
(In Receivership)

## Leeds

The above companies are long established menswear and raincoat manufacturers.

- Freehold property internal area approx 55,000 sq ft.
- Efficient workforce
- Annual turnover approx. £4 million
- Substantial order book

For further details contact the Joint Administrative Receivers: Geoffrey A Gee or Peter S Flesher, Grant Thornton, St Johns Centre, 110 Albion Street, Leeds LS2 8LA. Tel: 0532 455514 Fax: 0532 465055

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U.S.A. furniture business for sale. Would suit potential immigrant. Tel: David Owen 0244 375901.

FASHION JEWELLERY IMPORTER based in Devonshire selling in High Street Stores and Wholesalers. Established eight years. Turnover £250K. 10% net profit. Existing order book. New family commitment necessitates sale or merger. Box H8982, Financial Times, One Southwark Bridge, London SE1 9HL.

Touche  
RossEdward W. Gittins & Sons Ltd  
(In Administrative Receivership)

The Joint Administrative Receivers, P. H. Bendall and G. J. Watts offer for sale the business and assets of Edward W. Gittins & Sons Ltd situated at Johnstown, Wrexham, Clwyd.

- Building and Civil engineers.
- Two partially completed residential developments for 75 dwellings.
- Freehold premises situated upon a 1 acre site including office and factory accommodation.
- Potential residential investments.
- Annual turnover of some £5 million.
- Ongoing work of approximately £900,000.
- Skilled workforce.

For further details please contact D. Elliott at the address below.

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Gavin Bishop on  
071-873 4780

or

Melanie Miles on  
071-873 3308

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INTERNATIONAL  
ARTS  
GUIDE  
TODAY'S EVENTS

MEDEPST

Concerts and Events include a  
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The concert will be  
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broadcast on BBC Radio 3.







## Second chance to shape BT

The government thus fell into a trap of its own making, a predicament BT has skillfully exploited. As a result, an unsatisfactory deal, which would have allowed the company to charge its competitors special access fees for using its local network, was struck on the

Both health and nutrition are at their worst in the Shia south, the area worst-hit by allied bombing and by the March uprising in the north. The government in Iraq has been unable to reopen the still seriously depopulated Basra. By contrast, the area occupied until yesterday by the allies has been rehabilitated with remarkable success, but further east and south, along the Iranian frontier, is a large, mainly mountainous area still controlled by Kurdish guerrillas and by Shia refugees and desperately lacking in food and other services. In both of these areas the future depends precariously on the outcome of talks between the Kurdish leaders and the central government, and on how seriously the latter takes allied threats to return if the Kurds are mistreated. Meanwhile, country rehabilitation and the slow wave of bombing raises the regime falls to disclose and destroy its nuclear materials under the strictest supervision and tutelage, both in the interests of international security (covered by Resolution 687) and to protect its own population from a Saddam-led resurgence. Such is the awful object of Resolution 688. That means keeping sufficient allied forces in the vicinity to intervene whenever Mr Saddam reneges on his commitments. But it should also mean using Iraq's frozen assets abroad to finance a significant humanitarian relief effort within the country. Such a national work of reconstruction and distribution would and should be done by Iraqi nationals, but they should be employed and directly supervised by UN agencies - which at present are desperately underfunded and overstretched.

The sanctions on dealings with Iraq must be kept in place until it has a government which can convincingly demonstrate that it enjoys the confidence of the Iraqi people.

That is what Mr Solchaga likes to believe he is doing. He frequently attacks the way prices in protected service industries such as insurance make it impossible to control inflation and bring down interest rates. His aides say the banking and utility mergers — plus attempts to link wage rises to productivity — are part of a final attempt to prepare Spanish business for the single market. The current mergers might create larger public sector companies, they say, but these will eventually be privatised.

# Climate control in corporate Spain

First, isolated from competition by Franco, the banks concentrated on a protected retail market that still offers them the highest retail lending

Every since 1982 the government has wanted the banks to be the standard-bearers of its push into Europe, leading large international bond issues, attracting long-term investment by offering sophisticated financial services, and helping industry expand

Private business thinks it has become a lot more competitive and that it has a right to make its own decisions. The Socialists broadly agree but they will continue to insist on this new corporate strength being used to enhance Spain's position in Europe. If it is not, the administration has already shown that it is not afraid of using its power to impose its priorities.

## Counter punch

■ If Mikhail Gorbachev failed to impress the Japanese at the G7, his comrade Yuri Arbachakov certainly hit back for it. In Tokyo last night fly-weight boxer Aribachakov became the third Soviet to

■ If Mikhail Gorbachev failed to impress the Japanese at the G7, his comrade Yuri Arbachakov certainly hit back for it. In Tokyo last night fly-weight boxer Arbachakov became the third Soviet to

■ An interesting point of semantics has arisen as Britain's two main political parties draw up their proposals for protecting Joe and Jo Public.

The Tories, diverse as ever these days, have been trumpeting the importance of their Citizens (or is it Citizens'?) Charter. Let us say, however, has been of a single mind. The party of the people has decided that there is but one person to protect and accordingly dubbed its contribution Citizens' Charter.

Let us say, then, its policies are not merely converging but over-lapping. One Labour was the party of collectivism and the Tories the party of the individual.

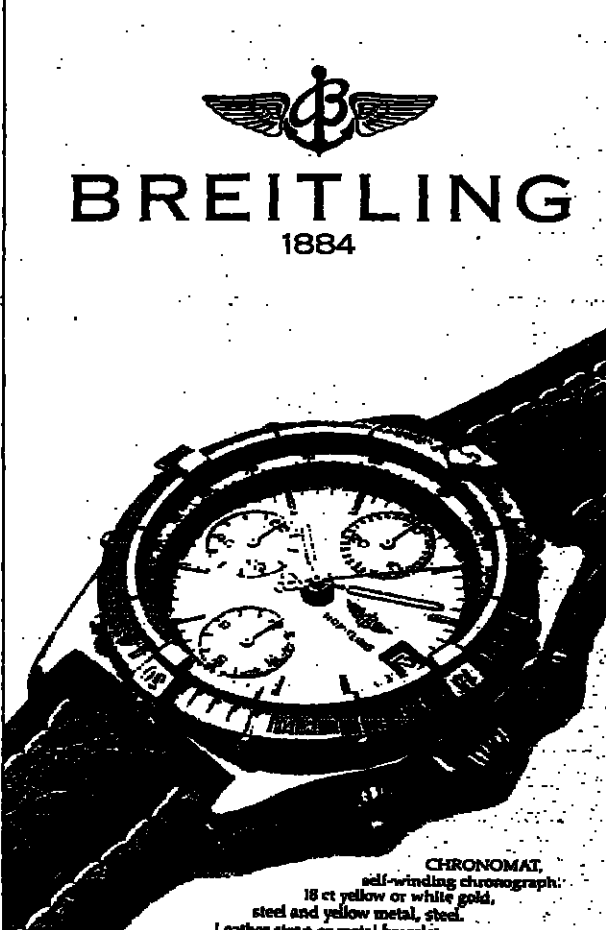
Yet again there is potential for Paddy Ashdown, whose book setting out his political vision was called *Citizens*. He may play a role in moulding the nation's future. Apostrophe-watchers up and down the land await his word


■ While Chancellor Helmut Kohl is often thought to have the hide of an elephant, his skin is in fact extremely thin - especially when it comes

new deposit protection scheme which he concludes will probably not have to be activated, because Manx safeguards for depositors are already outstanding.

"With the strength of the banking supervision currently prevailing in the Isle of Man, this necessary new legislation can be expected to remain firmly where it belongs - on the shelf."

Alongside the article is a BCCI advert seeking high interest bearing deposits. The name of the person to contact for information is A Looney.



  
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On the border of the Soviet Union, at last, the Soviet defence industry is being converted to civilian use. The conversion of the Soviet defence industry to civilian use is the focus of his economic reform plans.

Tomorrow, after the end of the annual Group of Seven summit in London, he will meet the leaders of Britain, the US, France, Germany, Canada, Italy and Japan to discuss the economic reform package for which he is seeking outside assistance. Although he is not disclosing his overall strategy, his ideas on conversion are expected to include incentives for foreign investment in the technologically advanced defence sector, which has recently started to become the focus of western interest.

It is more than two years since the Soviet leader set forth his commitment to conversion - the transformation of an economy of armaments into an economy of disarmament - yet an effective strategy for its implementation has still to be devised.

The obstacles to conversion have been four-fold:

- The vested interests of the government bureaucrats who supervise Soviet industry. Many would lose their jobs if defence factories were either shut down or rationalised as part of conversion;
- A fear of unemployment, which would inevitably accompany radical changes;
- The high cost of transforming the state-run defence industry and a failure so far to attract significant foreign investment;
- The belief in the military hierarchy and the Communist party establishment that the Soviet Union's status as a superpower is at risk.

This last concern has been fuelled by the Soviet Union's withdrawal from eastern Europe and cuts in its armed forces and weapons. Moscow has, for instance, slashed its annual tank output from 3,900 in 1988 to a planned 700 this year. However, the technological prowess of the defence industry, long accustomed to receiving priority treatment over resources and manpower, has not been harnessed to new civilian purposes.

"Unless the military-industrial complex's appetites are cut back, and it is privatised, there will be little space to build a market economy," says Professor Nikolai Petrakov, who resigned as economic adviser to Mr Gorbachev last winter. Prof Petrakov believes that the defence industry's share of Soviet gross national

## The switch from guns to butter

Converting the Soviet defence industry to civilian use is crucial to reform plans, says Leyla Boulton



product is "no less than 15 to 18 per cent". But according to Gosplan, the state planning agency that is now called the economy ministry, it accounted for just 6.1 per cent of GNP last year. Part of this discrepancy stems from the difficulty in collating accurate figures, though few observers accept Gosplan's low estimate. There is, for instance, no clear breakdown of the military budget, and there is even a dispute over the true level of defence spending. The Soviet government says it has cut military spending in real terms by 10 per cent this year. It has explained what looks more like an increase - from Rb670.97bn to Rb685.6bn this year - by saying the figure set for 1991 was calculated in the higher new prices expected to result from price reform.

So far, conversion has not meant a restructuring of the defence industry, but an expansion of the existing civilian output of military enterprises. This means little since defence enterprises, with their unlimited access to resources and skilled staff, have long been required to produce consumer

goods on the side, including most of the country's refrigerators and television sets. Mr Vyacheslav Petrov is director of the Arsenal plant in Leningrad, which was set up by Peter the Great to manufacture cannons. He is looking for ways of turning his guns into butter, but is dispirited by the lack of a coherent state policy. "No mechanism has been worked out for conversion," complains Mr Petrov, who works in a city where 70 per cent of industry is engaged in defence manufacture. His costs are rising while the prices he can charge for military wares have remained fixed by the state. And he is unable to attract foreign investors because of generally unfavourable Soviet conditions for investment, including the non-convertibility of the rouble.

Nevertheless, Mr Petrov says he is pressing ahead with his own conversion plans. His main product is naval artillery, but he also wants to mass-produce air compressors, for use in the mining industry, and he is seeking international partners to develop satellite systems for the early detection

of earthquakes. While some branches of the defence industry - such as military aviation, electronics, and telecommunications - lend themselves more easily to conversion, others, such as missile production, are so specialised that their factories require large-scale investment for conversion or a decision to shut them down.

The government's old objective was to increase the civilian output of armaments plants from 35 per cent of turnover of the entire defence industry to 65 per cent in 1995. But its approach has been flawed in two respects: first, it believes that it should dominate the whole process of conversion, and second, that it should keep information about the defence industry secret - including, for instance, how many people work in the sector.

Having shunned the 500-Day Programme of radical economic reform last year, the Soviet government elaborated plans to carry out conversion under the auspices of the collapsing state-planning system. It decided to control the pro-

cess until 1995 through the use of state orders - whereby the state provides the raw materials and components for what it wants an enterprise to produce - and through vast cash injections for plants.

But the fact that a draft law on conversion - promising financial benefits to the factories that undergo it - has yet to be submitted to parliament, confirms that the process has not started even on the government's terms.

Mr Valentin Smyslov, first deputy chairman of Gosplan, says it will cost Rb50bn to convert defence plant to civilian uses and another Rb50bn to expand existing civilian output. Even if the state can afford these sums (and this is unlikely), there is no guarantee that the money will be used efficiently as long as enterprises continue to be run by the state.

The most compelling argument of opponents of radical reform - which would close some enterprises and privatise others - is its cost in terms of unemployment. Whole towns and regions - such as Leningrad and the Urals - rely heavily on the defence industry. Some Soviet experts, and western experts such as Dr Julian Cooper of Birmingham University, say 5m - out of a total Soviet workforce of 170m - work in the defence industry. Mr Smyslov says that estimate is exaggerated, but he declines to say what the true figure is.

As the state distribution system continues to disintegrate and the government's finances worsen further still, enterprises may be forced to close anyway if nothing is done to help them produce the consumer products which people need or which can be exported.

Conversion is par excellence an area which could benefit from western investment to exploit potential for change and from aid to help alleviate its unpleasant social side-effects. The Soviets would also welcome political guarantees that the west would not take advantage of conversion to threaten their security.

Mr Andrei Kortunov, a researcher at Moscow's Institute of USA and Canada Studies, argues that in any case the Soviet Union must be prepared for a weakening of its military might while it undergoes conversion, and builds a leaner but more efficient defence industry. "Conservative argue against conversion, saying military might is the only thing we have to keep our status as a superpower. We are saying that without conversion, we will lose that status all the same."

## Joe Rogaly Tougher union law



A new trade union law is likely to be put forward next week. Its principles will be set out in a green paper by the employment secretary, Mr Michael Howard.

Labour relations professionals need read no further. They need not even await the green paper. They know what they think Any Tory law on industrial relations is either "union-bashing" or "an extension of freedom", depending on which professional you consult. Any proposal from Mr Howard is Thatcherite, whomsoever you talk to.

The truth is that the forthcoming bill, whose likely contents I shall outline in a minute, is a logical extension of the framework established by five Employment Acts during Mrs Thatcher's 1980s. Together with the Trade Union Act of 1984 these historic laws removed the unions from the extra-legal limbo in which they had previously thrived. Their prospects have been accepted by the Labour party, but the seventh bill will doubtless be opposed with all the skill that was deployed against the preceding half-dozen.

Take, for example, the 1984 act, which provided for secret ballots to elect trade union members, before strikes, and on the political levy union members pay towards the upkeep of the Labour party. During the debate on these matters in November 1983, Mr John Smith, now Labour shadow chancellor, defended the then anarchic status quo as relating to "trade unions which were born in democracy, nurtured and developed by it and practise it almost every day".

Mr Tony Blair, now Labour's spokesman on employment, described the bill as a "scandalous and undemocratic measure against the trade union movement for partisan reasons". Mr Gordon Brown, now Labour's shadow secretary for industry, condemned it as "cynically conceived, contrived in its arguments, consistent only in its hypocrisy, subversive and one-sided in its effects".

I blush to recall that Mr

Brown also managed to find a phrase in the Financial Times describing the bill as "a needless interference in trades union affairs", but this underlines my point, which is that everyone's thinking about labour legislation has shifted over the past decade. After 1984 the trade unions won on the political levy, since most ballots favoured its continuation. Thatcher won the argument on the other ballots.

Now I hold no brief for Mr Howard. He was sent round the country in 1989 to sell the iniquitous poll tax, which he insists to this day be called the community charge. He said then that he did it out of conviction; he says now that he has not changed his mind but that unfortunately the public was not persuaded. In short, the voters are either too dim to understand the community charge, or they are simply wrong.

That said, the green paper deserves a reasoned response. It will provide for a stricter audit regime, giving members

**Workers have to be protected from exploitation by law; the market alone will not suffice**

a right to full financial information, including the level of top officials' salaries, and an outside inquiry if necessary, with stiffer penalties for transgressions. This has been brought on by the recent flurry of accusations, since disproved, against the stewardship of the National Union of Mineworkers.

The paper will also insist on compulsory postal ballots at all trade union elections. In 1983 Mr Tom King, then employment secretary, doubted the utility of this; he left workplace ballots as an option. The 1984 political levy clauses are to be left alone, but arrangements whereby union dues are collected by employers ("check-off") will be subject to the consent of each employee, annually renewed.

Then we get three big ones. First, union agreements will be presumed to be legally binding unless both parties

agree that they are not. Some employers are as afraid of this as are the unions; it is uncharted territory and its effects could be adverse to either side. Second, individuals will be allowed to belong to the union of their choice, thus opening the way for inter-union poaching wars. Mr Howard dismisses arguments against this idea by pointing out that companies will not be obliged to recognise any particular union, including usurpers on previously established territory. Third, no strike will be legal unless seven days' notice is given in advance. This was not invented as a "cooling-off period", but came in the wake of rail and bus strikes called without warning, to the inconvenience of the voting public. There is a fourth "big idea", but Mr Howard is keeping that up his sleeve.

There is no doubt that this list of measures would further weaken an already punch-drunk trade union movement. I am not sure how much of it will remain in force as Britain is absorbed into the European Community. The government's ability to hold out against all the provisions of the EC Social Charter remains to be tested. But that is beside the point. If you support, as I do, the general thrust of Tory union legislation, there is an important corollary. Workers have to be protected from potential exploitation by law; the market alone will not suffice. The case for some right to union recognition, following a proper workplace ballot, is therefore strengthened by Mr Howard's propositions. The case against regulating working hours, or setting a minimum wage, is weakened.

The government may benefit politically from another tranche of tough labour legislation. It would benefit even more if it offered concurrent revisions of company law strengthening, for example, the mechanisms whereby shareholders, indirectly, and remuneration committees, directly, decide executive compensation. But that is the responsibility of the industry secretary, Mr Peter Lilley. He could make his name by getting a corporate governance (transparency and reform) bill into the prime minister's proposed Citizens Charter, quick.

## LETTERS

### Reform prose

From Mr Walter J Boytinch.

Sir, Peter Norman ("The Group of Seven tabled high with problems", July 12) states that associate membership by the Soviet Union in the G7 may be of some help to Mr Gorbachev, and so may access to IMF expertise and advice on how to reform its economy. But perhaps the solution to 70 years of a command economy might be better found in the writings of Ludwig von Mises. It was he who wrote as early as 1922 that socialism cannot work because the problem of economic calculation is insoluble in a command economy. Von Mises showed the way to a capitalist society and a consumers' democracy.

Walter J Boytinch, 4888 Pine Crescent, Vancouver BC

### A simple transfer of shares

From Mr Stephen D Barber.

Sir, You were quite wrong to include, in a front page article, the case of Mr Tadano Yoshida among "Japan's list of scoundrels" (July 10). The 62-year-old Mr Yoshida, a man who earned his money the hard way over the past 37 years, had simply transferred shares in his own company at a value based on the putative assessment for inheritance tax. In short, and under the advice of a - perhaps the - leading Japanese

### Tecs and their staff need support

From Ms Julia Cleverdon and Mr David Grayson.

Sir, Your article on Tecs ("Training on trial", July 10) catalogues national problems and local difficulties without mentioning the very positive elements of the Tecs. Our experience at Business in the Community is that Tecs have transformed the agenda and action of the private sector locally. Thousands of hours of senior management time, and private sector energy and drive have been put in to develop the strategies needed to achieve better education, enterprise and training results.

Some Tecs have produced innovative solutions to the problems caused by a plethora of "alphabet soup" initiatives. Others have broken training

provider cartels. Most have convened key players in the local community to agree a range of strategic goals to improve skills and qualifications, and reduce school leaver "drop-out" rates.

Tecs need strong support as the most significant and ambitious private/public partnership yet attempted in the UK. They will be the "litmus test" which determines the private sector's willingness to get involved in other private/public sector partnerships. Business in the Community will express this view forcefully in our "Directions for the 90s" document to be launched later this month.

Tecs need time and patience from the rest of us to realise their potential. If they are to fulfil their role as strategic convenors they also need sufficient funding so that they can attract out activities and do not have to keep services in-house and therefore become rivals of those who should be their partners and service providers.

Julia Cleverdon, David Grayson, joint managing directors, Business in the Community, 287A City Road, EC1Y 1LX

Fax service

LETTERS may be faxed on 071-573 3863. They should be clearly typed and not handwritten. Please not fax machine for line resolution.

From Mr C P Lamb.

Sir, Brian Jarvis's legitimate comments (Letters, July 10) about the planning for Tecs and national providers for training are devalued by his throwaway remark that Tecs should not have been staffed by civil servants.

The National Union of Civil and Public Servants, which represents those civil servants who have established Tecs in record time, strongly rejects his implied criticism of such dedicated people. Developing Tecs and simultaneously preserving those national programmes which are essential at a time of ever increasing unemployment was, and is, a tremendous organisational achievement. Without such expertise, many people would suffer both in the short and long term.

We welcome the wider debate about training in the UK and this union has a clear view of the relationship between government national providers and Tecs within the context of a national training strategy. We do not believe, however, that this debate can be enhanced by ill-considered or implied criticisms of civil servants.

C P Lamb, deputy president, National Union of Civil and Public Servants, 124/130 Southwark Street, SE1

### The imperative for a CAP solution - with fundamental change

From P A B Prag.

Sir, It was refreshing to see in your leading article of July 12 such forthright comment on the Common Agricultural Policy. It is, of course, imperative that a solution now be found, but the position of the farmer producer does still need to be properly considered. The MacSharry Plan proposes that larger farmers should bear a relatively higher proportion of price cuts.

In almost all other industries, there has been a trend towards amalgamation and growth, leading to larger and more effective units. The food producing industry, arguably the most vital of all sectors, cannot be such an exception to this rule even if it is currently showing surplus.

You suggest that larger farmers will not necessarily always be the more efficient. That may be so, but their size

does at least still offer the potential for greater efficiency. Those larger farmers that do use the available economies of scale are not necessarily thereby so much more efficient that they can safely absorb disproportionate price cuts against the competition.

It cannot be reasonable to jeopardise in this way the longer-term ability of agriculture to produce whatever required amount of food at the best possible price. One must uphold the British view of preserving larger farming units throughout the Community and Mr Gummer (Letters, July 15) is right to do so.

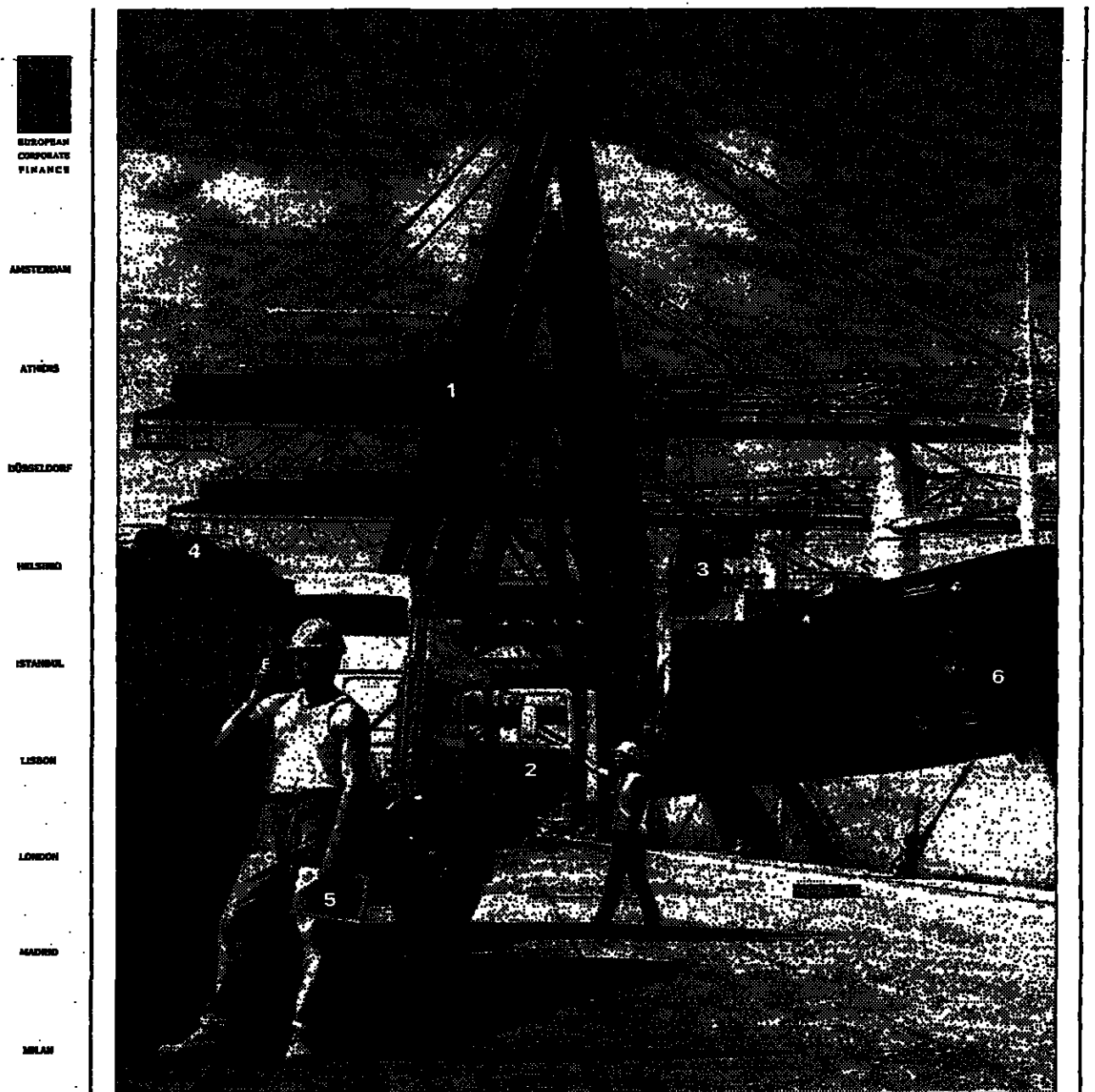
P A B Prag, chief agricultural manager, Agricultural Mortgage Corporation, 4100 House, Chantry Street, Andover, Hampshire

From Mr Philip Eliason. Sir, Proposals to reform substantially the CAP should not be hastily dismissed by British farmers or environmentalists; both groups, along with manufacturing and services industries and consumers, need to ensure that its direction is maintained and developed.

Already the costs of CAP are too high. International economic and political dislocation occurs because of trade distortions engendered by production and export subsidies. The preservation of England's rural landscape, and that of its Continental neighbours, deserves proper attention and financial support. It is valuable and offers far more amenity than just its farm produce. Yet the damage the CAP causes the taxpayer, consumer and ultimately the very environment which is so well respected, demands that the policy is sub-

ject to fundamental change. As the machine gun was on the Somme, the CAP is to sound rural management. Higher farm commodity prices will facilitate this management not only in Britain but in developing countries which now face increasingly profound environmental problems, particularly the emerging democracies of central and eastern Europe which are confronted with the market and policy enigma of the CAP.

The G7 meeting this week will need to promote trade reform, not only to solve international tensions but to allow trade in manufactures and services to develop for the profit of the developed countries themselves and the grace of the European countryside. Philip Eliason, deputy director, National Farmers Federation, Canberra, Australia



1. Together with our Düsseldorf team at Triton Montagu, we advised British Steel in the acquisition of Kibben Manufacturing, the western steel division of Kibben-Werke AG (Germany).
2. Our Oslo office were appointed as advisors and arranged for the partial privatisation of Raiffeisen AS (Norway), the state owned munitions, metals and auto-parts manufacturer.
3. Our German office Triton Montagu, together with our Paris team, advised the construction group Walter Bau (Germany) in its disposal of a substantial interest in Fiegeville S.A. (France).
4. Together with our Athens team at Alpha Finance, we were retained by the Industrial Reconstruction Organisation S.A. to value Hellenic General Cement Company (Greece).
5. Samuel Montagu advised Builder Group, the leading UK publisher of property and building periodicals, in its recommended offer from a subsidiary of C&I Construction (France).
6. Our Amsterdam office advised the Veder family (Netherlands) in the disposal of their shareholdings in Anthony Veder Group N.V., the shipping concern, to a group of investors.

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# FINANCIAL TIMES

Tuesday July 16 1991

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## Majority shareholders also attack 'unjustified action by Bank of England' on closure Abu Dhabi criticises BCCI auditors

By Robert Peston and Victor Mallet in London

THE Abu Dhabi authorities yesterday said they deplored the Bank of England's role in closing Bank of Credit and Commerce International and blamed Price Waterhouse, the auditor, for failure to uncover "irregularities" earlier.

It was the first public statement from Abu Dhabi on the BCCI affair. Its tone suggests that the Bank of England has failed to convince Abu Dhabi that the seizure of BCCI's assets was a necessary step.

Abu Dhabi, the richest of the seven sheikhdoms that make up the United Arab Emirates, has enjoyed warm relations

with Britain since the UAE's full independence in 1971.

Public criticism of the sort contained in yesterday's statement is highly unusual. However, Abu Dhabi has so far focused its attack on the Bank of England and has not moved the dispute into the diplomatic arena.

The ruling al-Nahyan family, the Abu Dhabi government and the Abu Dhabi Investment Authority (ADIA) together own 77 per cent of the bank, which was closed 11 days ago by the Bank of England and other bank regulators.

The majority shareholders

said they "deplore what they consider to be the unjustified action taken by the Bank of England, the Luxembourg Monetary Institute and other regulators on July 5".

The Bank of England closed BCCI after receiving a report from Price Waterhouse detailing a massive fraud. The Abu Dhabi shareholders said they could not "absolve Price Waterhouse from responsibility for not having discovered the irregularities earlier, since they have been auditors of a major subsidiary (BCCI Overseas) for 15 years and auditors of the whole group since 1987."

Abu Dhabi officials had talks with the Bank of England last week concerning BCCI's shut-down. Their statement runs to three pages and has been prepared with legal advice.

The statement takes the form of a detailed chronology of Abu Dhabi's involvement with the bank. It says that in October 1980, the president and chief executive officer of BCCI - Mr Agha Hassan Abedi and Mr Swaleh Nagvi - resigned "as a result of the disclosure of various irregularities".

The majority shareholders asked for an internal inquiry into these irregularities. They

are convinced they have taken "effective steps" to prevent the occurrence of new irregularities. The Bank admits the level of fraud at BCCI appears to have been reduced significantly in the past few months, but does not believe it was wiped out altogether. The Abu Dhabi shareholders said they had formulated a plan to restructure BCCI with the knowledge and encouragement of the Bank of England and other regulators. This plan, they say, was destroyed by the seizure of BCCI's assets.

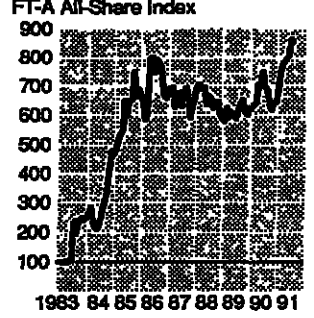
Further BCCI news, Page 8

## Chemistry lesson for bankers

FT-SE index: 2,532.5 (+35.1)

Tomkins

Share price relative to the FT-SE All-Share Index



Source: Datastream

another. At yesterday's level of 2,532, it is plainly attempting to make it upwards.

The traditionally quiet month of July might seem an unlikely time for this, particularly since the FT-SE has risen 5 per cent in the month already. But volume has been surprisingly strong, rising above film of customer turnover on two days last week. The market is classically poised between the knowledge that cyclical recovery must come some day and uncertainty over its timing and scale. The clincher may still prove to be the simple fact that the yield on the All-Share is still very nearly 5 per cent, while inflation, however measured, is likely to be lower than that within the next few months.

This is not a strictly logical calculation, since equities are by their nature supposed to be an inflation-proof source of income. But it is powerfully suggestive all the same; and as the market is no doubt aware, the four brief occasions on which it happened in the past decade were all the prelude to an equity recovery.

Rosehaugh

The cynical rationale for a merger between Rosehaugh and Stanhope is that their combined gross debt of some £1.5bn will make their bankers even more scared of them than before.

There is little to be gained from conventional economies of scale. Both companies have been weakened by the property slump. Though Stanhope is under less pressure than Rosehaugh, both have to struggle to raise cash by property sales that are painfully slow in coming.

None of this will change with a merger, even supposing

the financial details can be agreed between two companies with such tortuously complicated balance sheets.

The one small potential benefit is that it may become administratively easier to market the Broadgate joint venture. Meanwhile, the clock is ticking for Rosehaugh, which will soon have to contend with a downward valuation of its Broadgate investment that could put it in technical breach of its banking covenants.

No doubt the banks will have something to say about how these covenants will be affected by the merger proposals. The market marked the shares of both companies up initially, but then had second thoughts on the understandable grounds that in the short term, neither is strong enough to support the other.

Tomkins

Like all its fellow computerisers, Tomkins is finding this recession tougher than last. Its increase in earnings last year of 5 per cent represents zero growth in real terms, or a modest real shrinkage in the second half. Tomkins also had the advantage of getting its teeth into a big acquisition last year, which suggests that acquisition is no guarantee of growth.

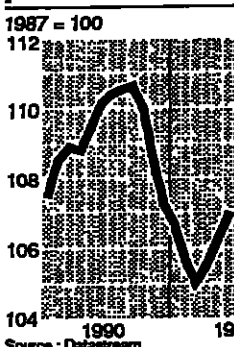
Nevertheless, the impression remains that Tomkins is unusual among its peers in the clarity of both its strategy and its accounting methods. The latter may not apply to its foreign exchange transactions where, like Hanson, it profited greatly last year by borrowing heavily in the US and depositing in the UK.

But it claims to have charged all the costs of rationalising the \$550m Philips acquisition above the line, having made provisions of just £1m. Thanks to the rights issue accompanying the Philips deal, it also has a modest net cash pile of something over \$50m.

At yesterday's 551p, the shares are on an historic multiple of 13 and a yield of 3.7 per cent. Given that earnings may be flat in real terms this year as well, this means the rating is assuming a fairly sharp recovery into the subsequent upturn. That may well be right, with or without the next big acquisition which the group now claims to be ready for. The ultimate risk with Tomkins is that it may outgrow its capacity to manage itself, as Amstrad did. But at least Tomkins' directors, unlike Amstrad's, have been buying their company's shares lately.

### US industrial production index

1987 = 100



Source: Datastream

### US output figures point to recovery

By Michael Prowse in Washington

US INDUSTRIAL production in June registered a solid increase for the third month running - a signal that recovery is well under way in US factories.

The Commerce Department said production rose 0.7 per cent last month, more than twice the increase expected in financial markets. Estimates for April and May were revised upwards to show increases of 0.5 per cent and 0.7 per cent respectively.

The steady and broadly based rise in production should reassure Washington policy makers who are anxiously monitoring economic data for evidence of a sustained recovery. Some recent figures - such as Friday's report of a 0.2 per cent fall in retail sales last month - seemed to indicate a disappointingly flimsy recovery.

Separate figures yesterday for business inventories and sales in May were also encouraging. Sales rose 1 per cent but inventories fell by 0.5 per cent, indicating that production was lagging behind demand.

The ratio of inventories to sales has fallen sharply in recent months, providing greater scope for a strong rebound in production if demand holds up.

Industrial production rose at an annual rate of 1.7 per cent in the second quarter as a whole - a sharp turnaround after falls at an annual rate of between 7 per cent and 10 per cent in the previous two quarters of recession.

However, the latest increases still leave production nearly 3 per cent below the level of a year ago.

The recovery was led by a marked rebound in the motor industry, which registered a 3.7 per cent increase in output last month. But many other sectors, including appliances, furniture, carpeting and construction supplies also rose noticeably.

Manufacturing output increased 0.7 per cent last month, after significant increases in April and May. Capacity utilisation in industry rose to 79.3 per cent in June, still below the long-term average of 82.2 per cent but well above the low of 78.4 per cent reached in March.

Mr Edward Yardeni, chief economist at C J Lawrence, the New York broker, said the production figures were further evidence of recovery but warned that growth over the next year was likely to be sluggish.

Mr Allen Sinai, chief economist at The Boston Group, an economic consultancy, said the most likely outlook was a continuing anaemic recovery. However, he did not rule out a "double dip" recession, with the economy retreating later this year after an artificial rebound following the end of the Gulf war.

## Ford, VW in \$2.8bn Portugal deal

By Patrick Blum in Lisbon and John Griffiths in London

FORD and Volkswagen signed a \$2.8bn agreement with the Portuguese government yesterday to manufacture a new multi-purpose vehicle for the European market.

The plant, to start production at the end of 1994, will have a capacity of 180,000 vehicles a year. It will produce two versions of the vehicle, essentially a high-roof estate car with four doors, a large tailgate and a maximum of seven seats in three rows.

The vehicles will compete in one of the few sectors still enjoying rapid growth in Europe. Sales of multi-purpose vehicles on average have risen by 80 per cent a year since 1986, when the principal vehicle in the sector, the Renault Espace produced by Matra

of France, became established. The signing ceremony in Setúbal, south of Lisbon, close to the site of the plant, took place after more than a year of difficult negotiations and controversy over the amount of EC and Portuguese government aid for the project.

Matra has taken legal action against the European Commission's approval of aid amounting to 70 per cent of the investment. Mr Bruce Millan, representing the Commission at the ceremony, said it had "carefully considered the project in all its aspects, and made its decision in full confidence". He said the investment would help "to bring Portuguese industry to a new phase of development".

The Ford/VW joint venture

is 50-50 owned by the two companies and will come under joint management. Ford will lead the manufacturing programme, with Volkswagen responsible for design and engineering. Each partner will supply its own 2-litre engines and transmissions for their respective versions, and each company will market its own vehicles in open competition.

Mr Lindsey Halstead, chairman of Ford Europe, predicted the venture would help significantly in confronting the Japanese challenge. "This new project is part of our response: the market segment in which the new Ford and VW products will compete was opened up in Europe by a European manufacturer. However, all the recent growth of

this segment has come from imports into Europe, mainly from Japan, but also from America, and more Japanese products will undoubtedly be launched in the next few years," he said.

Mr Fernando Faria de Oliveira, Portugal's minister for trade and tourism, said the plant "will be the most modern [car plant] in Europe using the most advanced technologies".

It would have a spin-off throughout Portuguese industry and encourage the creation of new joint ventures and supply companies.

"The project will help Portugal move up to the first division" of industrialised economies, he said. It will employ 4,700 and help create indirectly up to 10,000 more jobs.



The red carpet treatment: A cleaner vacuums a welcoming carpet while two policemen wait for the arrival of the Group of Seven leaders yesterday at Lancaster House in London. Details and analysis of the day's G7 meetings, Page 4

## Syrian flexibility wrong-foots Israel

By Hugh Carnegie in Jerusalem

SYRIA'S acceptance of US proposals for Middle East peace talks has left Israel in an uncomfortable position - it does not want to be the only party holding up negotiations but, equally, it does not want to be bounced into talks on conditions it has adamantly opposed in the face of international pressure.

President Hafez al-Assad's neatly timed move, on the eve of the G7 summit in London, wrong-footed the headline government of Mr Yitzhak Shamir which raised a number of objections to President Bush's proposals shortly after they were set out in letters to Middle Eastern leaders last month.

By waiting until after the negative Israeli response and consulting with Washington before framing his own reply, President Assad stole a tactical march on Jerusalem which was sealed by his apparent

willingness to make concessions on the structure of the proposed Arab-Israeli talks.

Mr Shamir may now be faced with the choice of making his own compromises or risking a serious split with the Bush administration just as his government is seeking US federal guarantees for loans worth \$10bn to finance Soviet Jewish immigration.

The first test will come next week when Mr James Baker, the US secretary of state, visits Israel to follow up the Bush proposals. The proposals envisage a regional conference, co-hosted by the US and the Soviet Union, leading to bilateral negotiations between Israel and Arab states which would encompass the Palestinian issue.

Yesterday, President Bush said he was encouraged by the Syrian response. "We're still analysing the details, but it's

very positive," he said in London. It was also welcomed by the Egyptian government and by senior Palestinians in the occupied territories and within the Palestine Liberation Organisation leadership in Tunis.

"As from now only the state of Israel rejects President Bush's efforts and proposals and constitutes the obstacle to getting the peace process under way," said Mr Bassam Abu Sharif, an adviser to Mr Yasser Arafat, the PLO chairman.

Israel was careful to welcome Syrian willingness to engage in direct talks with Israel. "If the Syrians have indeed expressed a willingness to sit down and negotiate with Israel, then this is a very positive development," said Mr Moshe Arens, the defence minister.

It appeared Syria had

accepted President Bush's proposal that the UN should be represented at a regional conference but that the conference would not have an executive role - both points Syria had previously insisted upon.

Mr Shamir has so far refused to accept any UN presence or any reversioning of the conference which he says should be confined to a one-time ceremonial.

Mr Shamir's government is worried that the US and Moscow have promised Damascus they would ensure the negotiations adhered to UN resolutions 242 and 338 which call for Israel to give up occupied Arab lands in exchange for peace.

The Israeli government says this would impose the "land for peace" formulation - which it opposes - as a precondition.

## Israel under US pressure as Syria backs peace talks

Continued from Page 1

A statement from the office of Mr Yitzhak Shamir, the Israeli prime minister, said the government was awaiting full details of the Syrian response.

It said that if Syria's position "allows the opening of direct negotiations without interlocutors, we will look upon it favourably." But it then added: "Understandably, Israel will stand on all the positions expressed in the

prime minister's letter to President Bush."

Mr Shamir was referring to his own response to plans outlined by President Bush when he wrote to Middle East leaders in June. In his letter, the US president proposed a regional conference followed by bilateral Arab-Israeli peace talks - plans which Syria has now accepted.

Mr Shamir objected to including a UN observer, arguing against any UN role on the

grounds that the organisation is biased against Israel. He also rejected any executive role for the conference, saying it should meet only once to launch bilateral talks.

Mr Shamir further insisted on excluding the Palestine Liberation Organisation or Palestinians from Jerusalem.

US officials have not disguised their irritation with the Israeli government, not least its leaking of Mr Bush's plan. Some officials have argued

that the US and the Soviet Union, as co-sponsors of the conference, should go ahead and send out invitations.

Among the compromises suggested by President Bush was that the UN should be allowed to send a silent observer and that the conference should be allowed to reconvene periodically with the consent of all parties to hear reports from negotiating groups. This formula has been rejected by Israel.

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Turnover	126,259	109,161	+16
Trading Profit	23,065	18,230	+27
Profit before tax	22,857	20,136	+13
Earnings per share	38.2p	34.1p	+12
Dividend per share	10.8p	9.8p	+10

**GREENE KING PLC**

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### WORLDWIDE WEATHER

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## INSIDE

## ICI plans expansion in south-east Asia

Imperial Chemical Industries, the leading British industrial group, is considering a significant expansion in Japan and south-east Asia, including forming strategic joint ventures with one or two Japanese chemical groups. ICI's Japanese operations are reported to be ahead of its schedule - set in 1987 - to triple sales in Japan by 1995. ICI's Japanese turnover last year was ¥175bn (\$1.27bn). Page 25

## Colombia grinds 'em down

For the first time Colombia's coffee exports have exceeded those of Brazil in volume terms. Many Brazilian producers realise that poor quality was partly responsible for the loss of market share but few have the financial resources to do much about it. Victoria Griffith reports. Page 27

## Property groups in merger talks

Two leading British property groups yesterday confirmed that they were in merger talks. A full merger between Stanhope, headed by Stuart Lipton (left), and Rosehaugh would create a highly-borrowed entity with interests largely - but not exclusively - in central London. In reaction to the news, Rosehaugh shares rose 5p to 38p and Stanhope was unchanged at 42p. Page 26

## Caught on the hop

The Australian stock market was caught unaware yesterday by the bid from diversified manufacturer Pacific Dunlop for Petersville Sleigh, the country's second-largest food company. One share, Petersville shares hit A\$1.20 (US\$0.92) before falling on the close. Mark Westfield reports. Page 22

## Ellis &amp; Everard profits rise 14%

Ellis & Everard, the UK chemicals distributor, achieved a 14 per cent increase in pre-tax profits from £15.4m to £17.5m (\$28.7m) in the year to end-April. Mr Peter Wood, managing director, said the combined effect of recession in the UK and US curbed pre-tax profits by about £2m during the year. Page 26

## So long Hong Kong

County NatWest Securities, the securities arm of National Westminster Bank, yesterday announced the closure of its Hong Kong and Singapore offices. The group will now cover the Asian markets from its Japanese and Australian subsidiaries. Sara Webb reports. Page 24

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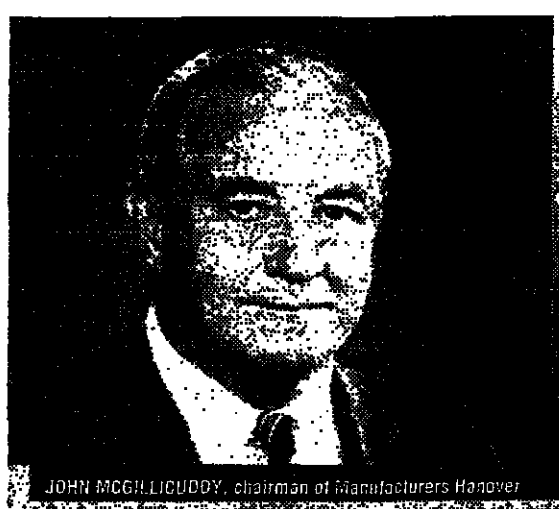
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## Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFP)
Alcoa	622 + 7.5
Alcoa	280 + 4
Alcoa	1145 + 25
Airbus	970 - 13
Alcoa	970 - 35
Alcoa	583 - 8
Alcoa	280 - 5
Alcoa	190 - 19
Alcoa	475 - 20
Alcoa	1480 + 190
Alcoa	673 + 73
Alcoa	1500 + 200
Alcoa	1370 + 200
Alcoa	1620 + 200
Alcoa	1290 + 200

LONDON (Pence)	SCOTLAND (Pence)
Alcoa	415 + 22
Alcoa	345 + 27
Alcoa	140 + 6
Alcoa	44 + 3
Alcoa	721 + 26
Alcoa	322 + 12
Alcoa	74 - 8
Alcoa	360 - 12
Alcoa	53 - 4



JOHN MCGILICUDDY, chairman of Manufacturers Hanover

MANUFACTURERS HANOVER	CHEMICAL BANKING
\$51.3bn	Total assets
\$2.6bn	Common equity
\$1.8bn	Capitalized surplus
\$2.2bn	Return on assets
\$2.2bn	Return on equity
\$2.2bn	Return on capital
\$2.2bn	Return on assets
\$2.2bn	Return on equity
\$2.2bn	Return on capital



WALTER SHIPLEY, chairman of Chemical Banking

## The weak merge, hoping to be strong

Alan Friedman reports on the planned merger that will create the US's second-biggest bank

The biggest commercial banking merger in US history - the combination of Chemical Bank and Manufacturers Hanover Trust, announced in New York yesterday - signals that the shake-out in US banking is finally underway.

The deal was applauded by Wall Street analysts. They pointed to the intended cost savings of \$650m a year, to be achieved in four years. And they were pleased at prospects for the strengthened consumer banking business that will result from the combination.

Senior executives from most of New York's big banks have been exploring mergers since last autumn, but planning to wait until the worst of their real estate loan loss provisions were behind them and bank stock prices had begun to improve. That hour has now come.

Yesterday morning Manny Hanny's share price was up by 35¢ to \$28 on the strength of the merger news, double the rise in the share price since January. Chemical, which had seen its share price more than double from a very low base in the past seven months, was up by 32¢ to \$25 in the morning.

The merger, a 50-50 deal according to the banks, has been rumoured for more than a year. Mr Jim McDermott, president of bank analyst Keefe, Bruyette & Woods, says it poses "a formidable challenge" to both Citicorp and Chase Manhattan, currently the first and second biggest US banks. Together, Chemical and Manny Hanny will have 660 US branches and \$185bn of assets. This means that Chase Manhattan, with 270 branches and \$100bn of assets - has been leapfrogged by two of its principal rivals.

Until just a few days ago it appeared that the distinction of overtaking Chase in asset terms would go to the merger being discussed between NCNB of North Carolina and Citizens and Southern/Sovran, in Atlanta.

Mr Tom Labrecque, the chairman of Chase Manhattan who was last year forced - along with many others - into saving jobs and dividend cuts as operating costs and loan losses mounted, said he telephoned Mr

Walter Shipley, Chemical's chairman, to offer congratulations yesterday morning.

"They are doing something that is very good for them," Mr Labrecque said, adding that the consolidation in US banking that the merger represents "is good for the country and good for the US banking industry."

When asked if Chase feels threatened by the Chemical-Manny Hanny deal, Mr Labrecque said no. He said the deal "only emphasises we must implement the strategy we are on," and that everyone in US banking is trying "their damndest to get the right strategy."

Neither Chemical nor Manny Hanny was looking particularly healthy on its own - and it remains to be seen whether the piling together of bad debts will outweigh the benefits of rationalisation, such as the cutting of 6,200 jobs from the combined entity's workforce of 45,000.

The two banks say they have been in active negotiations for the past 60 days, but insiders began hinting at the talks last autumn. It was about that time that Chase Manhattan, which had been leading for a year, was overtaken by Citicorp.

Mr Walter Shipley, Chemical's chairman, said at the time his goal was to build equity capital rapidly in the most conservative way. He said that US banking was heading for a rocky period.

That same month, Manny Hanny disappointed the market with third quarter earnings of \$77m - below expectations - and a \$15m loan loss provision higher than expected.

The stock-for-stock deal that brings the two banks together was described by Mr John McGillicuddy, Manny Hanny's chairman, as a "superb strategic fit."

The merged bank holding company - to be established by year-end - will rank first in primary relationships with major US corporations and will have a strengthened position internationally in corporate finance, loan syndications, foreign exchange trading, interest rate

banks that operate in the same regional market. The issue is whether putting together two relatively weak banks in the same market is better than a merger of, say, a Californian bank and a New York bank. Those who support in-market mergers say that they offer the money-centre banks' only opportunity of generating capital quickly, by slashing costs and adding to retained earnings.

Mr Keefe Bruyette's Mr McDermott says he is optimistic about prospects for the combination: "Each institution was trapped in a realm of mediocrity. They had low earnings, declining capitalisation and a loss of favoured status in the banking market. But our view is that the two were not so far deteriorated that it would affect prospects."

Mr Frank Suozzi, an analyst at S.G. Warburg, says the merger is a good deal both financially and strategically. He reckons the cost-saving will amount to 14 per cent of the combined company's expense base. Manny Hanny's present expenses represent 64.8 per cent of total revenues, he says, while Chemical's ratio is 74.8 per cent of revenues. This compares with an average ratio for big commercial banks of 67.9 per cent; the best ratio is that of J.P. Morgan at 59 per cent.

At 14 per cent, the estimated cost savings are far less than the 30 per cent achieved in California by Wells Fargo when it bought Crocker National Bank from Midland, but costs in New York's depressed market are more out of control. The deal could also lead to tax benefits of \$850m over the next four years, which will be needed as restructuring charges

swaps and cash management. More importantly, the new bank - to be called Chemical Banking Corporation - will have the largest market share of consumers and small businesses in the adjacent states of New York, New Jersey and Connecticut, with combined deposits in the region of \$58bn.

The deal is a test-case for the controversial theory of "in-market" mergers - the term used to describe combinations of two

banks that operate in the same regional market. The issue is whether putting together two relatively weak banks in the same market is better than a merger of, say, a Californian bank and a New York bank. Those who support in-market mergers say that they offer the money-centre banks' only opportunity of generating capital quickly, by slashing costs and adding to retained earnings.

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take their toll. Only half of the cost savings will come from job cuts, says Manny Hanny's Mr John McGillicuddy, who will chair the merged bank. Most of the savings will come from real estate, he said, such as closing branches, operational centres and Chemical's headquarters building.

Numbers aside, the deal represents a first attempt by two New York money centre banks to achieve the profitability that has allowed the big regional banks to make the running in recent years.

The ability of money centre banks to compete with regionals has been impaired by loan losses and by the collapse of margins and shrinking of lending opportunities in the area of large corporate loans. Regional banks that derive more earnings from individual customers and middle market companies have had fewer problems.

The merger will not provide an overnight remedy for two banks which have been heavily exposed in recent years to Third World debt losses, domestic corporate and commercial real estate problems and the sharp recession afflicting the New York area.

But the New York banks as a group have been criticised for taking so long to react to the crisis that engulfed them last winter. Yesterday's merger announcement is a sign that two banks, at least, are able to take hard decisions.

The deal is clearly a harbinger of things to come. In New York, it should put Citicorp and Chase on guard, especially in the retail banking area that is so crucial to Citicorp's profits.

In January Mr John Reed, chairman of Citicorp, opened the door to a possible merger or joint venture by America's leading bank. He said, however, that it would not come under consideration for at least the next six to eight months. No top banker - including Mr Reed and Mr Labrecque - has said only that it wants to retain its PolyGram shares in order to sustain a crucial link between the "hardware" and "software" sides of the consumer electronics industry.

## Philips sells CD plants to PolyGram

By Ronald van de Krol in Amsterdam

PHILIPS, the Dutch electronics group, is selling two compact disc factories in Germany and France to PolyGram, its 80 per cent-owned record company, for \$100m.

The transaction will raise badly-needed cash for Philips. It will give PolyGram its own manufacturing capacity for CDs for the first time since 1986, turning the company into a major producer and a leading vendor of CDs.

The two factories are in Hanover, Germany and Louviers, France. Their combined production capacity is 140m CDs a year, representing nearly 75 per cent of the 190m CDs which PolyGram, the world's third biggest record company, expects to sell in 1991.

The sale also includes the rights to the latest generation of CD production technology being developed at both sites.

Philips said in October it intended to sell CD plants to PolyGram following the unravelling of the Dutch company's CD joint venture with Du Pont of the US.

Besides the German and French factories, the former joint venture also owned CD plants in Blackburn, UK, and Kings Mountain, North Carolina. Philips, which gained control over these two factories after the venture was split up, will retain the Blackburn site, which produces large-format CDs for the Philips LaserVision system and "CD-Vs", compact discs combining music and images.

Philips said it was talking to an unnamed party about selling the North Carolina factory but declined to give details.

PolyGram originally owned the Hanover plant but sold it to Philips in 1986, before the CD boom began to wane. The Hanover site has production capacity of 110m discs a year. The Louviers plant's capacity is being expanded from 30m to 45m discs a year.

A PolyGram spokeswoman said the acquisition, which will take effect retroactively from July 1, would not affect 1991 earnings. A Philips spokesman said the transaction would not yield a book profit as it involved the sale of assets to a consolidated company.

Philips floated 30 per cent of PolyGram in late 1988. Following Philips' plunge into the red in 1990, speculation increased that it might sell off more shares. However, so far Philips has said only that it wants to retain its PolyGram shares in order to sustain a crucial link between the "hardware" and "software" sides of the consumer electronics industry.

## NCR profits fall 14% to \$99m on lower revenues

By Patrick Harverson in New York

NCR, the US computer company which earlier this year unsuccessfully fought off a \$7.4bn bid from American Telephone and Telegraph, the telecommunications group, yesterday reported a 14 per cent decline in second quarter profits to \$99m, or slightly lower total revenues of \$1.55bn.

Earnings per share for the quarter fell 9 per cent to \$1.51 a share, which included special charges of \$6m, or 5 cents a share, related to the pending merger with AT&T.

NCR warned yesterday that profits income during the second half of this year would be unlikely to match 1990 levels because of difficult trading conditions at home and abroad.

The company attributed the fall in second quarter earnings to lower domestic and foreign revenues, higher research and development spending, and increased operating expenses. The company also blamed currency factors, saying the stronger dollar reduced the value of overseas earnings.

However, orders from abroad fell in local currency terms over the quarter because of deteriorating trading conditions in Europe, which offset improved revenues from the Pacific region.

Excluding the impact of currency changes, worldwide revenue fell 6 per cent in the quarter. Domestic orders were also down and the outlook for business remained gloomy, Mr Charles Exley, chairman, warned. He said: "The continued US recession, together with the weakening business environment in Europe, were major contributors to our disappointing order

results in the second quarter. These poor business conditions, coupled with the stronger US dollar, make it unlikely that we will achieve the record levels of revenue and earnings per share attained in 1990."

Mr Exley said the group would be well placed to capitalise on recovery in the world and US economies because of the introduction of products in the System 300 family of computers.

He added that benefits from the merger with AT&T were beginning to be realised but would not specify how. In May, NCR agreed to the hostile bid from AT&T, ending a six-month struggle by the computer group to remain independent.

Mr Exley, who had opposed the takeover, is due to retire once the merger is completed later this year.

## Tomkins surges 45% to £112m

By Richard Gourlay in London

TOMKINS, the UK-based conglomerate, yesterday reported a 45 per cent increase in profits, partly due to the acquisition last August of Philips, a US industrial group.

Pre-tax profit in the year to May 4 rose from £77.06m (\$123m) to £112.1m on sales up 44 per cent to £1.04bn. Earnings per share rose 5 per cent to 26.31p and the group will pay a 7.06p final dividend. This makes a total dividend for the year of 9.96p, up 20 per cent.

Mr Gregory Hutchings, the chief executive, said the results demonstrated the benefits of being broadly-based in difficult world markets. The group derives 65 per cent of its operating profits in the US, where it owns Smith & Wesson, the handgun manufacturer.

Tomkins turned £30m net debt

and 6 per cent gearing into net cash of £46m, through a strong cash flow and tighter control of working capital.

Net interest earned rose from £94,000 to £8,76m as the group received more on UK cash balances than it paid on US borrowings.

Tomkins raised £340m in a rights issue last year. It paid \$500m (\$344m) for Philips Industries, the US industrial group which makes air conditioning equipment, baths and windows for mobile homes.

Mr Hutchings said Philips' trading performance had been disappointing, although the scope for cutting overheads and costs had exceeded expectations.

Philips - or Tomkins Industries, as it has been renamed - made profits of £26m on sales of £330m since August.

After the acquisition, Tomkins cut Philips' head office staff by more than half to 100, reduced operating units by a third to 13, moved some production to Mexico and decreased the number of factories by six to 50.

Tomkins adopted a conservative approach to the costs of integrating Philips. It took all but \$1m as on-going costs, rather than providing for them in the balance sheet.

Although there were some signs of a turnaround in the housing and mobile home-related business, Philips had not yet enjoyed any of the benefits.

In the pre-Philips group, sales fell 1.6 per cent with lower profits at fluid controls and services-to-industry divisions. Trading profits, however, were about 19 per cent higher at £71.6m.

Lex, Page 18

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## INTERNATIONAL COMPANIES AND FINANCE

## Discord halts progress at VEV bail-out discussions

NEGOTIATIONS over the salvage of VEV, the struggling French textiles group, remained deadlocked yesterday with bank creditors and possible rescuers still in disagreement over terms for the bail-out, writes George Graham.

Two sets of partners have submitted rescue plans: Mr Emmanuel Coste and Mr Joel Picard, who have already taken over and turned around the bankrupt nappy producer Celatose; and Mr Henri Blanchet and Mr Christian Moretti, who have built up the Dynaction group to a market capitalisation of FF1.25bn (\$200m) through a similar strategy of taking over troubled or stagnating companies.

Although few details have emerged of the rival plans, both demand substantial sacrifices from the bank creditors, who have more than FF3bn of loans at risk.

Crédit Lyonnais, the state-controlled bank, is understood to have more than FF1bn engaged.

Mr Régis Bello, VEV's new chief executive, told a shareholders' meeting yesterday that negotiations were continuing. He expected a decision this week.

In May, the French Finance Ministry's industrial reconstruction committee devised a temporary lifeboat for VEV, with government and banks together putting up FF300m of short-term funding. This lifeboat is due to expire on Saturday and, if no agreement has been achieved by then, VEV may have to file for bankruptcy.

The government has been seeking to prevent this, hoping to keep the group as a going concern and to avoid splitting it up to sell off individual units separately.

The Coste/Picard and

Blanchet/Moretti proposals envisage keeping the bulk of VEV together, although neither appears keen to take on Société Française du Lin, the loss-making linen subsidiary.

Whichever rescue plan is eventually adopted, however, VEV is expected to have to make severe cuts in its 11,000 workforce.

Mr Christian Derveloy, the ousted and much criticised former chief executive of VEV, is also understood to have devised a proposal for buying out parts of the company.

VEV lost FF800m last year, with operating losses of FF270m on sales of FF3.7bn and FF321m of net financial expenses.

Mr Bello told yesterday's shareholders' meeting that results in the first half of 1991 remained "strongly negative" with sales volume down 14 per cent.

## Ghosts of aviation rattle airline industry

Nikki Tait looks at a resurgence of entrepreneurial spirit in the recession-hit sector

IS the spirit of Howard Hughes, Collett Woolman and Juan Trippe - aviation pioneers who built up companies such as Trans World Airlines, Delta and Pan Am - stalking America's airline industry?

Certainly, the severe financial turbulence which has hit the sector recently has failed to ground entrepreneurial dreams. For, while executives at established carriers struggle with waves of price-discounting and rampant overcapacity, an upsurge of interest in forming new airlines appears to have emerged.

Two schemes, in particular, have attracted widespread publicity. The first is a plan by a group of Latvian immigrants to fly between New York and the Soviet Union. The second would involve the creation, Phoenix-style, of a new Atlanta-based carrier out of the ashes of the now-defunct Eastern Air Lines.

This, moreover, may be the tip of the trend. According to the US Department of Transportation, which is required to give the go-ahead to any new operator, there are currently eight applications to start jet aircraft services in the pipeline. Clearly, approvals are by no means guaranteed, and all schemes would require an additional green light, on safety matters, from the Federal Aviation Authority. Nevertheless, officials describe this level of applications to run new, non-commuter airlines as "extremely high".

If even a portion of these dreams come to fruition, it will mean a significant sea-change. In contrast to the post-deregulation era in the 1970s, the recent trend in the US industry has been towards consolidation, with smaller carriers such as Peoples Express, Piedmont and Ozark being absorbed into larger groups. According to official figures, only eight new airlines have come into being since 1988, and only one - Trans State - in 1991.

Not surprisingly, most analysts think that concentration will remain the dominant pattern: with four carriers filed for bankruptcy and TWA staking its future on an ambitious debt restructuring, the chances of a further shake-out look high. That said, ambitions burn brightly, and recent reductions in capacity have left the market awash with aircraft and trained personnel.

"New Eastern" is a case in point. When the old Eastern



Howard Hughes: shades of his pioneering verve?

Air Lines grounded its fleet in January, some 18,000 employees and 190 aircraft were out of a job.

Certain assets - gates in cities such as Washington, for example - were quickly snapped up by larger carriers. However, the fate of Eastern's operations in Atlanta - Hartsfield was a hub airport, but Delta's commanding presence always overshadowed its ailing rival - went largely unresolved.

That provided an opening for Airline Acquisition Corporation. This initiative comes from a mix of former Eastern pilots and local businessmen, and the aim is start a regional carrier based at

Hartsfield, by buying many of the Eastern assets there.

Already, 170 former Eastern pilots have contributed "seed money" - \$5,000 apiece - to the project, and the group claims to have \$160m of equity capital commitments, plus additional offers of loan finance.

Meanwhile, with the help of consultants, a plan has been devised involving flights to 12 east coast cities at the outset, and 40 by the end of the first year. AAC suggests that 4,000 new jobs would be created, and that it could account for about 14.5 per cent of departures from Hartsfield. Eastern's share, by 1990, stood at around 36 per cent.

As a measure of its serious intent, the team has called in Wall Street's Shearson Lehman as investment banking advisers, and is due to start talks with the Atlanta Aviation Commission next week. Even so, given the formidable competition which Delta would pose, and some of Eastern's past problems, many analysts are sceptical about the project's chances.

Asked why it believes the scheme would fly in the face of past precedent, AAC says simply that "there are significant advantages in starting from scratch".

Air Baltia, the Latvian initiative, is a different matter. After some delay, and against the advice of an administrative law judge, the Department of Transportation awarded this embryonic airline a route authority between New York's JFK and Leningrad and Riga, with services on to Kiev, Minsk and Tbilisi. The plan is for five flights a week to each of the main destinations.

Heading the project is Igor Dmitriyevsky, a Latvian engineer-cum-businessman, who has already founded a company making soft, yoghurt-style drinks.

With only four months in hand, Baltia's 15-strong management team is currently shopping for aircraft, financing, reservation systems and much more so that services can start, as promised, at the beginning of October.

The start-up costs are put at \$28m, although the total funding target is more like \$50m. One lawyer advising the company concedes that matters are still "somewhat flexible" on this score, although he suggested the airline should buy its three initial aircraft this week.

If such projects smack of "Boy's Own" adventures, this should not be allowed to mask a fairly significant political dimension to the "new airline" trend. Cries for re-regulation of the US airline industry have been muted by the horrendous losses over the past 12 months.

However, if analysts are correct in predicting the emergence of only three "super carriers" in the years ahead, it seems that competition complaints will inevitably resurface. One obvious riposte is to point to the ready entry of new players into the industry.

Such thinking clearly weighed with the DOT when the Riga-Leningrad routes were awarded. "Baltia," it said, "provides an opportunity... to achieve the long-term competitive benefits associated with expanding the number of carriers offering international air transportation."

Now, all the airlines have to do is fly.

## TV-am in danger of losing franchise to higher bidder

By Raymond Snoddy in London

TV-AM, the financially successful commercial breakfast television company, appears to be in danger of losing its franchise.

TV-am, the most profitable company in the TTV system with pre-tax profits of £26m in the year to the end of January, has almost certainly been outbid for the franchise by its two rivals, Daybreak and Sunrise.

Sunrise, a consortium grouping London Weekend Television, the Walt Disney Company, the Guardian and Manchester Evening News and Scottish Television, has submitted what is believed to be the highest bid at £35m.

Shareholders of Daybreak, which bid around £34m for the national breakfast franchise, include Independent Television News, MAI, Carlton Communications, The Daily Telegraph, the National Broadcasting Company and Taylor Woodrow. It is chaired by Sir Paul Fox, former managing director of BBC Television.

Mr Bruce Gynnell, chairman and managing director of TV-am, declined to discuss the bids last night. However, it is believed the company has bid less than £30m and possibly as low as £23m.

Under the rules of the competitive tenders by which new commercial broadcasting licences are being awarded, the Independent Television Commission in most cases is required to give the licence to the company that bids the highest.

All bidders have to meet a quality threshold before their cash bids are even considered. TV-am's best hope of survival is that its high bidding rivals will fail to get over the threshold because their programme proposals are deemed to have fallen short or because their bids are considered too high to be sustainable.

In addition to the cash bid, which is indexed over the 10-year franchise to retail prices, the winner of the breakfast licence also has to pay 15 per

cent of its net advertising revenue to the government.

Last year, TV-am's advertising revenue totalled £28.4m. Sunrise, if it wins the franchise, would start by paying about £50m a year to the government - £35m for the franchise plus 15 per cent of an estimated £90m in advertising revenue.

Mr Gynnell has already warned that if TV-am fails to retain the franchise, the company would be liquidated.

However, if the franchise is awarded to either of its rivals, TV-am would challenge the decision. The company believes there are errors in the Sunrise application and objects to ITN's participation in the Daybreak consortium on the grounds that Daybreak would have access to subsidised news programming.

Sunrise plans include linking up with the regional TTV companies to provide local weather and traffic news for each region at breakfast time.

EASTMAN KODAK has paid Polaroid \$925m to settle a patent litigation suit, Reuter reports. The payment includes the court's amended judgment of \$873m plus post-judgment interest of \$52m.

Polaroid said that, as part of the settlement, both parties agreed to dismiss all appeals and compensation cases.

Mr I. MacAllister Booth, Polaroid chairman, said: "The settlement is in the best interests of the company and our shareholders."

THE GARDINI and Ferruzzi

## COMPANY NEWS IN BRIEF

families are close to an accord on the sale by the Gardinis of their 23 per cent stake in Serafino Ferruzzi, which controls agro-industrial group Ferruzzi Finanziaria, agencies report.

Ferruzzi said the talks were proceeding well, and an accord should be announced soon. The two families opened talks on July 3 following several months of disagreement over the management of the industrial group.

Mr Raul Gardini was ousted

as head of Serafino Ferruzzi this summer, and his son, Mr Ivan Francesco Gardini, was replaced as chairman of Ferruzzi Finanziaria.

LYONNAISE des Eaux-Dumex will raise its stake in French heating company Compagnie Parisienne de Chauffage Urbain to 51.6 per cent by buying a 26 per cent stake from state-owned utility Electricite de France, Reuter reports.

Lyonnais-Dumex will acquire

the 26 per cent CPCU stake by selling EDF a 6 per cent stake in waste management firm Societe de Traitement Industriel de Residus Urbains, Lyonnaise-Dumex and EDF said in a joint statement.

As a result, EDF will raise its stake in STIRU to 51 per cent.

The companies said the financial terms of the deal had been submitted to regulatory authorities and will be made public later.

AAACHENER und Muenchener Beteiligungs, the German holding company, is about to finalise the acquisition of a Greek mixed insurance firm. It is also establishing an insurance company in the country, Reuter reports.

Mr Wolf-Dieter Baumgardt, chairman of AMB, speaking to shareholders at the annual meeting, did not name the Greek insurer it was acquiring.

AMB is joining with a Czechoslovakian company to create an insurance company in Greece to start business by the end of next year.

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## FINANCIAL HIGHLIGHTS

UNAUDITED AS OF JUNE 30, 1991

	June 30 1991 SR '000	June 30 1990 SR '000
<b>Assets</b>		
Cash and Due from Banks	10,986,421	13,511,740
Loans and Advances (net)	8,908,380	6,637,426
Other Assets	11,443,601	7,887,010
<b>Total Assets</b>	<b>31,338,402</b>	<b>28,036,176</b>
<b>Liabilities and Shareholders' Funds</b>		
Customer Deposits	24,465,776	21,137,454
Due to Banks and Other Liabilities	4,399,224	4,715,429
Shareholders' Funds	2,473,402	2,183,293
<b>Total Liabilities and Shareholders' Funds</b>	<b>31,338,402</b>	<b>28,036,176</b>
<b>Contra Accounts</b>	<b>39,779,352</b>	<b>25,267,268</b>
<b>Statement of Earnings</b>		
Operating Revenue	565,948	470,484
Less: Operating Expenses	(236,046)	(182,820)
<b>Total Operating Income</b>	<b>329,902</b>	<b>287,664</b>
Transfer to Reserves	(24,801)	(34,124)
<b>Net Income for the six months ended June 30, 1991</b>	<b>305,101</b>	<b>253,540</b>

For further information, please contact:  
Head Office: The Corporate Secretary, Saudi American Bank, P.O. Box 833, Riyadh 11421, Kingdom of Saudi Arabia. Telephone (01) 477 4770.  
London branch: The Manager, Saudi American Bank, Nightingale House, 65 Curzon Street, London W1Y 7PE, U.K.  
Istanbul branch: The Manager, Saudi American Bank, P.O. Box 49, Levant, Istanbul, Turkey.  
Geneva office: The Manager, Samba Finance S.A., 16 Rue de la Peisserie, 1204 Geneva, Switzerland.  
New York Representative Office: The Manager, Saudi American Bank, 399 Park Avenue, New York, NY 10043, U.S.A.  
Paris Representative Office: The Manager, Saudi American Bank, 51 Avenue Hoche, Paris 75008, France.

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of emerging market debt in 1990.*

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## INTERNATIONAL COMPANIES AND FINANCE

## Tough going for Chemical Bank

By Karen Zagor in New York

CHEMICAL BANK and Manufacturers Hanover, the two New York banks which expect to merge into the second largest US banking group by 1992, both reported lower second-quarter earnings yesterday.

Chemical turned in a 17 per cent drop in net profits to \$94m, or 82 cents a share, from \$113.1m, or \$1.02, a year earlier. Chemical's provision for loan losses jumped 65 per cent to \$135m from \$82m a year ago.

The bank's non-interest expenses rose 7.4 per cent to \$882.9m from \$825.9m, while

non-interest income grew 5.6 per cent to \$356.8m from \$338m, reflecting improved spreads.

Chemical attributed the increase in operating expenses mainly to increases in foreclosed property costs, FDIC assessments and the adverse impact of foreign currency translation from overseas operations.

For the first six months, Chemical's net earnings fell 32 per cent to \$181m, or \$1.56 a share, from \$264.8m, or \$2.57. The 1990 results include a pre-tax gain of \$114.7m from the sale of its investment in Flo-

rida National Banks and a pre-tax restructuring charge of \$52.3m. Excluding these extraordinary items, Chemical earned \$214.8m in the first six months of 1990.

Manufacturers Hanover had net income of \$75m, or 78 cents a share. The results compared with net income of \$39m, or \$1 cents, a year earlier, but the 1990 results were muddled by an after-tax charge of \$60m when the bank reorganised and cut more than 1,400 jobs.

For the first six months, the bank's net income was \$153m, or \$1.65 a share, against \$129m, or \$1.51.

Mr John McGillicuddy, chairman and chief executive, said: "The weak economy continued to affect certain areas of our credit portfolio, with a related impact on our overall profitability. Nevertheless, we have been able to absorb a higher level of net charge-offs while at the same time increasing our non-refinancing country reserve."

The bank's reserve for credit losses, excluding those applicable to refinancing countries, was \$72m on June 30, up 83 per cent from a year ago and \$26m higher in the last three months.

## Boise Cascade stays in the red

By Barbara Durr

FURTHER deterioration of the paper market added up to a net loss of \$32.5m, or 95 cents a share, for Boise Cascade, the big Idaho-based paper products-maker.

This is the second quarterly loss this year for the company, which reported a net loss of \$16.9m during the first three months. Boise Cascade made a profit of \$23m, or 50 cents per share, in the second quarter of 1990.

Sales for the second quarter were \$978m, down from \$1.1bn in the year-ago period. Sales for the first six months were \$2bn, down slightly from \$2.1bn last year.

The company said that it was hit hard by declines in prices for all the grades of paper it produces. The price drops were largely related to the US recession, but its own added supply capacity in major paper grades helped put the market further out of line.

In addition, the company said it was negatively affected by higher interest and depreciation expense associated with the \$2bn investment it has made to modernise its facilities over the last three years.

Looking ahead to the second half of 1991, the company was hopeful - given its investments - that it was in a position to rebound with the economy.

The poor results came as no surprise to Wall Street, where the company shares were unchanged at \$35.62 in trading before the close.

## Further asset sales at Stelco

By Robert Gibbons in Montreal

STELCO, Canada's second largest steel-maker, is expected to make about C\$100m in further asset sales following disposal of half its Alberta heavy pipe unit to Oregon Steel of the US for C\$40m.

Stelco, struggling to recover from a strike last year, may also sell its tube, fastener and wire products businesses to reduce heavy debt.

## Improved retail broking lifts PaineWebber 131%

By Patrick Harrington in New York

PAINEWEBBER, the large Wall Street securities house, yesterday reported a 131 per cent increase in second-quarter profits to \$33.7m, due largely to a continued improvement in the US retail broking environment.

In the same quarter a year ago, PaineWebber earned profits of \$14.6m.

The results pleased the stock market. By noon yesterday, PaineWebber shares had risen 5% to \$21 1/4.

First-half net income amounted to \$65.4m, or \$2.07 a share, up from \$24.43m, or 55 cents, a year earlier.

The group said that all of its main business groups prospered during the quarter, with revenues rising to \$520.3m, up from \$468.2m a year earlier.

For the second quarter running the most successful areas were retail broking and asset management. In spite of a sluggish stock market and weak trading volumes during the quarter, PaineWebber's concentration on its core business of retail broking paid off, boosting commissions to \$182.3m, up from \$164.5m a year ago.

The decline in stock market activity during the quarter was reflected in a small drop in income from principal transactions, which fell to \$150m, down from \$153.5m a year earlier.

The other main element of the group's corporate strategy - developing its asset gathering business - also reaped dividends.

By the end of June, the value of PaineWebber's retail client assets was \$81.9bn, up from \$70.7bn at the end of June 1990. Earnings from asset management business rose 22 per cent to \$53.8m.

The group also reported significant improvements in its institutional fixed income and client-related equity businesses. Even investment banking showed an improvement in the quarter, with income rising from \$65.4m a year ago to \$84.9m.

Operating costs rose slightly to \$469.9m, due mainly to a 10 per cent jump in employee compensation and related expenses. By the end of June, shareholders' equity was \$950.3m, and total capital \$1.56bn.

## Sharp rise in profits at Chase Manhattan

By Barbara Durr in Chicago

CHASE MANHATTAN, which owns New York's second largest and the nation's third-largest bank, reported strong second-quarter results yesterday, with consolidated net income of \$132m, up from \$82m in the year-ago quarter.

Quarterly earnings per share more than tripled to 80 cents from 24 cents last year.

Mr Tom LaBrecque, chairman, said he was "encouraged" by the bank's third consecutive quarter of sound earnings.

During the first six months of 1991, Chase recorded consoli-

dated net income of \$248m, or \$1.51 a share, up from only \$86m, or 44 cents, a year ago. With this, Chase appears to have virtually buried the serious questions about its health last year.

Second-quarter results include a \$21m net gain from sale of several businesses in the US and Europe.

Without these non-recurring items, net income would have been \$111m, or 65 cents a share.

Increases in fee-based as well as non-fee-based net income

and reduced operating costs helped offset rises in its provision for possible credit losses. Provision for credit losses increased to \$265m, up from \$225m in the year-ago quarter.

The bank also warned that if the US economy does not improve, provision for possible credit losses could continue at relatively high levels.

Net loan charge-offs in the quarter ended June 30 were \$652m, down from \$763m last year.

Of its domestic charge-offs of \$258m, a hefty portion were

from failures in US real estate, where charge-offs rose to \$117m from just \$21m in the year-ago quarter.

Domestic consumer loan charge-offs were also up substantially to \$123m from \$82m last year.

Chase saw some relief, however, on its second quarter net charge-offs on loans to refinancing countries, which dropped to \$38m from \$62m.

The reaction to the bank's results was enthusiastic on Wall Street, with shares up \$2 to \$20 by mid-day trading.

## Second-quarter downturn in First Chicago income

By Barbara Durr

FIRST CHICAGO, which owns First National Bank of Chicago, the 11th largest in the US, reported second-quarter net income of \$67.5m, or 73 cents a share, down from \$87.4m, or \$1.22 in the same quarter a year ago.

Although the results were less than stellar, First Chicago's chairman, Mr Barry Sullivan, said that the bank was encouraged by the "improved credit quality" of its portfolio.

But Mr Sullivan warned that "the environment continues to be hostile, particularly in commercial real estate."

The improvement, however, has come only this year. Total non-performing assets declined by 3.4 per cent to \$1.56bn from

\$1.61bn. They were up from \$1.16bn in the second quarter of 1990.

The bank's share of non-performing assets in real estate, which accounted for \$822m of the total during the past quarter, much of which is in the bank's portfolio of "other real estate" as opposed to loans secured by commercial real estate.

Net interest income during the second quarter was \$275m, down from \$327m a year ago. Non-interest income rose to \$307.5m from \$281.5m in the 1990 period.

For the first six months of 1991, net income was \$106.8m, or \$1.36 per fully-diluted share, down 32 per cent from \$159m, or \$2.11.

## Securities trading gains prop up NCNB returns

NCNB, the largest super-regional bank holding company in the south-eastern US states, has increased profits for the second quarter with substantially higher loan loss provisions being offset by net gains on securities dealings, agencies report.

Net income for the three months to end-June edged up to \$142.2m, or \$1.25 a share, from \$137.4m, or \$1.30, a year ago. The latest figures were after allowing for loan loss provisions of \$125m, against \$94.1m a year earlier, and after-tax security transaction gains of \$49.7m, against \$5.3m previously.

First-half net income was \$270.6m, or \$2.45 a share, against \$277.5m, or \$2.64, last year, after loan loss provisions

of \$275m, against \$172.9m in 1990, and security dealing gains of \$116m, against \$27.9m.

Diluted per-share earnings were \$1.21 for the quarter and \$2.38 for the half-year, against \$1.26 and \$2.54 previously.

At the end of June, assets excluding the special asset division of NCNB Texas, totalled \$65.89bn, up from \$62.12bn a year earlier, while earning assets were \$59.37bn, against \$54.94bn.

NCNB said the results "revealed signs that credit problems may be abating. Non-performing assets rose only \$24.4m, or 2 per cent, in the second quarter versus the level at the end of the first quarter of 1991, the smallest quarterly increase in the past six quarters."

## Aachener Münchener Leben: Initial Public Offering

## A STOCK WITH LIFE

Private life assurance is a vital part of provision for retirement. Next to statutory and occupational pensions, it serves an increasingly important role. The number of insurance policies taken out and the sums insured have grown for years. Ours showed an above-average increase.

Correspondingly our premium income is rising too: it is above average! During the past 6 years, it increased by nearly 70% to more than DM 1.6 billion. And this trend is still accelerating. Above all in the new "Länder" in Eastern Germany.

Our growth is proof of the quality of our consulting services. For instance, we have developed an electronic financial health check and software program which can quickly and clearly analyse complex pension structures. On a personal computer right in front of the customer. A suggestion - let one of our experts take you through an analysis of your old-age pension. You will obtain an insight both into your current status and into our professional competence. Our strengths as consultants are an important reason for our successful growth. Moreover, we benefit from the successful interplay of many interlinked financial service companies including insurance companies, banks, a building society and other service companies. Because Aachener and Münchener Leben is part of the Aachener and Münchener Group.



Aachener und Münchener Lebensversicherung Aktiengesellschaft



Above-average increases in premium income in 1990 too



**DIVIDEND NOTICE TO THE HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS FOR  
COMMON STOCK OF TOSHIBA CORPORATION  
(FORMERLY TOKYO SHIBAURA ELECTRIC COMPANY)  
DESIGNATED COUPON NO. 82  
(ACTION REQUIRED ON OR PRIOR TO OCTOBER 31ST, 1991)\*\***

Chemical Bank, as Depositary (the "Depositary") under the Deposit Agreement dated as of February 15th 1970 among Tokyo Shiba Electric Company Limited (the "Company"), the Depositary and the holders of European Depositary Receipts (the "Receipts") issued hereunder in respect of shares of Common Stock, par value 50 Yen per share, of the Company (the "Common Stock"), HEREBY GIVES NOTICE of a dividend of 5 Yen per share of Common Stock.

The Dividend on the shares of Common Stock on record of Deposit with the Custodian under such Deposit Agreement, less a portion thereof withheld by the Company on account of Japanese taxes, has been received by the Custodian as agent for the Depositary, and, pursuant to the provisions of such Deposit Agreement, has been converted into United States Dollars at the rate of 138.4427 Yen per United States Dollar.

The Depositary has been advised by the Company that Japan is a party to international agreements with Australia, Belgium, Canada, Denmark, France, The Federal Republic of Germany, Malaysia, New Zealand, Norway, Singapore, Sweden, Switzerland, the United Arab Republic, the United Kingdom and the United States of America under which certain persons are entitled to 15% tax withholding rate on dividends such as the dividend in question. The persons so entitled include residents of such countries and companies organized thereunder meeting certain conditions relating to the carrying on of trade or business in Japan. Persons not so entitled to a 15% tax withholding will be paid a dividend on which a 20% tax withholding rate has been applied.

To determine entitlement to the lower tax withholding rate of 15% it is necessary that the shareholder of Coupon No. 82 be accompanied by a properly completed and signed certificate (copies of the form which are obtainable at the office of the Depositary in London or any Depositary's Agent) as to the residence and trade or business activities in Japan (if applicable) of the holder of Coupon No. 82. Such certificates may be forwarded by the Depositary to the Company upon its request.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depositary in London or at the office of any Depositary's Agent listed below upon surrender of Coupon No. 82.

**DEPOSITARY'S AGENTS**

NAME	ADDRESS
Chemical Bank	Frankfurt, Germany
The Bank of Tokyo Limited	London, England
The Bank of Tokyo Limited	Paris, France
The Bank of Tokyo Limited	Brussels, Belgium
The Bank of Tokyo Limited	Frankfurt, Germany
Fininvest, Holdings & Finance	Amsterdam, The Netherlands
Banco Nazionale del Lavoro	Rome, Italy
Banco Nazionale del Lavoro	Milan, Italy
Kreditbank S.A. Luxembourg	Luxembourg

The following table sets forth the amounts payable upon presentation of Coupon No. 82 from the various denominations of Receipts.

Coupon No. 82 Denomination	Dividend Payable (less 15% Japanese withholding tax)	Dividend Payable (less 20% Japanese withholding tax)
1 Depositary Share	\$1.53	\$1.44
10 Depositary Shares	\$15.35	\$14.45
30 Depositary Shares	\$30.70	\$28.89
50 Depositary Shares	\$76.75	\$71.23
100 Depositary Shares	\$153.45	\$144.45

Payment in United States Dollars in respect of Coupon No. 82 will be made by United States Dollar check drawn on, or transfer to a United States Dollar account maintained by the payee with a bank in New York City.

On or July 16, 1991 Chemical Bank, as Depositary, 180 Strand, London WC2R 2EX, England.

\*March 31, 1991 has been established as the record date for the determination of the stockholders of the Company entitled to such dividend. All receipts issued in respect of Common Stock not entitled to share in such dividend will be without Coupon No. 82 attached.

\*\*Certain holders of Receipts may be entitled upon the fulfillment of certain conditions to reductions in the withholding tax rate applicable to them. The Depositary will, in its discretion not unduly burdensome and upon payment of all expenses incurred in connection therewith, take such action as it deems appropriate in the circumstances to assist such holders in availing themselves of such reductions.

Because of Japanese tax requirements applicable to the Company, the Custodian has been asked to remit to the Company, shortly after October 31, 1991 the excess received by the Custodian over 80% of the dividend payable and allocable to unsecured Coupon No. 82.

As a result, persons surrendering Coupon No. 82 after such date will be entitled to receive from the Depositary or any Depositary's Agent a dividend on which a 20% tax withholding rate has been applied and, if entitled to a 15% tax withholding, will be required (in order to realize such entitlement) to make application to the Company for an additional 5%. Such application may, consistently with the foregoing paragraph, be made through the Depositary.

**CHEMICAL BANK**  
As Depositary

## WALES

The FT proposes to publish this survey on 16 September, 1991. It will be of particular interest to the 130,000 directors and managers in the UK who read the FT. If you want to reach this important audience, call Clive Radford on 0272 292565. Fax 0272 225974 or write to him at Merchants House, Wapping Road, Bristol BS1 4RW.

Data source: RAC  
Business Survey 1990

**FT SURVEYS**

## INDIA

The FT proposes to publish this survey on 5 September 1991 and it will be distributed to 160 countries worldwide. If you want to reach this important audience, call Louise Hunter on 071 873 3238 or fax 071 873 3079.

**FT SURVEYS**

## INTERNATIONAL COMPANIES AND FINANCE

### Pacific Dunlop in A\$374m bid for Petersville Sleigh

By Mark Westfield in Sydney

PACIFIC Dunlop, the diversified Australian manufacturer and distributor, caught the stock market by surprise yesterday when it unveiled a A\$374m (US\$287.7m) bid for Petersville Sleigh, an associate of the Adelaide Steamship Group.

Pacific Dunlop's offer was 30 per cent above Petersville's Friday evening close, but investors pushed the target's share price above the offer yesterday in anticipation of an improved bid. At one stage, the shares hit A\$1.50 before falling at the close.

Pacific Dunlop's managing director, Mr Philip Brass, said the offer fully priced the company and that it would be his company's only bid.

Petersville Sleigh is Australia's second largest food company, behind Arncliffe, the biscuits and snack foods maker.

It is controlled by Tooth & Co (39 per cent), Adsteam (29.5 per cent) and David Jones (2.5 per cent) - three companies that are affected by a bank

building materials operations, a heavy equipment distributor, half-ownership of the H.C. Sleigh shipping agency and 80 per cent of the Loscam palette hire business.

Together with David Jones, Petersville also owns 50 per cent of the US-based AAM, which holds the defunct Buflums department store and the Eastman office equipment supplier. Mr Brass said the AAM assets would be sold, as announced previously by Petersville management. The AAM half-share is valued by Petersville at A\$120m.

Petersville was forced to announce losses of A\$287m for the half-year to December 31, mainly because of writedowns on its cross-shareholdings back into the Adsteam group. It owns 27 per cent of Tooth & Co and 2 per cent of Adsteam.

Analysts expect Petersville to make a loss for the full-year to June 30 and to break even or make a small profit in 1992. A return to stronger earnings is forecast for 1993.

### Australian telecoms bid enlists new partner

MAYNE Nickless has joined one of the groups bidding to establish a second telecommunications carrier in Australia, AP-DJ reports from Canberra. The Melbourne-based transportation, security services and hospital management concern said it would take about a 20 per cent stake in the consortium, which is led by BellSouth of the US and Cable & Wireless of Britain.

Mayne Nickless said in a statement that telecommunications was the world's leading growth industry. The new venture was consistent with the company's strategy to develop "leading-edge services", the statement said.

The two foreign partners, BellSouth and Cable & Wireless, have considerable experience in telecommunications and will each take 24.5 per cent interests in the consortium.

Known as the Australian Communication Enterprise Project when BellSouth and Cable & Wireless started to work on the bid, the consortium is now called the Optus Communications Group.

The group also includes investment and insurance companies Australian Mutual Provident Society and National Mutual Life Association of Australia.

Mayne Nickless, AMP and National Mutual will hold a combined 51 per cent interest in the consortium.

AADC, a company that helps finance new projects, has formed a telecommunications fund so that other investment institutions can participate in the new telephone company. AADC may take up to a 10 per cent stake in the project, reducing the interests of the other three Australian partners.

A group named Kalori Communications is also bidding for the project. It comprises Bell Atlantic and Ameritech of the US and Hutchison Whampoa of Hong Kong.

### Microchip plant begins pilot run

A PLANT operated jointly by Texas Instruments of the US and Taiwan's largest computer-maker, Acer, to manufacture 4 megabyte DRAM (Dynamic Random Access Memory) microchips has begun its pilot run, an Acer spokesman said, Reuters reports from Taipei.

The plant, located in the Hsinchu industrial park south of Taipei, will produce up to 1m chips a month and begin mass production of DRAM chips by early 1992, he said.

The DRAM chips will be used in the next generation of PCs. The joint venture has a paid-in capital of T\$8.5bn (US\$140.7m). Acer has a 58 per cent share in the venture, Texas Instruments has 28 per cent and the China Development Corporation 16 per cent. The plant will be the southeast Asia's largest and Taiwan's first 4 megabyte DRAM microchip plant. There are plans to equip the facility to produce 16 megabyte chips.

### Alcoa Australia falls to A\$353m

By Mark Westfield

SHARPLY lower aluminium and alumina prices have nearly halved earnings of Alcoa Australia in the six months to June 30.

Pre-tax profit for the 51 per cent owned subsidiary of Aluminium Company of America fell to A\$353.5m (US\$271.5m) in the half-year from A\$631.5m in the 1990 period, while earnings after tax were down 45 per cent to A\$214.3m.

The group's earnings slump will also affect its 49 per cent shareholder, Western Mining Corporation Holdings, the Australian mining house, which relied upon Alcoa for 70 per cent of its A\$334m net

profit last year.

Analysts expect Alcoa Australia's full-year earnings to be about A\$550m, less than half last year's A\$783m. Western Mining's net profit is expected to drop to about A\$310m.

Alcoa said yesterday that aluminium ingots averaged US\$1.413 a tonne, compared with US\$1.538 for the same period last year. Prices were lower than the depressed levels of 1986 and were about half the record levels of 1988.

Gold production for the half was 80,373 fine ounces, down from 86,028 ounces in the corresponding period in 1990.

During the second quarter,

the company paid a fully-franked dividend of A\$100m, bringing the total dividend declared and paid during the first half of 1991 to A\$200m.

"The dividend payments reflect Alcoa's continuing strong cash flow and the directors' view that effective use be made of the company's very substantial tax payments by transferring the tax credit to the shareholders by way of fully-franked dividends," Alcoa said.

Last month, rival producer Comalco, a subsidiary of CRA, forecast that the lower prices would cut its earnings by 50 per cent.

### Century profits buoyed by rupee devaluation

By R C Murthy in Bombay

THE recent two-stage devaluation of the Indian rupee has boosted pre-tax profits of Century Textiles and Industries, one of India's largest industrial holding groups.

Profits before depreciation and tax provision in the year to end-March rose sharply to Rs1.69bn (\$67m), compared with Rs1.17bn a year earlier. Net profits jumped to Rs815.3m. The dividend has been increased Rs10 to Rs50 on a Rs100 share.

On the Bombay Stock Exchange recently, Century shares rose Rs1.040 in less than a week to Rs6.350.

Last year, Century exported two-thirds of its cotton fabric production, worth Rs1.28bn, and plans to export its entire production this year. It operates 12 ships on intercontinental routes.

Century is a diversified company with five divisions: cement, rayon, chemicals, paper and pulp. Sales and other income came to Rs7.53bn for the year to end-March, an increase of 9.2 per cent from Rs6.89bn a year earlier on an annual basis.

Mr B K Birla, chairman, said paper and pulp, which until recently had been a losing business, had now become competitive, with imported pulp becoming costlier following the rupee depreciation.

Despite recent political uncertainty, Century is proceeding with new investment of Rs2.5bn in paper and cement facilities. Cement production is to be doubled to 3m tonnes.

### Sincere earnings rise to HK\$36m

SINCERE Company, a Hong Kong department store group, said after-tax profit climbed 18 per cent to HK\$36.2m (US\$1.34m) in the year to end-February compared with HK\$30.6m in the previous year. AP-DJ reports from Hong Kong.

Earnings per share climbed to HK\$13.66 against HK\$11.61. However, the company is cutting its dividend to 7 cents, from 7.5 cents.

**U.S. \$50,000,000 Hyosung (America), Inc**  
(Incorporated in the State of New York, U.S.A.)  
Guaranteed Floating Rate Notes due 1996

For the three month interest period 16th July, 1991 to 16th October, 1991 the Notes will carry an interest rate of 6% per cent per annum, with a Coupon Amount of U.S. \$854.51 per U.S. \$50,000. Note, payable on 16th October, 1991.

Listed on the Luxembourg Stock Exchange  
KDB Asia Limited  
Hong Kong Agent Bank

### ACC writes off Iraq plant

ASSOCIATED Cement Companies, India's largest cement concern, has written off its assets in Iraq damaged during the Gulf war and returns from its affiliate ACC-Babcock, for a combined value of Rs108.6m (US\$4.3m), writes R.C. Murthy.

The company had a maintenance contract with Iraq for a cement plant at Basra, which was damaged during the war. ACC expects Iraq to start negotiations soon for the reconstruction of the cement plant.

### South Korean bank opens

HANA Bank began operations yesterday as South Korea's first nationwide commercial bank formed under the government's financial restructuring programme, bank officials said.

Hana Bank, formerly Korea Investment Finance, began its operations with 400 employees and two branches. The bank will soon set up five other branches in Seoul and Taejeon.

Korea Investment Finance was the nation's largest short-term financing firm when it converted its business into banking under the government's financial restructuring programme.

Under the restructuring, large short-term financing firms are allowed to transform themselves into banks or securities firms in order to increase competition among local financial institutions.

Hanyang Investment Finance and Goldstar Investment Finance recently merged to form Boram Bank which will begin operations soon.

This announcement appears as a matter of record only.

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**UNITED PAPER MILLS**  
**US\$ 100,000,000 Floating Rate Notes**  
**Due 1995**  
Notice is hereby given that the Rate of Interest has been fixed at 4.65% and that the interest payable on the relevant interest Payment Date January 16, 1992 against Coupon No. 4 in respect of US\$100,000,000 nominal of the Notes will be US\$3,398.89.  
July 14, 1991, London  
By: Citibank, N.A. (CSE Dept.), Agent Bank **CITIBANK**

**Notice to Bondholders of**  
**CNT**  
**FRP 1,000,000,000**  
**5% due 1996**  
In accordance with the Terms and Conditions of the issue, notice is hereby given that Banque Paribas Limited, designated as sub-paying agent in London for the above mentioned issue as from August 18, 1991.  
The Issuer

**U.S. \$300,000,000**  
**Crédit Lyonnais**  
**Subordinated**  
**Floating Rate Notes Due 2000**  
Interest Rate 6 3/4% per annum  
Interest Period 16th July 1991 to 16th January 1992  
Interest Amount per U.S. \$10,000 Note due 16th January 1992 U.S. \$335.42  
**Credit Suisse First Boston Limited**  
Reference Agent

**FOKUS Bank A/S**  
(Incorporated in the Kingdom of Norway with limited liability)  
**U.S. \$30,000,000**  
**Floating Rate Subordinated Notes due 1997.**  
Holders of Floating Rate Subordinated Notes of the above issue are hereby notified that for the interest period from 17th July, 1991 to 17th October, 1991 the following information is relevant:  
1. Applicable Interest rate: 6 1/4% per annum  
2. Coupon Amount payable on Interest Payment Date: US \$159.72 per US \$10,000 Nominal  
3. Interest Payment Date: 17th October, 1991  
Agent Bank  
**Bank of America International Limited**

**NOTICE TO THE HOLDERS OF WARRANTS OF DAIDO STEEL CO., LTD.**  
**U.S. \$100,000,000 4 1/2% per cent.**  
Guaranteed Notes due 1993 with Warrants (the "Warrants 1993")  
**U.S. \$200,000,000 4 1/2% per cent.**  
Notes due 1994 with Warrants (the "Warrants 1994")  
Pursuant to Clauses 3 and 4 of the Instruments dated 10th August, 1988 and 6th September, 1989 concerning the above issues, notice is hereby given as follows:  
Daido Steel Co., Ltd. has made an issuance of U.S. \$220,000,000 5 per cent Notes due 1996 with Warrants on 16th July, 1991 (London time) at the initial subscription price of Yen 509 per share which is less than the current market price per share of Yen 699.5 calculated as provided in the Instruments.  
As a result on such issuance and pursuant to Clause 3 of the Instruments, the Subscription Price of the Warrants 1993 has been adjusted from Yen 774 to Yen 757.70 and the Subscription Price of the Warrants 1994 has been adjusted from Yen 1,338 to Yen 1,325.70, both effective as of 16th July, 1991 (Japan time).  
DAIDO STEEL CO., LTD.  
By: The Daiichi Bank, Limited, London Branch  
as the Principal Paying Agent  
Dated: 16th July, 1991.

**MBE Finance N.V.**  
**U.S. \$90,000,000**  
**Guaranteed Reverse Basis**  
**Bonds Due 2000**  
unconditionally and irrevocably guaranteed by Mitsubishi Bank (Europe) S.A.  
Notice is hereby given that for the six month Interest Period from, and including, 12th July, 1991 to, but excluding, 12th January, 1992 that the following Rates of Interest will apply.  
Series A Bonds  
The Rate of Interest is 6.85% per annum. The Interest Amount payable on 12th January, 1992 will amount to U.S. \$176.01 per U.S. \$5,000.00 in principal amount.  
Series B Bonds  
The Rate of Interest is 7.00% per annum. The Interest Amount payable on 12th January, 1992 will amount to U.S. \$179.86 per U.S. \$5,000.00 in principal amount.  
Series C Bonds  
The Rate of Interest is 7.10% per annum. The Interest Amount payable on 12th January, 1992 will amount to U.S. \$182.43 per U.S. \$5,000.00 in principal amount.  
The Mitsubishi Bank, Limited  
London Branch  
As Agent Bank  
16th July, 1991

**Notice to Bondholders of COUNCIL OF EUROPE**  
**JPY 15,000,000,000 5% due 1992**  
**JPY 25,000,000,000 5% due 1998**  
In accordance with the Terms and Conditions of the issue, notice is hereby given that Banque Paribas Limited resigned from its capacity as sub-paying agent in London for the above mentioned issues as from August 18, 1991.  
The Issuer

**Notice to Holders of DKK 250,000,000 10 1/2% Debenture Receipts (the "Receipts") due 1993**  
issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payment of principal and interest on deposits with CASSA DI RISPARMIO DELLE PROVINCE  
**LOMBARDE - CARIPLO**  
As required by Condition 5 of the Receipts, notice is hereby given that Banque Paribas Limited resigned from its capacity as sub-paying agent in London for the above mentioned issue as from August 18, 1991.  
The Issuer

**WORLD TEXTILE INDUSTRY**  
The FT proposes to publish this survey on September 25 1991. This survey will be relevant to those companies participating at ITMA and Interstoff. In fact, it will be of the utmost interest to all FT readers involved in this industry - from fibre suppliers to machinery manufacturers, from textile manufacturers to the retailers. For a copy of the editorial synopsis and advertisement details contact:  
Ruth Pincombe  
Telephone 061 834 9381  
Fax: 061 832 9248  
**FT SURVEYS**

**Postipankki Ltd**  
**US \$50,000,000**  
**Subordinated Floating Rate**  
**Notes Due 2000**  
For the interest period 15 July 1991 to 15 January 1992 the Notes will carry an interest rate of 6 1/4% per annum with an interest amount of US \$172.50 per US \$5,000 Note, payable on 15 January 1992.  
**Bankers Trust Company, London**  
Agent Bank

**THE BUSINESS SECTION**  
Appears Every Tuesday & Saturday.  
Please contact  
Gavin Bishop on 071-873 4780 or  
Melanie Miles on 071-873 3308.  
or write to them at  
The Financial Times, One Southwark Bridge,  
London SE1 9HL.











# Rising crime rate bolsters ASH



## UK COMPANY NEWS

# Acquisitions help Ellis & Everard rise to £17.5m

By Clare Pearson

ACQUISITIONS helped Ellis & Everard, the chemicals distributor, achieve a 14 per cent increase in pre-tax profits from £15.4m to £17.5m in the year to end-April.

However, growth slowed in the second half as the group felt the effects of recession in the UK as well as the US.

Mr Peter Wood, managing director, said the combined effect of recession in both countries curbed pre-tax profits by about £2m during the year.

A 40 per cent drop in the price of chlorine in the US also had a big impact on margins, cutting about £750,000 from the pre-tax line.

Further dampening factors were translation of dollar earnings at a weaker rate, and redundancies. Some 100 jobs were eliminated from the US operation and 40 in the UK, at a combined cost of £400,000.

Adjusting for the £29m 1-for-3 rights issue of last June, earnings per share fell to 15.9p (18p). A final dividend of 4.5p is recommended, making 7.05p against 7p actual last time.

Mr Wood said he was optimistic about the short-term outlook in the US. "We do see signs their economy is looking a bit better," he said, "although we see no evidence of this in the UK."

Almost all the growth in sales, which reached £257.9m (£251.9m), and operating profits, which rose to £18.3m (£17.3m) came from acquisitions last year.

In the US, acquisitions provided a 49 per cent boost to sales in dollar terms, offsetting a 2 per cent decline in existing

businesses, and allowed operating profits to emerge 5 per cent higher instead of 20 per cent lower, there was 3 per cent organic growth in the UK and Europe.

In the UK and Europe there was 3 per cent organic growth in sales, stemming from the core commodity chemicals side.

All the rights issue proceeds were used in acquisitions. The biggest purchases were HVC and Kramer which extended the company's network in north-east US.

Net borrowings of £15.6m at the end of the year amounted to 25 per cent of shareholders funds.

## COMMENT

The theory that chemicals distributors can benefit during a recession as customers switch to buying smaller quantities from them, rather than large amounts from manufacturers, was borne out by these results, as far as the UK was concerned. But this resilience could not overcome a lethal combination of falling demand and price weakness in the US and a drop in specialty business in, for instance, swimming pool chemicals. Bearing in mind that £10.6m of these pre-tax profits were made in the first half, it is hard to see any advance this year. However, assuming better demand in the US and a more favourable dollar exchange rate, Ellis & Everard should repeat last year's performance. But the shares, on a prospective p/e of about 12, are likely to tread water until a more optimistic picture emerges.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Auto Security Int	2.07	Dec 3	1.8	-	4.9
Central Motor Int	1	Oct 1	1	-	3.5
CRT Int	2.4	Oct 2	nil	2.4	nil
Delepek Foods Int	3.8	Oct 1	2.965	5	4
Ellis & Everard Int	4.51	Oct 2	4.5	7.05	7
Tomkins Int	7.05	Oct 4	6.55	9.89	9.25

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. \*Carries scrip option. For 16 months.

# Huddling together to weather the property collapse

Andrew Taylor and David Owen on the background to the talks between Rosehaugh and Stanhope

THE COLLAPSE of the UK commercial property market is at the heart of the problems which led Rosehaugh and Stanhope Properties yesterday to announce they were considering merging.

The two companies in the 1980s combined to build some of Britain's biggest and most exciting developments including the highly acclaimed Broadgate office development in the City of London.

More recently the relationship between Mr Godfrey Bradman, Rosehaugh's chief executive, and Mr Stuart Lipton, chief executive of Stanhope, appeared to have cooled.

Despite this Rosehaugh has been forced to seek a more permanent tie up with Stanhope to stabilise its precarious financial position.

A merger would still leave a highly-borrowed entity with interests largely, but not exclusively, concentrated in the central London office market.

An accurate reading of both debt and equity levels will have to await the publication of both groups' annual results for the year to June 30 1991 in a few months' time. But some analysts are already suggesting that a combined vehicle could have gearing of more than 300 per cent.

Their thinking is based largely on the assumption that the groups' combined net asset value, which at the last year-end was more than £940m, split almost equally between the two, will have come down substantially during the year.

At the interim stage, the two companies unveiled provisions of £53.1m and £35.1m, which helped to push them to a combined pre-tax loss of £53.5m.

But the lion's share of the anticipated reduction is expected to come from a year-end revaluation of the Broadgate property owned by their Rosehaugh Stanhope Developments (RSD) joint venture. An overall re-adjustment of anything between £200m and £400m is foreseen based on a deterioration of central London office property values of between 10 per cent and 20 per cent.

"We would come out with a figure for the groups' combined equity/assets of between £500m and £600m," said one London-based analyst. "Ten per cent is



Stuart Lipton

your starting point in terms of what central office property has fallen by, but you would say the reality is nearer 20 per cent."

By contrast, the companies' aggregate debt level, including RSD, is thought to have shifted comparatively little from its June 1990 level of £1.38bn. Rosehaugh is on record as saying that its interim on-balance sheet borrowings totalled £550m, unchanged from six months earlier. This followed property sales of some £81m.

What movement in borrowings there has been, however, is believed to have been upwards. "I would pencil in a combined debt total of £1.65bn plus or minus £150m," said one analyst. Both groups also have comparatively small amounts of off-balance-sheet borrowings which would remain off-balance sheet in the event of a merger, he added.

The prospective gearing level underlines the difficulty the two companies may have in convincing the City that the combination of two weak balance sheets will result in greater financial strength.

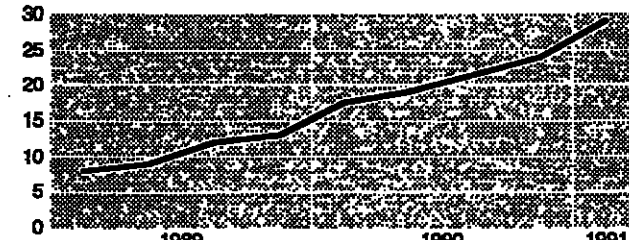
Neither does there seem much hope that the UK commercial property market will



The joint venture Broadgate development in London

## Central London ready-to-occupy offices

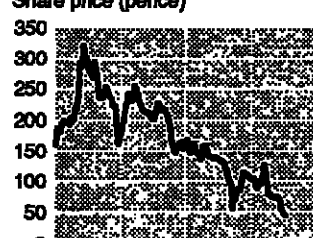
million square feet



Source: Debenham Tewson Research

## Stanhope

Share price (pence)



Source: Datastream

## Rosehaugh

Share price (pence)



recover during the next 12 months. The sharp fall in property values particularly in central London has made it next to impossible for companies to reduce bank debts by selling developments.

Conditions in the City of London, Europe's most valuable property market, according to commercial estate agents, are worse than during the lowest point of the property crash in the mid 1970s.



Godfrey Bradman

The present downturn, like that of 17 years ago, was preceded by a massively over-ambitious development programme which has left too many empty buildings chasing too few tenants and purchasers.

Developers, such as Rosehaugh and Stanhope, were encouraged in the mid 1980s by the easing of planning restrictions in the City of London, the prospect of a large increase in tenant demand with the deregulation of financial markets, the easy availability of credit to finance building and a sharp improvement in the British economy.

According to the Bank of England the bank debt of property companies, expressed in February 1991 prices, rose from £5bn in 1980 to more than £40bn at the end of last year. Even in 1974 property company debt was less than £15bn.

The over-supply has been compounded by the development of a huge new office complex, such as Canary Wharf in London's docklands. City institutions which had been expected to occupy some of the new buildings have experienced a sharp reversal of fortunes as activity in financial markets has dropped sharply.

Instead of expanding they have retrenched.

Debenham Tewson & Chinnocks, estate agents, estimated that at the end of March there was 29m sq ft of office space, equivalent to 16 per cent of the total stock, available for letting in central London, including docklands.

It said that lettable space in the City during the 12 months to the end of March jumped by more than 2m sq ft to 12.6m sq ft. This compared with a little less than 4m sq ft at the lowest points in the previous property recessions in the early 1980s and mid 1970s.

Capital values of office blocks in the City have fallen by up to a half since 1989 while prime rents on average have fallen by more than a quarter from 56s a sq ft to less than 25s a sq ft. Rents as low as 14s a sq ft have been quoted in docklands.

Mr John Atkins, property analyst for stockbrokers UBS Phillips & Drew, said: "Many recent agreements have included rent-free periods of up to three years. This means that rent reductions in real terms are even greater than stated."

"Some landlords have also been prepared to take on the burden of tenants' existing leases in a bid to persuade them to move to their building."

The fall in values has been matched by a sharp reduction in demand for commercial property by both domestic and overseas investors. UK investment in commercial property last year fell by about £5bn from more than £14bn in 1989, the first fall in liquidity since 1983, according to Debenham Tewson.

Overseas investors which accounted for about half of central London property purchases between 1987 and 1990 have also been staying away, particularly Japanese and Swedish investors. These accounted for about three quarters of all overseas property investments in the UK during the past three years, said the agents.

The result has been an increasing strain on the balance sheets of heavily borrowed companies which are unable to make sales to reduce their debts and improve cash flows.

# Tyndall paves the way to resume dividend payments

By Philip Coggan, Personal Finance Editor

TYNDALL HOLDINGS, the banking and fund management group, said yesterday that it hoped to pay an interim dividend for the first six months of the current year.

It also reported pre-tax profits of £2.28m for the 16 months to April 30, after a change in year end, and said that prospects for the current year were encouraging.

Along with the announcement, directors revealed that discussions were continuing with an unnamed party which made an approach in April "that may or may not lead to an offer".

Tyndall has completed a substantial reorganisation follow-

ing the write-down and sale of its Australian subsidiary and the disposal of its US fund management operation.

A capital reconstruction has eliminated the deficit on its profit & loss account, allowing it to resume dividend payments this year. The company now has no debt.

The banking and trust division made trading profits of £4.75m in the 16-month period, of which just £327,000 came in the last four months. However, Mr Kevin Kenny, managing director, said that a reallocation of one-off costs had affected the profitability of the division in the last four months.

The investment management division, which manages six quoted and one unquoted offshore trusts and also mutual funds in Luxembourg and Bermuda, made trading profits of £1.3m over the 16 months, of which £301,000 came in the last four months of the period.

Trading profits on continuing activities were £2.63m, but after losses of £355,000 on discontinued activities, pre-tax profits for the 16 months were £2.28m. Tax took £613,000 and minority interests £241,000. There were net extraordinary debits of £13.2m, mostly relating to the Australian subsidiary. Earnings per share were 2.6p for the 16 months.

# Bula seeks £11.7m as losses top £2m

Bula Resources (Holdings), a USM-quoted oil and gas explorer, incurred a loss of £2.34m (£2.12m) pre-tax for 1990 and is launching an £11.7m rights issue.

This compared with a loss of £267,000 and was mainly the result of a write-off of deferred exploration costs amounting to £2.18m following a change in accounting policy.

Pre-exceptional items, operating profits rose from £255,000 to £446,000. Turnover totalled £12.42m (£12.3m). The Dublin-based company is seeking to raise up to £11.7m via the issue of 480,798 shares on a 1-for-1 basis at 24p per share.

If £12.2m were to be raised from the rights issue directors intend to seek a full listing.

This announcement appears as a matter of record only

# Barclays de Zoete Wadd

## Investment Management Limited

Announce that a unitholders' meeting was held on 12 July 1991 for

## Barclaytrust Property Fund

to consider

The appointment of Barclays Unicorn Limited and Royal Exchange Trust Company Limited as manager and trustee of the trust respectively, and sanctioning of an application for the trust to be an authorised unit trust scheme and the adoption of a new trust deed.

The extension of the trust from 22 October 1991.

Both resolutions were approved by the unitholders

## Head office

Seal House  
1 Swan Lane  
London  
EC4R 3UD



This advertisement appears by way of reminder only

## Lowndes Lambert Group Holdings plc

(Incorporated in England Registered No. 2140840)

Placing and Offer by

Kleinwort Benson Securities Limited

of 8,451,547 Ordinary Shares of 5p each at 290p per share

payable in full on application

of which 5,172,414 shares are being placed

and 3,279,133 shares are being offered to the public

Copies of the Prospectus (including the application form) may be obtained from:

Lowndes Lambert Group Holdings plc

Lowndes Lambert House

53 Eastcheap

London EC3P 3HL

Tel. 071 283 2000

Kleinwort Benson Securities Limited

PO Box 560

20 Fenchurch Street

London EC3P 3DB

Tel. 071 623 8000

as well as from any of the Company's business addresses in the UK and certain branches of National Westminster Bank PLC.

Completed application forms and payments must be received by National Westminster Bank PLC, New Issues Department, PO Box 33, 153-157 Commercial Road, London E1 2DB by 10.00 a.m. on Friday, 19 July 1991.

Application Forms must be received by  
**FRIDAY 10.00 a.m.**

Prices for electricity determined for the purposes of the Electricity Act 1989 by the Electricity Act 1989 (Electricity Prices) Regulations 1989.

Provisional Price for Pool Price for Trading on 16/07/91

1/2 hour period	Pool price	Pool price	Pool price
0000	18.25	18.17	18.17
0100	18.11	18.17	18.17
0200	18.06	18.17	18.17
0300	18.06	18.17	18.17
0400	18.06	18.17	18.17
0500	18.06	18.17	18.17
0600	18.06	18.17	18.17
0700	20.01	18.26	18.45
0800	20.72	20.43	21.76
0900	20.45	20.24	20.80
1000	22.29	20.41	21.22
1100	22.25	20.38	21.10
1200	22.45	20.61	21.47
1300	23.48	22.28	23.02
1400	21.45	20.08	20.44
1500	21.46	20.51	20.60
1600	21.83	20.88	20.71
1700	21.87	20.85	20.78
1800	21.71	20.21	20.88
1900	21.71	20.21	20.88
2000	18.54	18.02	18.09
2100	18.58	18.05	18.12
2200	18.58	18.05	18.12
2300	18.58	18.05	18.12
2400	18.58	18.05	18.12

Prices are determined for every half-hour in each twenty-four hour period. Prices are in pence per megawatt-hour, rounded to two decimal places. To convert prices to pence per kilowatt-hour the decimal point should be moved one place to the left, eg 21.83p becomes 2.183p/kWh. Provision for the determination of pool prices is made in the Electricity Act 1989. The Pool Price for Trading is the price paid by participants in the pool for electricity purchased through the pool. The Provisional Pool Price is the price paid by participants in the pool for electricity purchased through the pool. The Pool Price for Trading is the price paid by participants in the pool for electricity purchased through the pool. The Provisional Pool Price is the price paid by participants in the pool for electricity purchased through the pool.

NOC Investments Limited



## COMMODITIES AND AGRICULTURE

## EC's radical farm reform plans under heavy fire

By David Buchanan in Brussels

Brussels' radical farm reform plans came under heavy attack from different quarters yesterday, with many countries criticising the size of proposed price cuts, France and Germany calling for supply controls, and Britain complaining of discriminatory compensation.

Mr Ray MacSharry, the EC farm commissioner, asked ministers to hold their fire until they had properly studied his plan, which was approved by the commission last Tuesday but has only been available to some ministers in their national languages.

Few did hold their fire. Mr John Gummer, the UK agriculture minister, gave the MacSharry plan some faint praise in that it called for "more realistic prices and a degree of alternative support (to farmers) which will not encourage production and create surpluses", and then went on to damn its details. The commission's cost assumptions were over-optimistic, Mr Gummer said. Any businessman would be sensible out of his bank manager's office if he came up with a project that "based on everything going right, still cost £5m a year more than his present over-blown budget", he added. The MacSharry plan was also based in

several ways, the UK minister charged. First, against Europe itself, which should not become a backward-looking farm region, propping up part-time inefficient farmers. Second, against northern Europe, whose staples had all figured in the reform, while southern products of wine, olive oil, sugar had all been left out. Third, against specialist farmers who would be penalised under rules that could be manipulated by generalist farmers who would be able to slide their various activities under ceilings designed to shelter the small farmer from the full impact of reform.

Britain still backed the right sort of reform, Mr Gummer said. He added: "Some people say no reform would be better than one which destroys the agriculture of the most efficient, provides an open cheque that must increase costs year in, year out, pensions the part-timer, and leaves the consumer and taxpayer to bear the burden." The MacSharry plan would handicap Europe's most efficient farmers by making them, for internal EC reasons, take a bigger cut in farm support than their counterparts in the US and elsewhere might have to do, as the result of a Gatt accord.

Virtually all the silver lin-

ings in the MacSharry plan seemed to have a cloud, to one or other minister. Even Ireland, whose small agriculture holdings were patently in Mr MacSharry's mind when he drafted his plan, had a complaint. Mr Michael O'Kennedy, Ireland's agriculture minister, said cheaper grain might erode his country's advantage in raising livestock on grass.

However, Mr MacSharry said last night that reaction to his proposals had been "less negative than I expected". All delegates said that the proposals were a basis for negotiation. At this early stage, most northern ministers seem more outspokenly hostile than their counterparts from the south. Italy, Greece and Spain all indicated that the proposed full compensation for smaller farmers made the plan broadly acceptable. However, the French and German ministers yesterday launched a critique of the commission plan, saying they would prefer direct controls on supply to the support price cuts suggested by Brussels. Mr MacSharry said this would be unworkable. Clearly the negotiation will take months, and given its revolutionary nature, said Mr Giovanni Goria, Italy's farm minister, could only be solved at heads of government level.

## Japanese to build coal plant in China

By Steven Butler in Tokyo

JAPANESE involvement in the development of China's coal industry is to deepen following agreement by two leading Japanese trading companies to build a 5m-tonnes-a-year coal-water mixture plant in China jointly with Huaneng Coal Corporation of China.

Output from the plant, which crushes coal and mixes it with water, is destined for export to Japanese power companies. Idemitsu Kosan and Marubeni Corporation are to put up 60 per cent of the cost of building the plant in the port of Qinhuangdao, Hebei Province. The balance will come from Huaneng.

The plant will have an initial capacity of 500,000 tonnes a year, beginning in 1993, and capacity is to be expanded eventually to 1m tonnes a year. The total cost of the plant is expected to reach about ¥60bn (\$430m).

The liquefied coal mixture is easier to transport than raw coal, and it also produces less carbon dioxide during combustion. The raw material for the plant is a low-sulphur, high-caloric value coal from the Shaanxi field in Shaanxi province. The development of the field is supported by Japan's third year loan programme for China.

Japan has a five-year contract with China to import between 2.5m and 3m tonnes of steaming coal from China each year.

Most of this coal is currently coming from the Tatum coal field, although Japanese money is currently supporting expansion of the Gaoshan field between Inner Mongolia and Shaanxi.

China is trying to increase output from the Gaoshan field from 7m tonnes to over 30m tonnes by 1997 and to 60m tonnes by the turn of the century.

The Japan International Cooperation Agency is conducting a feasibility study concerning a quality control centre at the mine, and the agency is to submit construction plans for the facility. China is simultaneously seeking a loan from the Export-Import Bank of Japan to purchase some \$400m worth of equipment for the mine.

China has long sought to capitalise on its vast coal resources in the international markets. However, the rapid increase in China's own demand for coal, as well as transportation difficulties, have been factors which have hampered the development of the export industry.

## Chuquicamata miners back at work

By Pablo Bachelet in Santiago

CHILEAN MINING unions ended a two-week strike at Chuquicamata, the world's largest copper mine, by signing a two-year contract yesterday.

The focus in Chile is now turning to labour talks at other mines owned by Codelco, the country's state-owned mining group. About 10,000 miners at El Teniente, which is expected to produce 250,000 tonnes of copper this year compared with 655,000 tonnes at Chuquicamata, are scheduled for a strike vote at the end of the month. Ballots are expected at the Andina and Salvador mines a month later.

"We are not very optimistic," said Mr Sergio Shipley, head of

the union negotiating team at El Teniente. The company has insisted on "maintaining salary increases at zero." Mr Shipley sent union members to watch Chuquicamata negotiations, where the company refused to give miners a real increase in wages but offered a special profit sharing bonus instead.

Miners, weakened by the strike, accepted the proposal. That included earmarking the 2 per cent of the company's profits - about \$5m - for the workers. Each worker will receive 65,000 pesos (\$185) this week as an advance payment. Other new benefits are 25-day vacations instead of 20 and a

special bonus of 325,000 pesos. Alejandro Noemi, Codelco's president, said the agreement signalled a new era in relations in Chuquicamata and urged mine staff to make up for lost production.

Mr Shipley, who insists that El Teniente is not Chuquicamata, says that "we will not swap a real increase in salaries for a bonus." El Teniente, affected by troublesome rock bursts, has less profit to be distributed. The cost of producing a pound of copper is nearly 70 cents, compared with 50 at Chuquicamata.

The company is more confident about avoiding a strike at El Teniente. Mr Jorge Bannde,

head of planning, said: "There are 38 union organisations at the mine. Labour is more divided along political lines." Chuquicamata has only two large unions.

Executives were preparing to estimate production losses at Chuquicamata. Mr Pia Villavieja, operations manager, said that an accurate figure will not emerge quickly. It takes about two weeks to produce a copper cathode, the main production item from Chuquicamata, which means at least another 12 to 15 days will elapse before cathodes start coming out of the refinery, even if the mine operates at full capacity by the end of the week.

## Coffee growers taste bitter times

Victoria Griffith on how hardship in Brazil entails a fall in quality

MR LINER Costa Lima, a medium-sized Brazilian coffee grower, used to "wash" the coffee beans he grows on his Mococa plantation to improve their taste. Times are hard this year for Brazil's coffee growers, and Mr Costa Lima has decided to pass them straight through to the drying process instead.

"Prices are just too low," he explained. As a result, Mr Costa Lima admits that the quality of his coffee will suffer. "I could produce better coffee if I had more financial resources." With financial resources tighter than ever, market players in this country believe the quality of Brazil's coffee is suffering. "A lack of funds is causing the quality of Brazilian coffee to deteriorate," said Mr Orlando Correa, president of the Coffee Trade Centre in Rio de Janeiro.

Washing, a process which removes the outer skin of the beans before drying, is widely recognised as a way to improve coffee's quality. Common in Colombia and Central America, washing is rarely practised in Brazil. When Brazil lost its lead in the world coffee market to Colombia last year, many Brazilian producers realised that poor quality was partly responsible for the loss of market share. "There is a growing realisation among Brazilian growers that it is essential to improve the quality of our coffee," said Mr Costa Lima. Ironically, few of Brazil's coffee farmers have the financial resources to do much about it. "Our coffee is not good quality compared to Colombia," said Mr Angelo Lana Neto, another grower in the Mococa region. "But we have very little money to invest." Mr Costa Lima puts much of the blame on the government's exchange rate policy, which supports the cruzeiro at an artificially high level. "The overvalued cruzeiro

When President Fernando Collor de Mello of Brazil visited Mexico, the establishment of credit lines for the retention of coffee stocks will probably be at the top of the agenda.

The Brazilian coffee sector is pushing the government to set up financing for coffee retention in the hope of raising prices. The possibility of such a move, which the sector hopes will be financed by the World Bank, was the main topic of discussion between representatives of the coffee sectors of both countries two weeks ago in Bogota.

The Brazilian coffee industry, which believes the chances of a return to an international accord are slim, is pinning its hopes on a Latin American agreement to control the supply of arabica.

With the formation of the Brazilian Coffee Committee (CBC) in Minas Gerais last month,

the coffee industry here has gained political muscle. The group, formed by the National Coffee Council (CNC), the Brazilian Association of Roasters (ABIC), the Brazilian Association of Instant Coffee (ABICS), and the Brazilian Federation of Coffee Exporters (FEBC).

Earlier this month, the CBC lodged its grievances with the government in a document entitled "Carta de Vargilha". The document demanded the immediate re-establishment of 12-month export registration at fixed prices. "We can't register at fixed prices beyond October," complained Oswaldo Aranha Neto, president of Febec. "Our competitors in other countries, however, have that right. So Brazilian exporters are at more risk from changing prices."

The letter also called for the government to pay its debts to coffee exporters and the definition of an agricultural policy for coffee.

that 1990's estimate of between 22m and 23m bags was an underestimate. Internal consumption of approximately eight million bags and stocks of about three million bags last year would have left about 18m bags available for export.

According to exporters, exports between July 1990 and June this year will slightly exceed that figure. "If last year's numbers were correct," said Mr Oswaldo de Aranha Neto, president of the Federation of Brazilian Coffee Exporters (Febec), "there wouldn't be any coffee left on the market. And there is a lot."

One Rio de Janeiro-based exporter is working with crop estimates of 25.7m bags last year and 24.2m bags this year. Brazil's coffee farmers are using several innovative new schemes to confront the latest crisis. To improve productivity in future years, for instance, many growers are replanting coffee bushes much closer together than they have in the past. With international coffee prices still low, however, Brazil's plantations are unlikely to see much improvement, either in quality or productivity, for some time.

## New expense and no cuts in surpluses are seen by report

By our agriculture staff

THE EUROPEAN Commission's proposals to reform the Common Agricultural Policy may involve the community in an expensive new form of support while leading to no real reduction in surplus production, according to Agria Europe, the independent intelligence agency.

In its latest weekly report Agria Europe says that the MacSharry proposals "are undoubtedly radical and repre-

sent the most ambitious plan to deal with the massive inefficiencies of the CAP ever to emerge from the Commission". However, they do not go far enough, and it seems inevitable that they will be watered down by the farm ministers.

Agria Europe believes that the problems will centre on the cereals sector. It says that the proposals are unlikely to do more than to stabilise output at about 158m tonnes from the

probable average, if nothing were done, of 170m tonnes during the next five years. Thus the EC will still have an exportable cereal surplus of 30m to 35m tonnes. That will happen partly because farmers of average efficiency and above will produce more to compensate for an inevitable loss of income, and because the compulsory set aside will not take as much land out of production as the commission believes.

## Study urges meat diet rethink

SWELLING world livestock production, threatens the environment by promoting overgrazing, deforestation, water pollution and methane emissions that contribute to global warming, according to a study by Worldwatch Institute, the environmental thinktank, sent reports from Washington.

"Meat production should be curtailed by cutting consumption in richer nations and ending government subsidies,

which reached \$120bn last year. "Reversing these trends will not be easy. It will call for a rethinking of meat's role in the diet. If livestock are to live in balance with the environment again, First World consumers will have to eat less meat, while Third World citizens will need to keep their meat consumption low," the report says.

World meat production has almost quadrupled since 1950.

In nations such as Belgium and France, animals are kept in cages and absorb. Over-grazing has affected 75 per cent of the world's rangelands and pasture expansion is the single leading cause of Latin American deforestation.

US livestock producers criticised the report, saying it was based on gross generalisations and did not reflect advances made in domestic production.

## WORLD COMMODITIES PRICES

COCOA - London F&O				\$/tonne		
	Close	Previous	High/Low			
Jul	590	590	590-598			
Sep	598	598	598-611			
Oct	658	651	662-651			
Nov	680	680	680-689			
Dec	680	680	680-689			
Jan	716	711	720-711			
Feb	754	750	758-750			
Mar	754	750	758-750			
Turnover: 4461 (\$700 lots at 10 tonnes)						
ICDD Indicator prices (\$/000 per tonne), Daily price for Jul 12 738.75 (\$24.50) 10 day average for Jul 15 763.48 (76.98)						
COPPER - London F&O				\$/tonne		
	Close	Previous	High/Low			
Jul	581	584	584-583			
Sep	583	583	583-583			
Nov	573	584	586-572			
Jan	588	600	600-587			
Mar	600	613	612-603			
Turnover: 28808 (2827 lots of 5 tonnes)						
ICDD Indicator prices (US cents per pound) for Jul 12 : Comp. daily 80.22 (\$4.58), 15 day aver-						
LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)						
	Close	Previous	High/Low	A&B Officials	North clause	Open interest
Aluminium, 30000 parity (\$ per tonne)	1302	1307-4	1304	1304-4		Total daily turnover 37,401 lots
Cash	1303	1307-4	1304	1304-4		
3 months	1335-7	1336-9	1339/1335	1335-6		1337-9 67,793kots
Copper, Grade A (¢ per tonne)						Total daily turnover 61,575 lots
Cash	1326-30	1336-6	1330/1332	1331-2		
3 months	1345-6.5	1346-30	1350/1342	1346-7		1345-6.5 150,761kots
Lead (¢ per tonne)						Total daily turnover 6,785 lots
Cash	327-4	331-4	330.5/327	330-30.5		
3 months	332-4	335-41	341/327	341-1.5	337-6	32,625kots
Nickel (\$ per tonne)						Total daily turnover 4,885 lots
Cash	8515-30	8700-35	8630	8635-30		
3 months	8510-15	8550-75	8625/8500	8625-30	8475-500	12,678kots
Tin (\$ per tonne)						Total daily turnover 1,288 lots
Cash	5940-50	5990-5	5975-50	5925-50		
3 months	5725-50	5740-30	5740-30	5725-50	5735-40	7,225kots
Zinc, Specialised High Grade (\$ per tonne)						Total daily turnover 11,400 lots
Cash	1054-6	1060-2	1065/1060	1050-1		
3 months	1068-9	1170-2	1075/1063	1081-2	1071-2	28,555kots
LME clearing 5/5 rate: SPOT: 1.6520 3 months: 1.6822 6 months: 1.6772 9 months: 1.6046						







**UNION BANK OF FINLAND LTD**  
DM 200,000,000 Floating/Fixed Rate Notes of 1990/1995  
German Securities Index Number: 489 940  
DM 85,000,000 Subordinated Variable Rate Notes due 2040  
German Security Index Number: 401 695

**Assumption of Obligations**

In connection with its corporate restructuring Union Bank of Finland Ltd, now trading under the name **Unitas Bank Ltd ("Unitas")**, has transferred, effective as of July 1, 1991, its banking business, including the assets and liabilities related thereto, to a wholly-owned subsidiary, which was established for the purposes of carrying on the banking business of Union Bank of Finland Ltd and which continues to use the name **Union Bank of Finland Ltd ("UBF")**.

Unitas, as issuer of the afore-mentioned Notes, has entered into agreements with UBF and KFMG Deutsche Treuhand-Gesellschaft Aktiengesellschaft Wirtschaftsförderungsgesellschaft in which UBF, effective as of July 1, 1991, has assumed all obligations of the issuer arising under the afore-mentioned Notes. The assumption of the obligations has been made by way of a contract in favour of the Noteholders as third party beneficiaries (§ 326 of the German Civil Code) giving rise to a direct liability of UBF to the Noteholders in addition to the liability of the issuer which remains unprejudiced.

Copies of the agreements on the assumption of obligations are available for inspection at the head office of the principal paying agent with respect to the Notes.

Helsinki, July 12, 1991

**UNITAS BANK LTD**

**UNION BANK OF FINLAND LTD**

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<p><b>• Appointments Advertising appears every Wednesday &amp; Thursday</b></p> <p><b>Friday (in the international edition only)</b></p>	<p><b>Notice to Bondholders of BANESTO FINANCE LTD</b> <b>US\$ 130,000,000 5 7/8% due 1994</b></p> <p>In accordance with the Terms and Conditions of the issue, notice is hereby given that Banque Beige Limited resigned from its capacity as sub-paying agent in London for the above mentioned issue as from August 26, 1991.</p> <p><b>The Issuer</b></p>
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## INDUSTRIALS (Miscel.)—Contd.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Intervention fears haunt dollar

THE DOLLAR was a little weaker, below the DM1.79 level, as fear of central bank intervention prevented the currency from sustaining gains made on the back of encouraging economic data.

There was a slight improvement on news that US industrial production rose 0.7 per cent in June, compared with expectations of a 0.4 per cent rise, and against a revised increase of 0.7 per cent in May. Capacity utilisation for June was also stronger than forecast, at 79.3 per cent against expectations of 78.9 per cent. May's figure was revised to 79.0 per cent.

The figures were positive for the US economy, but had virtually no impact on the dollar because of the fear of intervention.

On Friday the US currency lost around 2.5 per cent of its value as a result of heavy intervention by central banks, including the Federal Reserve and the German Bundesbank. The shock of this move over the market yesterday, creating a mood of caution despite expectations that the dollar will attack DM1.80 again in the near future.

It reached a peak of DM1.7970 yesterday, before falling back to close in London at DM1.7875 compared with DM1.7890 on Friday. The dollar

also eased to ¥136.65 from ¥138.75; to Sfr1.5480 from Sfr1.5490; and to FF6.0675 from FF6.0725. On Bank of England figures the dollar's index declined to 87.5 from 87.8.

Sterling was supported by the belief that UK bank base rates are unlikely to be cut again in the near future, after Friday's reduction of ¼ point, the seventh since the pound joined the European exchange rate mechanism last October.

Sterling rose 30 points to \$1.6525. It also climbed to DM2.9550 from DM2.9500; to Sfr1.0275 from Sfr1.0175; to Sfr2.5575 from Sfr2.5550; and to ¥225.75 from ¥225.50. The pound's index closed unchanged at 90.4.

Sterling remained in the middle of the ERM grid, above the D-Mark. The French franc stayed the second weakest ERM currency, losing ground to the top placed Spanish peseta.

Speculation that the Bank of France may soon cut interest rates, despite Spain's cautious attitude, underpinned the franc a little. French inflation figures for June are expected to be below Germany's rate of 3.5 per cent. French inflation in May was 3.2 per cent. The D-Mark rose to FF6.3890 from FF6.3860 at the Paris fixing, and sterling also improved.

## EMS EUROPEAN CURRENCY UNIT RATES

	£	DM	FF	Sfr	¥
Unit	£	DM	FF	Sfr	¥
Spanish Peseta	166.64	128.70	1.62	5.15	63
Italian Lira	1336.27	1036.36	0.84	2.00	24
Belgian Franc	20.36	15.93	0.12	0.30	3
Dutch Guilder	2.20	1.73	0.13	0.33	4
Irish Punt	0.787562	0.616129	0.05	0.13	1
Portuguese Escudo	200.48	157.48	0.12	0.30	3
French Franc	6.55	5.16	0.40	1.00	12
German Mark	1.00	0.78	0.06	0.15	2

For central rates see the European Commission. Conversion rates are based on the official rates. The percentage change in the value of the currency is shown in parentheses. The percentage change in the value of the currency is shown in parentheses.

## DOLLAR SPOT - FORWARD AGAINST THE POUND

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## STERLING INDEX

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## CURRENCY MOVEMENTS

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## CURRENCY RATES

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## OTHER CURRENCIES

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## EXCHANGE CROSS RATES

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## LONDON MONEY RATES

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## LONDON INTERBANK FIXING

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## LONDON MONEY RATES

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## FINANCIAL FUTURES AND OPTIONS

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## LONDON (LIFED)

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## CHICAGO

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## U.S. TREASURY BILLS

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## U.S. TREASURY BONDS

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## U.S. TREASURY NOTES

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

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\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## MONEY MARKET FUNDS

## Money Market Trust Funds

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
\$/£	1.5875	1.5875	1.5875	1.5875	1.5875

## Money Market Bank Accounts

Unit	Spot	1 month	3 months	6 months	12 months
£/\$	0.6307	0.6307	0.6307	0.6307	0.6307
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## MONEY MARKETS

## London rates steady

RATES WERE steady on the London money market yesterday after Friday's cut in UK bank base rates. The Bank of England signalled caution, further reductions by setting its dealing rates at the same level for band 1 and 2 bills.

Lack of speculation about rate cuts was illustrated by steady, quiet trading in wholesale money rates. Three-month interbank was unchanged at 11 1/4 per cent and 12-month money was steady at 10 1/4 per cent.

On Liffe short sterling futures maintained the weaker

band 1 at 10 1/4 per cent and 2nd bank bills in band 2 at 10 1/4 per cent. In the afternoon another £250m bill was purchased, via £100m bank bills in band 1 at 10 1/4 per cent and £100m bank bills in band 2 at 10 1/4 per cent. Late assistance of around £200m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,060m, with exchequer transactions absorbing £280m. These outweighed a fall in the note circulation adding £600m to liquidity and bank balances above target of £250m.

In Dublin the Irish Central Bank cut its short-term facility rate to 10 1/4 per cent. This is the rate at which the central bank lends to commercial banks.

In Brussels the Belgian National Bank left its seven-day advances rate at 8 1/4 per cent at a fixed-rate tender against government paper and commercial bills.

In Frankfurt call money rose to 8 1/4 from 8 1/8 per cent despite banks' relatively high reserve holdings at the Bundesbank. There was a reluctance to bid funds, ahead of this week's securities repurchase agreement tender from the Bundesbank. This reflects fears that rates will be bid up following last week's cut in the Bundesbank's target for M3 monetary growth.

## UK clearing bank base lending rate

11 per cent from July 12, 1991

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**CANADA**[illegible]



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**Continued on next page**



## NASDAQ NATIONAL MARKET

[illegible][illegible]

## 3:00 pm prices July 15

[illegible]

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**FINANCIAL TIMES**



## AMERICA

## Chemical, Manny Hanny advance on merger news

## Wall Street

A SURPRISE merger between two big banks and a 0.7 per cent rise in June industrial production failed to lift the stock market out of its summer stupor yesterday morning. Shares were stuck in a narrow range at mid-session, writes Patrick Harverson in New York.

At 1 pm the Dow Jones Industrial Average was up just 4.47 at 2,985.24. The more broadly based Standard & Poor's 500 was also slightly firmer, up 1.24 at 381.59 at 1 pm, while the Nasdaq composite of over-the-counter stocks was 1.26 higher at 493.97. Volume on the NYSE was 91m shares by 1 pm.

The failure of the market to respond more positively to the merger between Chemical Bank and Manufacturers Hanover surprised analysts, who thought that the multi-billion dollar alliance would boost the entire market.

However, the summer doldrums are well established, and investors remained reluctant to commit funds to the market until corporate earnings showed signs of

a real recovery.

Not surprisingly, the feature of the day was the banking sector. Although analysts had been predicting for almost a year that a number of troubled big banking groups would have to merge to survive, yesterday's deal between Chemical and Manufacturers Hanover caught the market on the hop.

After a delay in the opening, both stocks moved sharply higher on the news. Chemical advancing \$2 to \$254 on heavy volume of 2.6m shares and Manny Hanny putting on \$5 to \$228 on 1.5m shares. The share-swap merger between the two led to the buying of other bank stocks. Chase Manhattan rose \$1 1/4 to \$19 1/4, Citicorp added \$1 to \$24 1/4, J.P. Morgan rose \$1 1/4 to \$54 1/4, Bankers Trust gained \$1 1/4 to \$52 1/4 and BankAmerica added \$1 1/4 to \$36 1/4.

Also on the way up, in spite of unremarkable earnings data, were First Chicago, up \$1 at \$24 1/4, and NCNB, \$1 higher at \$38. The latter is in merger talks with C&S/Sovran, a south-eastern US banking group. Reports that the talks have been going smoothly lifted C&S/Sovran \$1 to \$24 1/4. Time Warner fell \$1 1/4 to

\$38 1/4 in active trading after the company unveiled its new rights offer at \$30 a share, which will replace its original variable-price issue which had been opposed by shareholders and the authorities.

PaineWebber climbed \$1 to \$21 1/4 after reporting that second-quarter profits had more than doubled to \$33.8m. Analysts at Brown Brothers Harriman and PaineWebber lowered their 1991 and 1992 earnings estimates on Westinghouse Electric Corp, which slipped \$1 to \$25 1/4.

## Canada

TORONTO stocks crept higher in dull midday trading. The composite index was up 6.01 at 3,522.35 on volume of 8.2m shares. Declines led advances by 121 to 106.

Magna International, the auto parts maker, rose 3/4 to C\$14 1/4 on hopes that its money troubles were over and that it was on the way to financial recovery.

Among the biggest losers, Roman Corp, the holding company, was down 30 cents at C\$3 on volume of 17,700 shares and Cognac, the computer company, fell C\$1 to C\$19 1/4.

## Global equities take heart from Tokyo

## MARKETS IN PERSPECTIVE

	% change in local currency †			% change starting 1	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1991	Start of 1991
Austria	+2.38	-6.26	-27.21	+8.86	+4.57
Belgium	+0.12	-1.93	-9.16	+14.19	+12.07
Denmark	+1.51	+4.85	+5.00	+25.54	+25.20
Finland	+1.94	-8.13	-21.72	+4.79	+7.03
France	+1.70	-4.81	-11.99	+14.73	+12.47
Germany	+1.03	-3.65	-16.63	+14.72	+12.19
Ireland	-3.02	-4.85	-17.44	+13.09	+10.70
Italy	-0.24	-7.12	-24.19	+9.38	+8.34
Netherlands	+0.03	-2.33	+0.95	+18.61	+16.11
Norway	+1.59	+0.83	-13.09	+12.51	+10.62
Spain	-2.09	-6.00	-11.51	+16.28	+14.42
Sweden	+1.85	+3.50	-9.26	+38.74	+40.80
Switzerland	+1.87	+0.90	-7.56	+24.07	+19.48
UK	+0.46	-1.36	+4.13	+15.97	+15.97
EUROPE	+0.82	-2.82	-6.17	+16.17	+14.83

Australia	-0.32	+1.84	-3.03	+21.19	+41.40	+20.85
Hong Kong	+0.61	+7.68	+13.82	+33.37	+57.05	+34.23
Japan	+1.39	-5.90	-21.50	+4.12	+20.85	+3.28
Malaysia	-1.41	-4.80	-3.47	+8.62	+24.81	+8.50
New Zealand	+1.70	+7.24	+19.29	+26.73	+26.73	+26.73
Singapore	+0.36	-6.19	-9.50	+21.21	+40.52	+20.45

Canada	+0.81	-1.71	-1.08	+6.68	+25.01	+6.84
USA	+1.72	0.50	-4.28	+15.48	+35.10	+15.48
Mexico	+3.45	+6.47	+10.84	+90.84	+118.78	+98.59
South Africa	-0.18	+4.39	+12.65	+25.85	+62.35	+38.75
WORLD INDEX	+1.28	-2.61	-7.51	+12.18	+25.55	+7.30

1 Based on July 12th 1991. Copyright, The Financial Times Limited, London, South Africa, and County NatWest/Wood Mackenzie Ltd.

## By Jacqueline Moore

THE REBOUND in Tokyo gave world stock markets the impetus to rise last week, although Europe's gains were restrained by interest rate worries.

After two weeks of volatility in Japan - as scandals and resignations undermined investors' confidence in the Big Four brokerages - markets were relieved to see Tokyo regain some strength and stability. The FT-Actuaries Japan index recovered 1.4 per cent in local currency terms.

The US put on an even better performance. On most days last week the market was influenced by Japan at the start of trading, but domestic economic figures and the start of the quarterly earnings season occupied investors later in the session. Firm technology stocks restricted the market's losses during the first few days of trading, while a rising bond market helped towards the close of the week.

Japan swayed trading in Europe too, but bourses were also concerned with prospects

for interest rates. Nervousness before the Bundesbank's meeting on Thursday gave way to relief when there was no rise in interest rates, but this did not produce an enthusiastic rally. Even the UK, which had an interest rate cut on Friday, was only modestly higher, as the move had been discounted the previous week.

A couple of bourses refused to be reassured by Japan or the Bundesbank. The worst fall on the week was in Ireland, where the market was depressed by the heavily weighted banking sector, says Mr Robbie Kelleher of Davy's, the Dublin brokers. He points out that, excluding the banks, the market was little changed on the week.

The main depressant was the Bank of Ireland share price, which closed the week almost 12 per cent lower. The stock was battered by two announcements, says Mr Kelleher, first, analysts were disappointed by the Governor's warning that second-quarter trading losses at the bank's US subsidiary, First New Hampshire Bank, would not be significantly different from those of the first quarter; secondly, the share

price fell after Mr Tony Ryan, the businessman, said that he had sold his 4.9 per cent stake in the bank.

Bank of Ireland's weakness dragged down other shares in the sector, with Allied Irish Bank falling about 5 per cent.

Mr Kelleher acknowledges that there are short-term risks in Dublin - notably the reliance of many Irish companies on the domestic UK and US economies, and a drain on liquidity following the privatisation of Irish Life, the insurer - but he says that, on a fundamental basis, Dublin offers value, especially in the industrial sector, on a six to 12-month view.

Spain was also in poor spirits last week. Fears of a cut in infrastructure spending, a weak bond market and nervousness before last Friday's inflation figure all damaged investors' confidence.

On the upside, the European leaders last week were two of the world's laggers, Austria and Finland. Even after last week's gains, they remain the worst performers this year in the FT-Actuaries World Indices, after Japan and Canada.

## EUROPE

## Recovery in construction sector pushes Spain higher

BOURSES were little changed in quiet trading yesterday, writes Our Markets Staff.

MADRID rebounded after the previous week's declines. The general index rose 0.5 per cent to 2,932.82, but turnover eased to about Ptas9m from Ptas12.6bn.

Construction stocks, which fell last week on fears of reduced infrastructure spending, firmed. Uralita rose Ptas20 to Ptas1,740 and Dragados gained Ptas10 to Ptas4,110.

The telecommunications sector was strong. Telefonica rose Ptas14 to Ptas59 on moderate volume of 984,987 shares. Amper, the insurance supplier, jumped Ptas4 or 10.3 per cent to Ptas90 on heavy volume of 120,350 shares. One dealer, however, pointed out that the stock had traded within a Ptas25-Ptas35 range, in line with the market, before a run-through of 30,000 shares, at Ptas10 each. After that, a number of small trades had pushed the price higher.

FRANKFURT drifted as turnover collapsed from DM6.4bn to DM3.8bn. The DAX index closed 1.81 higher at 1,646.57 after a fall of 1.87 to 1,648.05 in the FAZ at mid-session.

Two stocks performed particularly well in this vacuum, said Mr Matthias Weitzke at Merck Finck in Düsseldorf. Veba, the utility group, emerging from a period when going ex dividend depressed the share price, rose DM5.50 to DM34.50. Its turnover of DM295m put it second in the individual activity charts. The current price of around 12 compares with nearly 16 for its competitor, RWE.

Schering, the sixth most active stock in DM170m, gained DM11 to DM249 as a rise in the dollar strengthened pharmaceutical prospects and, in the UK, Hanson's move on to reinforce the premium status of the sector.

Among carmakers, BMW put on DM7.50 to DM483; Mr Wierckling said that the company had significantly underperformed Daimler since April.

PARIS rose as Wall Street

## FT-SE Eurotrack 100 - Jul 15

Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1111.98	1111.18	1111.24	1110.88	1111.48	1111.59	1111.87	1111.59
Day's High 1112.57 Day's Low 1109.91							
Jul 12	Jul 11	Jul 10	Jul 9	Jul 8			
1107.58	1108.88	1108.33	1102.41	1090.75			

Base value 1000 (20/1/1990)

opened firmer. The CAC 40 index recovered from a low of 1,455.94 to close near the day's high at 1,750.77, up 5.48. Turnover remained thin after Friday's FFR1.7bn.

Hopes of an interest rate cut lifted financial stocks. Societe Generale added FFR4.20 to FFR228 and UAP rose FFR16 to FFR543. Cetelem, the consumer credit company, gained FFR16 or 2.4 per cent to FFR65.

However, AGF fell FFR3.90 to FFR493.10. The insurer said it had bought 5 per cent in the partially privatised Irish Life, but denied reports that it was seeking a majority stake in AMB of Germany.

MILAN sank in slow trading before the close of the July trading account today. The Comit index fell 2.98 to 984.28 in volume estimated at Lit00m after Friday's Lit55m.

Retailers were firm, with Rinascente adding Lit200 to Lit7,100. An analyst who visited the company recently said he was recommending that his clients buy the stock on weakness, as the company's earnings outlook had improved. He forecast 20 per cent growth in earnings for 1992, with more profit coming from its commercial activities, particularly the growing number of hypermarkets, rather than asset disposal and financial income.

AMSTERDAM edged higher in this trading. The CDS Tendency index rose 0.1 to 93.6 in the volume of FFR59m. Royal Dutch put on FFR1 to FFR180.80, after a rise in its share price in New York on Friday.

Ahrend, the office equipment company, dropped FFR5 or 5 per cent to FFR162.50 following its warning late on Friday that 1991 trading profit would not

match 1990's FFR30.8m.

Aegon, the insurer, rose 40 cents to FFR118.10. Salomon Brothers has issued a buy recommendation on the stock, citing its 35 per cent discount to the Dutch market, its high yield of 6 per cent, and the management's commitment to improving shareholder returns.

ZURICH started off well, chemicals and pharmaceuticals extending Friday's gains. But the mixed performance in Frankfurt caused it to lose some momentum, and the CROIX Suisse index closed modestly firmer at 544.5, up 3.3.

COPENHAGEN's bourse index rose 0.77 to another year's high of 379.74, led by key blue chips such as banks. Den Danske rose DKR4 to DKR358.

STOCKHOLM buying was confined to a few blue chips, and the bourse closed little changed. The Affarsveiden General index fell 2.0 to 1,144.8. Turnover shrank to SKR185m from SKR218m. Astra, the pharmaceutical group, was again in demand; its free B shares rose SKR18 to SKR74.

HELSINKI's series of seven rises ended. The Hex index eased 7.2 to 975.8 in weak trading of FFR8m, with free shares accounting for FFR2.8m.

ISTANBUL fell 1.3 per cent in quiet trading. The 75-share index lost 43.85 to 3,469.98.

## SOUTH AFRICA

JOHANNESBURG recovered as a weaker financial rand and bargain-hunting halted the correction seen at the end of last week. The all-share index rose 33 to 3,443 and the all-gold index 26 to 1,384. The industrials added 27 to 3,975.

## ASIA PACIFIC

## Rising futures and stronger yen lift Nikkei

## Tokyo

SHARE prices turned higher yesterday, helped by a rise in the futures markets and a stronger yen, writes Emiko Terazono in Tokyo.

The Nikkei average added 321.26 to 23,459.04 after opening at the day's low of 23,193.94 and reaching a high of 23,522.80 in the afternoon.

Light arbitrage-related buying added to the rise in the index, but volume remained low at the day's low of 23,193.94 and reaching a high of 23,522.80 in the afternoon.

The four-day suspension of corporate operations for the Big Four brokerages - Nomura, Daiwa, Nikko and Yamaichi - ended yesterday. Market share for the four securities houses remained low at 13.5 per cent.

Gainers led losers by 833 to 121, with 135 issues remaining unchanged. The Toxix index of all first section issues put on 24.13 to 1,828.65, and in London, the ISE/Nikkei 50 index rose 1.63 to 1,404.83.

The sharp rise in the yen against the dollar triggered renewed hopes of further monetary easing. The yen closed at Y170.00, up Y1.78 from Friday.

Bond prices also reacted to the yen, with yields on the 10-year benchmark finished at 6.72 per cent, down from Friday's 6.76 per cent.

Investors picked up incentive-backed issues and speculative stocks, anticipating that the Big Four brokerages might become sellers of the large-capital issues today.

Kitano Construction, the Nagano-based construction company which surged on the announcement that the 1998 Winter Olympic Games will be held in Nagano prefecture, rose Y80 to Y2,440. The issue has been placed on the Tokyo Stock Exchange's watch list due to its volatile price movements.

Sata Construction, also expected to benefit from the Nagano Olympics, surged by its daily limit of Y200 to Y1,370. Traders said some investors switched from Kitano into Sata.

Takuma, a boiler maker, also rose by its daily limit of Y200 to Y2,480. Traders said price manipulation by speculators who held the stock as collateral added to the share's popularity.

Fukusuke, the underwear maker and speculative favourite, did not trade due to the

lack of buyers, and remained offered at Y6,260. Investors were discouraged by rumours that speculators, who had previously cornered the stock, had convinced the company to buy back their holdings at Y3,500.

International blue chips, bought by foreign investors last week, were mixed. The recent rise has made the issues less attractive to foreigners on the look-out for cheap stocks. NEC rose Y10 to Y1,480, but Toshiba fell Y1 to Y78.

In Osaka the OSE average gained 240.29 to 26,160.59 on volume of 11m shares. Textiles, machinery, and electricals machined on small-lot buying. Nintendo, the video game maker, rose Y300 to Y13,200.

## Roundup

TOKYO'S rise did little to encourage trading on several Pacific Rim markets as the summer holiday season began.

HONG KONG failed to hold a record high reached in early trading. The Hang Seng index breached the previous all-time

high of 3,950, reached on October 1, 1987, to hit 3,958 on expectations of a property boom following the airport accord. The index closed at 3,945.12, up 28.85, in turnover of HK\$2.12bn after HK\$1.78bn.

STOCKS focused on the takeover bid for Peterborough Sleigh, a food and forestry company associated with the troubled Adstean group, by Pacific Dunlop, a rubber, car parts manufacturing, and consumer products group. Pacific Dunlop is bidding A\$1.15 for all of Peterborough Sleigh, valuing it at A\$374m. Peterborough Sleigh closed at A\$1.15, up 30 cents, while Pacific Dunlop fell 8 cents to A\$5.18. The All Ordinaries index closed at A\$29.2, up 7.3, in turnover of A\$113m after A\$240m.

TAIWAN tumbled in spite of Saturday's cut in the discount rate. The weighted index surged 62 points in the first 10 minutes of trading, hitting a high of 5,474 but then dropped back as sellers returned. The index closed 129.04 or 2.4 per cent lower at 5,283.19, the day's

low and the lowest close since April 8. Turnover rose to T\$34.66bn from T\$20.02bn.

NEW ZEALAND rose as evidence of slowing inflation kept the outlook for domestic interest rates optimistic. But the index was held back by a fall in Fletcher Challenge. The NZSE 40 index closed 4.71 higher at 1,492.01 after drifting down from an intraday high of 1,496. Turnover eased to NZ\$14.8m from NZ\$26.8m.

Fletcher Challenge initially moved higher but was hit by steady selling in small blocks. It closed 5 cents lower at NZ\$3.82 on volume of 850,000 shares.

SINGAPORE fell in slow trading. The Straits Times Industrials Index closed at 1,463.84, down 4.91, in turnover of S\$73.53m after S\$55.61m.

Cycle & Carriage, which distributes Mercedes Benz, Mitsubishi and Malaysia's Proton Saga cars, gained 10 cents to S\$5.70 on speculation that Malaysian Edoan Otomobil Nasional, Malaysia's national car distributor, will take a substantial stake in it.

MANILA finished higher in this trading. Investors were sidelined ahead of a three-day national strike planned this week for lower petroleum prices and a reduction in the import levy. The composite index advanced 3.66 to 993.91 but turnover fell to 60.4m pesos from 161.5m.

SEOUL was driven upwards by buying of trading, construction and financial shares but then fell back in mid-afternoon. The composite index closed at 655.21, down 1.28, in turnover of Won363bn, up from Won247.4bn.

KUALA LUMPUR ended lower in this trading in spite of a brief bout of bargain-hunting towards the close. The composite index fell 4.35 to 594.25 in volume of 27.8m shares against 28.6m.

BOMBAY fell on profit-taking, triggered by rumours that the government would raise rail freight and fares today. The BSE index fell 34.50 or 2.4 per cent to 1,407.35, after rising strongly last week.

## VIEWPOINT

## The Commerzbank report on German business and finance

## German monetary policy after Pöhl

The resignation of Bundesbank president Karl Otto Pöhl has given rise to fears, above all abroad, that German monetary policy might become less stability-oriented. These fears have been allayed somewhat by the appointment of the bank's current deputy president, Helmut Schlesinger, to succeed Mr Pöhl.

Nevertheless, there is still an underlying concern that unification will lead to higher inflation in Germany. This is reflected in high real interest rates and, at the same time, a tendency for the D-mark to be rather weak.

As a result, the Bundesbank really does find itself in a difficult situation. Firstly, unification produced an extraordinarily large surge in demand in the western German economy, as manifested in, among other things, the large public-sector deficit. The boost to economic growth, amounting to an increase of 1 to 1.5 percentage points of GNP in 1990 and 1991, has resulted above all in much higher pay settlements. Although companies have so far not passed on all the cost increases to consumers, the underlying rate of inflation has climbed to around 3.5%.

Prices on the rise

Secondly, inflation will be a good half percentage point higher from July 1991 onwards due to rises in consumer taxes. Moreover, the value added tax may well go up by as much as 2 percentage points in 1993, which will push up inflation even more. In the current situation, the unions will probably take the expected tax-induced increases in consumer prices into account when formulating their pay demands. Thirdly, because of unification Germany's economic cycle is no longer congruent with that of other major countries.

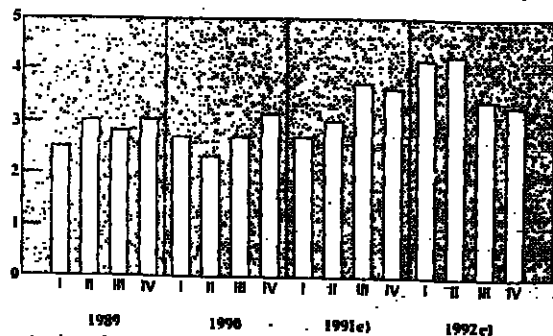
## "Current price trends rule out any easing in the near future."

However, money supply growth is not a particularly reliable indicator at the moment, as there is no really accurate way of assessing either production potential in eastern Germany or the overall volume of transactions that is to be financed there. And demand for money in the east presumably differs from that in the west.

Current price trends would seem to rule out a loosening of the monetary reins in the foreseeable future, and whether they are further tightened will largely depend on the D-mark's performance in the foreign-exchange markets. Persistent signs of weakness would make a rise in interest rates inevitable - perhaps accompanied by the introduction of a flexible Lombard rate. In order to stabilise the D-mark, the Government must plausibly demonstrate its determination to bring the public-sector deficit down drastically by the mid-nineties. Higher money-market rates would lead to weaker domestic demand in the west and would impose an additional burden on the eastern German economy.

## Consumer price index

Western Germany, quarterly averages, change on year in %



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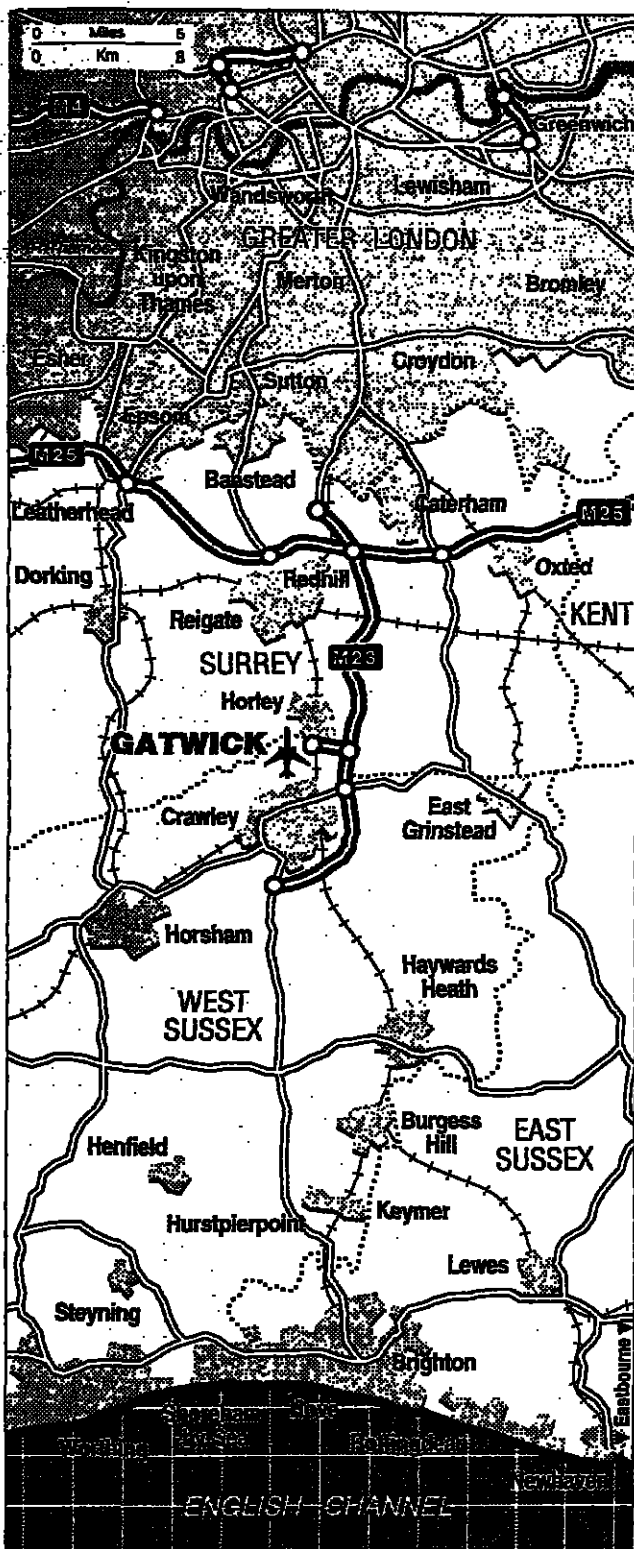
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## GATWICK BUSINESS REGION

SECTION III

Tuesday July 16 1991



Gatwick Airport's image may be a little like that of the No 2 car hire company, which "tries harder".

But it is already the world's fourth largest international airport and the signs are that once the recession is over, demand for labour in the area will recover, reports Stewart Dalby

## The upwardly mobile airport

AVIS, the hire car company, despairing of overtaking Hertz, the US-owned market leader, once hit upon the brilliant marketing stratagem of saying: "Because we are second, we try harder".

There must have been times in the past decade when Gatwick airport felt like saying that. Try as it did, Gatwick never could quite shake the feeling that it was not truly a London airport, that it was in the middle of nowhere, and that it was a "charter" or cut-price holiday airport.

In short, it was seen as second best to London's Heathrow airport where the upmarket scheduled airlines went. Gatwick is still smaller than Heathrow, but it need hardly lose any sleep over its image. It has grown beyond all expectations. More than 20m passengers pass through each year and it is now the fourth largest international airport in the world when reckoned in terms of passenger throughput. Around 60 per cent of its business is scheduled flights.

With the new north terminal completed, Gatwick will have a notional capacity of 30m passengers a year by the year 2000, even if a second runway

is not built. Communications into London, by train at least, are easier than from Heathrow.

Like Heathrow, Gatwick airport has been the engine in the growth of a dynamic business region in the towns around it. Gatwick Airport Ltd has 2,500 employees but the airport is responsible for 23,000 jobs or a third of all the jobs in nearby Crawley.

Crawley - one of the second generation of eight new towns set up in 1946 after the second world war to take overspill population - was the only one to be established in the south-east. It attracted so-called metal bashing industries in the 1950s and 1960s. Most, but not quite all, had gone by the time of the industrial shake-out of the early 1980s.

The last of the metal bashing companies, APV, has cut back recently. They have been replaced not just by companies directly related to the airport, such as caterers, freight-forwarders and insurance companies, but also by new high technology concerns.

Crawley has a population of 87,000 but there are around 60,000 jobs in good times, so it attracts a significant number

of commuters. At the height of the 1980s boom, Crawley's unemployment rate was 1.5 per cent, thought to have been the lowest in the country.

Yet anyone visiting Gatwick and its business area at the moment could hardly fail to notice the rash of "To Let" signs in Crawley and that the airport has been having a sluggish time because of the drop in business over the Gulf war and recession in the UK and elsewhere. Nowadays, the busiest columns in the local newspaper seem to be for "Jobs Wanted".

There are reports of closures and business failures. Unemployment, 3.6 per cent last year, has risen to 5.1 per cent. The problems of the leisure group Intasun and its related Air Europe have made a significant addition to the jobless total.

Rediffusion Simulation, which makes flight simulators and is the kind of concern which epitomises the new high technological nature of manufacturing in Crawley recently announced it was making 600 workers redundant at its plant in the town. This would reduce the company's Crawley workforce to around 2,000.

But underneath the current gloom there is the knowledge that once the recession passes, Crawley and the other towns around in West Sussex and to

population of more than 200,000.

Other towns in West Sussex such as Horsham, Burgess Hill and East Grinstead, have developed business parks and attracted companies. All have come under similar strain to Crawley.

In 1990 a national survey by Newcastle University examined the economic performance of a number of towns throughout the country. Out of the 280 towns Horsham was adjudged to be No 1 in terms of economic activity and prosperity. The findings took into account unemployment rate, duration of employment, house prices, population and business services.

These towns closest to Gatwick differ from Crawley in two respects. They are not as big. Their populations are around 30,000. They also have higher services employment. Crawley is unusual in the south-east in that its workforce, broadly defined, is 25 per cent in the manufacturing sector. Manufacturing in the other West Sussex towns is typically 17 to 18 per cent.

The county council and various districts councils are anxious that the mid-Sussex area around Gatwick does not become one great urban sprawl. So far, the small towns have been kept from coalescing by strategic gap policies in

local resistance to development on this scale. Large new business parks and the housing that these entail might outstrip the capacity of the local infrastructure. Once the recession is over, there would also be a strain on the supply of skilled labour. The newly established Training and Enterprise Council is trying to address this issue.

The county and district authorities realise, however, that they must make some land available, for otherwise developers can appeal to the secretary of state for the environment. In Berkshire along the M4 corridor the department was usually sympathetic to developers who were creating jobs.

Projects were often given the green light on appeal, despite local opposition. The result was ribbon development.

The county council has submitted a replacement structure plan which envisages 27,000 new houses in the three districts of Crawley, Horsham and mid-Sussex between 1990 and 2006. That would be an increase of 21 per cent on the 1989 figure.

Another proposal is that 840,000 sq metres (9m sq ft) of business floorspace should be built over the same period.

These plans would mean a much smaller business park in Crawley, for example, than the environment department has in mind.

West Sussex County Council also plans to allow 700,000 sq metres (7.5m sq ft) of industrial floorspace to be built in the coastal districts of Adur, Arun, Chichester and Worthing by 2006. There are also proposals for 28,800 new dwellings in these districts by then.

Despite all this, however, it will remain a moot point whether this amount of building, together with the related activity, roads and infrastructure, can take place without destroying the character of the area.

With West Sussex threatening to overheat again when times improve, East Sussex sees a great opportunity for itself to benefit from an expansion of the Gatwick business area. Unlike Heathrow, Gatwick has not spread its influence very far around it.

### IN THIS SURVEY



Brighton: the emphasis is shifting to the conference centre and industry

East Sussex: the fall-out from growth

Brighton: it's not just tourists

The surrounding towns: Gatwick's 'pulling power' may be reduced by downturn

Lowes in East Sussex: still hoping to reap the benefits from Gatwick Airport

Road and rail links: environment comes first

Staff training: educating for the upturn

Gatwick Airport: more leisure flights take the scheduled route

Unemployment in Crawley: a balance in jeopardy

Expanding the airport: the 'non-runner' runway

Editorial production

Gabriel Bowman



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## GATWICK BUSINESS REGION 2

How East Sussex might gain more from the airport

## The fall-out from growth

EAST SUSSEX feels it has not benefited very much from having Gatwick airport so close. The airport is, after all, closer to Lewes, the East Sussex county town, than it is to Chichester, the West Sussex counterpart. Yet most of the airport-related activity is in West Sussex.

Unlike Heathrow, whose ripple effect has spread as far as Bristol or perhaps even Cardiff, Gatwick's business area has not truly grown beyond Crawley and a few other small towns.

Brighton and Eastbourne, for example, have not attracted white-collar, service industries on anything like the scale of Bristol and Swindon, even though they have gained conference business. Brighton is only 25 miles from Gatwick, the same distance as the air-

port from central London.

Part of the reason is the poor infrastructure. Unlike the M4, which runs right from London to Cardiff and beyond, the M23 does not start until well outside London and peters out seven miles south of Gatwick. From then on, it becomes a twisting, winding "A" road.

Communications across the county from east to west are very poor. These problems are now being addressed. The A23 is being widened and straightened. The A27 by-pass around Brighton is almost completed, and there are plans to make the A27 from Lewes to Polegate a dual carriageway. Polegate is also to get a bypass. Travelling by train in a east-west direction can be a lengthy, protracted process, but British Rail is said to be looking at

improving services along the south coast.

With greater accessibility, East Sussex should get more inward investment. The western part should benefit from its proximity to Gatwick to a greater extent than it has done in the past, and the eastern half should gain when the Channel Tunnel opens nearby in Kent in 1993.

Contrary to popular belief, East Sussex is the poorest of the 11 south-east counties in Serplan, the government's regional plan for the south-

east. With an elderly population there is a high disposable income in some parts of the county. With 23 per cent of the population over retirement age, East Sussex has almost one and a half times the national average of elderly people.

But there is little industry and what there is - tourism, for instance - tends to pay low wages. Average male full-time earnings in East Sussex at £267 a week in 1990 were the lowest in the south-east. They compared with a regional average of £344 a week and a national average of £295 a week.

Brighton's unemployment rate last year was 8.3 per cent, but it is almost certainly higher now. Some parts of

Brighton have male unemployment of over 15 per cent. Hastings is in a similar situation.

Against this, costs in the county, particularly housing costs, can be high. The county suffers from a lack of building land. Lewes and Brighton are cases in point. Hammed in the South Downs, there is little room for new houses to be built without affecting the environment.

The county authorities in Lewes and the district councils in Brighton, Eastbourne and Hastings all want to bring in new businesses that will add value and upgrade jobs.

Ms Ann Crichton, the chief executive of the Federation of Sussex Industries, feels it is imperative that new investment should be attracted.

"If you do not do something, you just move backwards and end up with excessive demand on services and a low wage economy with too many dependents," she says.

As with housing, the lack of land has been a deterrent in the past to new businesses. Large parts of east Sussex, including the South Downs, the coastal area and the Ashdown Forest are areas of outstanding natural beauty. Nobody would want to see factories despoil them.

But like the infrastructure, the land problem is being tackled. The county authorities are making land available. A 150-acre business park is being planned at Eastbourne. There is also further land on tap at the Crumbles marina develop-

ment in Eastbourne.

Brighton, although physically hemmed not just by the Downs on one side but also by the sea on the other, estimates that 1.6m sq ft of new office space could be made available by the year 2000. This is equivalent to one third of the existing stock.

Unlike Crawley, say, Brighton has a pool of labour available even when the economy is buoyant. It also has a large catchment area of labour from which to draw, with towns like Worthing close by and easily commutable.

The county council also wants to capitalise on the county's academic corridor. This refers to the fact that along the A27 between Brighton and Lewes there is both a university and a polytechnic. The county council is trying to make sites available along this route so that high technology companies can lock into the educational establishment for skilled labour as well as benefit from research and development facilities in a gen-

eral sense. There is also some land available at the university itself, although it seems the university wants to use this for companies involved in specific research projects.

Brighton and Eastbourne also have many language schools. There is scope here, it is felt, for going upmarket. At the moment most teach school-girl English to French school-girls. The idea is to set up schools that would teach Japanese "businessmen English". Mr Robin Beechey, chief executive of the East Sussex County Council says: "We have not benefited from Gatwick as we might have done. We are now positioning ourselves so that when the recession ends we get some of the fall-out from the growth predicted for Gatwick."

"We are only down the road, we are very close to Europe. The economies around Gatwick usually overheat in boom times. We have the labour and will have the land."

Stewart Dalby

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## BRIGHTON

## It's not just tourists

IF East Sussex as a whole feels it has not done as well as it might have out of Gatwick, Brighton, the largest town in the county, feels particularly that it should have attracted more businesses.

The proximity of the airport - it is 25 miles from Brighton, halfway between London and the coastal town - has almost certainly contributed to Brighton's conference business.

In the past 20 years Brighton has diversified from so-called bucket and spade holidays into conferences and other "short break" tourism. This has extended its season.

The Brighton conference centre was built some years ago and is being enlarged at a cost of £2m. Already, it can house 5,000 people. The Dome concert hall can hold 2,000 and the Metropole Hotel 1,800 people for conferences. And other first-class hotels, such as the Grand and the Hospitality Inn, are to be found in town.

Mr Martin Sirk, director of conferences at the district council, estimates that conferences are worth about £50m a year to Brighton. He says that the proximity of Gatwick has helped to build up the business. He expects to see more conferences attended by people from the EC internal market develop after 1993.

Overseas conference delegates spend more per head in East Sussex than they do in Kent. Figures supplied by the East Sussex County Council show that in Kent in 1989 a total of 3.1m visitors spent £188m, while in East Sussex 1.8m visitors spent £156m. Overseas tourists of 720,000 in Kent spent £126m while 500,000 incomers from abroad in East Sussex spent £135m.

This higher spending in East Sussex was almost certainly due to Americans and rich Europeans arriving at Gatwick and then visiting Brighton or other resorts. Kent, on the

other hand, received thrifter, economy-style tourists arriving on ferries from France.

Tourism apart, however, Brighton and the county authorities feel they have not attracted enough new investment. The towns near Gatwick, particularly Crawley, have filled up with new businesses in the past decade, but the flow of new money has not extended as far as the coast.

The ripple effect of Heathrow airport has spread as far as Bristol and includes Slough, Reading and Swindon and lots of other places off the M4. Why has Gatwick's growth not spread much wider?

## Three myths that have held back the town's business growth

The obvious answer is the M23. The motorway does not run as far as Brighton. It peters out some seven miles south of the airport. Thereafter it is the A23 which winds down to the coast.

This road is now being widened and straightened and a A27 by-pass is being built around the town from east to west. But in the past Brighton was like the thin end of a funnel, with traffic pouring from a wide area into a small opening.

Obviously, Brighton has physical and other constraints on new building, but in addition Mr Paul Bevan, the town's economic development officer, feels that it has been the subject of three myths.

The first is that Brighton is just a tourist town. In fact, only 11 per cent of the workforce is involved in tourism. There are major service sector employers like American Express and the TSB. There is also some industry on two business estates. There is quite a large "culture" industry, with one of the largest annual

arts festivals. Besides a university and polytechnic just outside the town, Brighton has a college of art which produces graduates for the design and fashion industries.

The second myth is that Brighton is a dormitory town for places like Crawley. In fact, the town has a population of 144,000 with 8,000 people commuting out every day and 15,000 people commuting in.

The third misapprehension is that the town, sandwiched as it is between the sea and the South Downs and with many fine listed buildings that cannot be touched, is already at capacity.

In fact there are plans to build 1.6m sq ft of office and light industrial space by early in the next century. This would add a third to the stock of 81 office/light industrial space. It could create 15,000 new jobs, of which half would be office or service-type jobs.

It is not clear whether all the projects being looked at will go ahead because of the recession. But some, particularly in the area around the station, seem firm commitments.

Mr Bevan admits that something will have to be done about traffic problems and parking. The fear of congestion, because of the compactness of the town, has deterred developers before.

All kinds of park-and-ride schemes are being looked at. There is scope for these schemes using trains. The train network into Brighton comes not just from the north but also from the east and west along the coast.

The district council is keen to change the town's image and attract more investment and businesses.

In the past the town has been at odds with the county authorities based in Lewes as the county wanted to direct investment to what it perceived as more needy parts of



Brighton's traditional face; now the image is changing

the county, such as Hastings and Eastbourne, where land for development is available. But with the recent publication of a management consultants' report commissioned by East Sussex County Council, the Brighton district and the

county authorities realise they are working more closely together to develop Brighton's image as something more than a renowned tourist town.

Stewart Dalby

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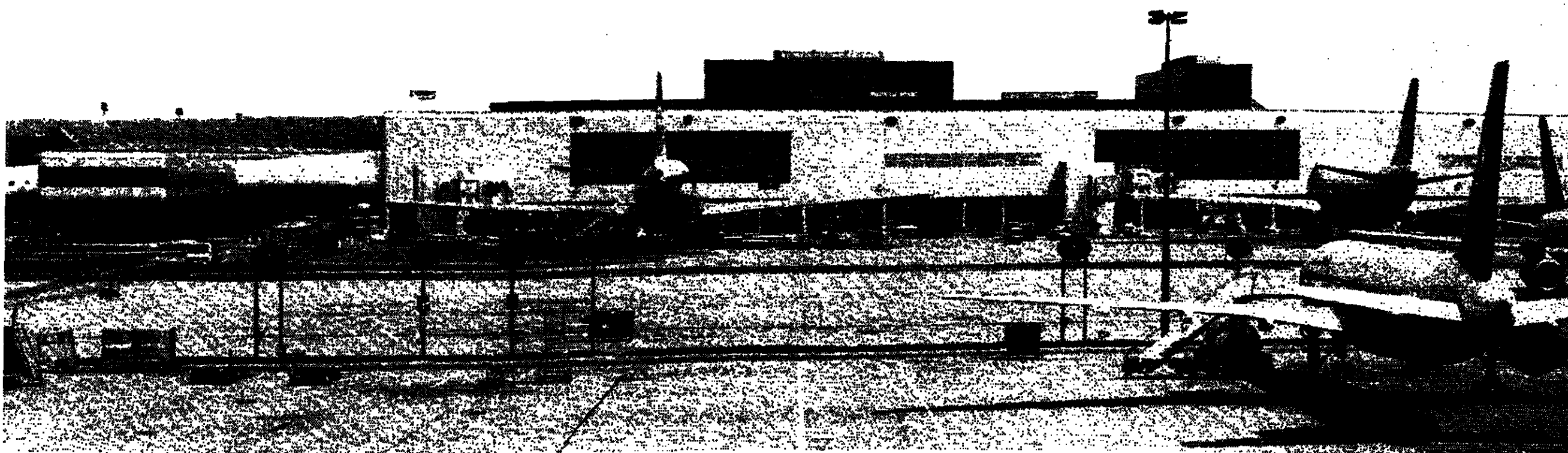
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## GATWICK BUSINESS REGION 3

Tim Burt assesses the varying degrees of impact on the surrounding towns

## Airport's 'pulling power' may be reduced by downturn

A DEPENDENCY, according to Baillière's Medical Dictionary, is "the physical or psychological reliance on an intoxicating substance."

The substance, in this case Gatwick Airport, attracts a range of dependents: skilled and semi-skilled workers; related industry such as express delivery and catering companies and, more recently, developers competing to build a business park nearby.

Their physical reliance on the airport is clear. More than 22,000 people depend directly on Gatwick for their income and a further 240,000 are thought to commute into the area each day. Industrial estates and efficient communication links have also lured many small and medium-sized companies to relocate near the West Sussex site.

The airport has also helped local towns to prosper by creating job opportunities for their residents and orders for their businesses. The Horley branch of Lloyds Bank, for example, has been forced to expand rapidly to deal with accounts placed by some of the world's largest airlines.

Horsham, 11 miles from Gatwick, is the most prosperous town in Britain, according to Mr Tony Champion, senior lecturer in geography at the University of Newcastle. Mr Champion, co-author of a report on "The Spread of Prosperity and the North-South Divide", says Horsham comes out top in a league of Britain's 70 wealthiest towns "because of its proximity to Gatwick and also substantial local office developments."

The report, which classifies towns according to economic indicators such as house prices



(Above) The 15th-century Hermonceux Castle, 35 miles from Gatwick Airport and (right) the county town of Lewes in East Sussex - which may not have benefited from the airport as much as towns in West Sussex

and employment growth, also lists Haywards Heath, the West Sussex town 12 miles from Gatwick, as the country's sixth most prosperous town.

Mr Champion says prosperity in local towns has increased as the airport has grown into one of the busiest in Europe, giving communities in Horsham, Haywards Heath and East Grinstead low unemployment and high average earnings.

The recruitment power of the airport has also drained semi-skilled workers from some towns and contributed to a high turnover in staff. Indal Business Research, the London-based market research company, conducted a survey of staffing in south-east England which found some

companies in the area experiencing a staff turnover of 150 per cent.

Mr Nick Watkins of Indal blames the high turnover on the presence of Gatwick. The airport "acts as a magnet to workers and other employers have to fight to compete," he says. The research company also thinks services in local towns are suffering, although companies are reluctant to admit it.

Businessmen and local authority leaders deny they are over-dependent on Gatwick. They reject the idea of a "physical and psychological reliance" and lay claim instead to independent and flourishing local economies.

Horsham, according to Mr Charles Anderson, the area director of Lloyds Bank for the Surrey and West Sussex borders, "likes to think of itself as a stand-alone community not linked to the airport, but that stretches credulity too far. An important element of business there is driven by Gatwick."

The jewel in Horsham's crown, however, is seen by local councillors not as Gatwick but Sun Alliance, the largest UK composite insurer, whose headquarters for its life assurance, pensions and management services division are in the town.

The company's largest employer with 2,300 people working out of 14 offices and a further 600 employed at its computer centre in Southwater, three miles away. Mr Jim Rochelle, managing director of Sun Alliance Management Services, says: "Horsham felt it had to attract industry to avoid being swallowed up by Gatwick and Crawley."

Horsham has benefited from Sun Alliance through substantial business rates and a development programme which has seen the company build three new offices in recent years. Mr Rochelle, meanwhile, hopes to ease the shortage of commercial property available to small

businesses in the town by moving staff from some of Sun Alliance's smaller offices into a new building due to be occupied this summer.

If Horsham depends on Sun Alliance to counter the effect of Gatwick on the local economy, so Haywards Heath relies on Lloyds Bank to balance the airport as the area's main employer. Lloyds, which relocated its private banking and financial service division to

Horsham "likes to think of itself as a stand-alone community not linked to the airport, but that stretches credulity too far. An important element of business there is driven by Gatwick."

Haywards Heath in 1981, has grown to a present complement of 600 people at its offices.

Both Lloyds and Sun Alliance do not cite the proximity of Gatwick as a big factor in their decision to relocate out of London. They chose Horsham and Haywards Heath because they offered relatively cheap office space combined with a well-developed infrastructure in a part of south-east England where professional staff were keen to work.

Mr Paul Brown, Lloyds' director of private banking and financial services in Haywards Heath, says he can rely on a better return in man-hours from his workers. Most of the bank's employees live close to the office and do not suffer the delays and congestion which London commuters endure.

East Grinstead, without office developments to rival either Sun Alliance or Lloyds, is much more dependent on Gatwick. The airport, eight miles away, is the town's largest employer. And almost 50 per cent of the town's businesses are associated with Gatwick. But even here local busi-

nessmen are reluctant to admit the extent of their dependency. Mr Philip Briggs, president of the East Grinstead chamber of commerce, says: "We don't rely particularly on Gatwick and we are not affected by the downturn in traffic at the airport as much as other areas."

Gatwick has, however, exercised a greater pull on companies moving to East Grinstead than those moving to other towns.

Digital Exploration, the US-owned oil exploration company, is named by the chamber of commerce as one of many companies in the town which do not depend on Gatwick for business. Yet Mr Ian Thornton, processing manager for Digital Exploration, says the company's prime reason for locating in East Grinstead was its proximity to the UK airport which offered the best services to Houston, where the US group is based, and the convenience of a hub through which valuable data shipments could be sent.

None of the towns around Gatwick can claim to be totally independent from the airport. More than 2,000 airport workers have lost their jobs in recent months and there has been a knock-on effect in local communities. There was full employment in East Grinstead last year but the town's jobless register now has names to it and several commercial properties are unoccupied.

Even Sun Alliance, which says Horsham is well insulated from the redundancies at Gatwick, admits: "We have not been immune from the difficulties of the recession."

Mr Watkins at Indal Business Research thinks the downturn will weaken the airport's dominance of the local labour market.

Staff turnover is expected to slow because Gatwick is making fewer demands on the local workforce and Mr Watkins says surrounding towns could soon find "the pulling power of the airport has diminished."



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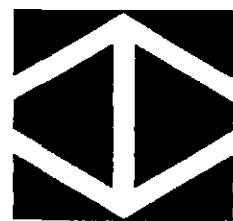
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## ...of Gatwick's new Pier 4

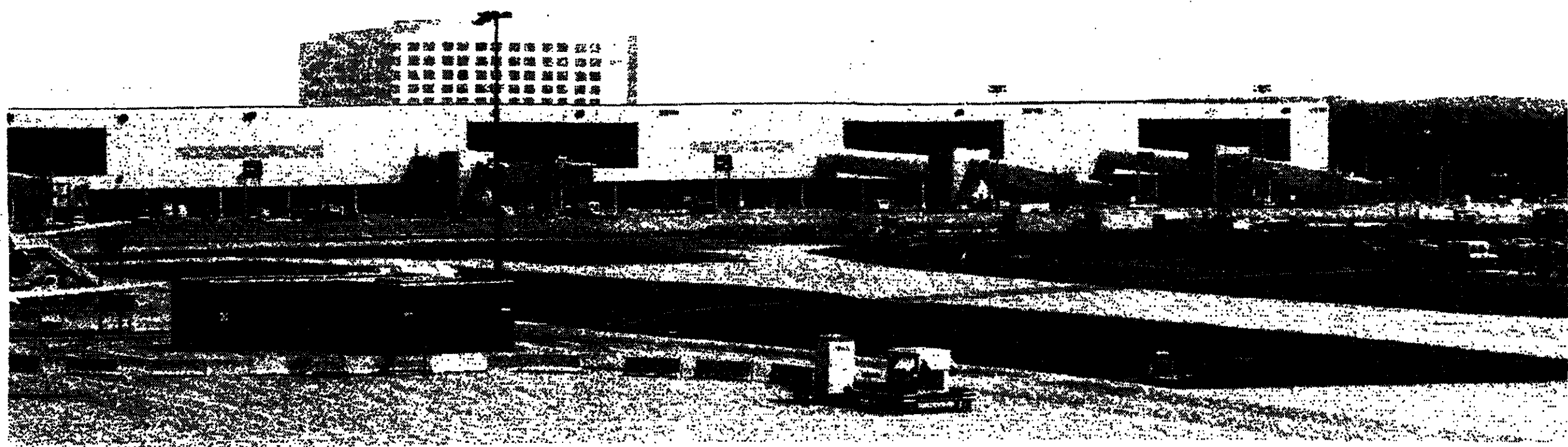
Allan Munds, Managing Director of Gatwick Airport Ltd says...

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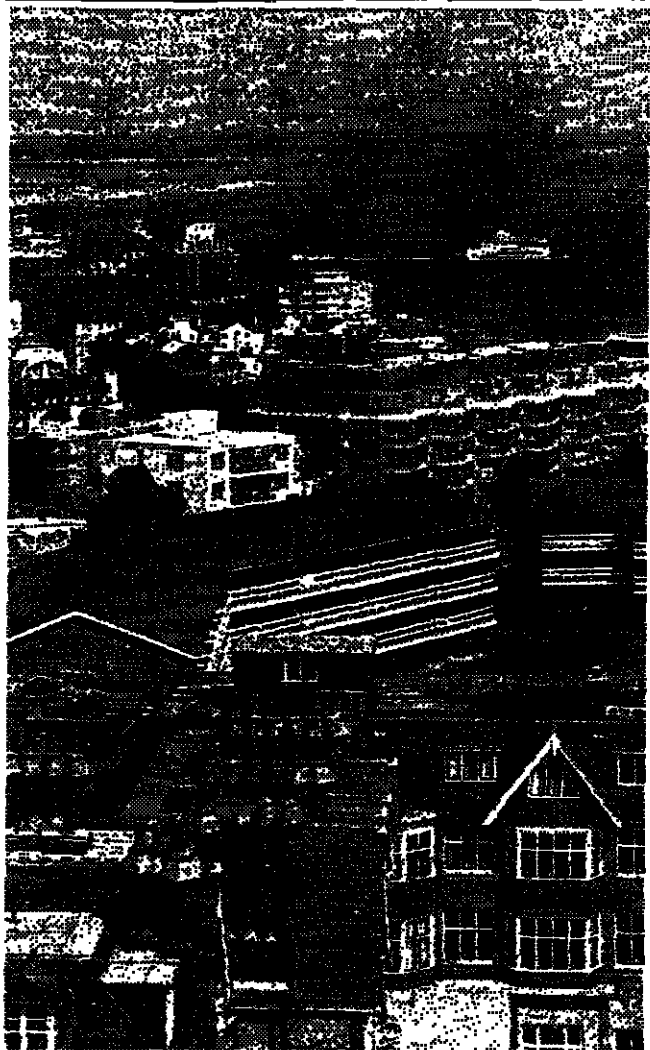




## GATWICK BUSINESS REGION 4

## ROAD AND RAIL LINKS

## Environment comes first



Eastbourne in East Sussex: hoping for ripples from Gatwick

AT THE core of the growth of business in the Gatwick area is an airport used by 60,000 people a day; it is dependent on efficient communications. Yet London's second airport still does not have a good road link with the capital: there is no direct route south from London, making access to the Sussex airport that much harder.

But this disadvantage has been more than outweighed by several other factors.

First and foremost, it has its own efficient rail terminus. This puts the City and West End little more than half an hour away on the busy Gatwick Express, which runs every 15 minutes to Victoria, where two major airlines offer check-in facilities. Ironically, this link was not part of a grand design to create today's international hub: it owes more to the foresight of Morris Jackman, a previous owner of the airport, who decided in the 1930s that a railway link would be a vital part of its success.

Gatwick also has good connections with the motorway network in the south of the country: the M23 and M25 London orbital westbound link it with the M3, M4 and M40 while eastbound it connects it with Kent and the Channel ports. The new Thames crossing at Thurrock, due to open in October, will improve links with the north of London and Essex. There is also plentiful and cheap car parking.

The airport also has the benefit of a very large catchment area, embracing south London

and the south-east of England. These factors are increasing in importance as the numbers of people travelling on business grows. Some 20 per cent of Gatwick's passengers are now on business flights. Mr Allan Munda, managing director, says: "Gatwick is easily accessible by rail and road which stands it in excellent stead with business travellers. Once at the airport there are plenty of facilities to allow them to continue working, or, if they prefer, plenty of opportunities for them to relax."

Statistics show that 53 per cent of all people who have flown on business from the UK in the past three years have used Gatwick; over two-thirds of all business fliers living in the south-east of England have used Gatwick.

Gatwick Airport is of central importance to the local economy, particularly the town of Crawley. It works closely with local authorities and business, as will be demonstrated later in the year when the airport hosts the Sussex Business, Industry and Technology Exhibition, which will focus on the importance of the European single market and exports. Many exhibitors, including high-tech and manufacturing

companies, financial, business and export services, have benefited from having an airport on their doorstep.

Apart from the companies which derive their business directly from the airport, others have benefited from its expansion, such as electronics manufacturers Philips and Thorn-EMI and the defence specialist MEL.

Yet it is truer to say that most companies have been helped by the airport, rather than to assert that their growth has been solely due to Gatwick. Crawley in fact came first, designated a new town with light industry in the 1950s.

Despite the area's efficient communications, the question that poses itself is why this growth has been solely due to Gatwick. Crawley has not seen the same rapid ribbon development that there has been westward from Heathrow. There is, for example, no fast road to Brighton. There are business parks on the M23, like the 27-acre Accord business quarter at Crawley, but no widespread building development.

Some answers to the riddle are provided by Mr David Roberts, who personifies the close links between the airport and the local business commu-

nity, as general manager of the south terminal and chairman of the north and mid sections of the Federation of Sussex Industries.

"The north part of the county is really the light industrial area," he says. "Gatwick growth has been concentrated on a small radius: much of this is to do with the planning policies of both county and district. There is a high level of

## Why there has not been the ribbon development of Heathrow

environmental concern in Sussex. It is regarded as a 'county area' and there has been a reluctance to allow industrial development to spread.

"There is an awareness of the importance of the county's rural amenities and the value of areas like the Downs."

This is borne out by the policy of West Sussex County Council, which is pressing for early completion of road improvements, so long as the effects on the environment are acceptable. Such projects as the M23-A264 Crawley south-western bypass, the A22-A264 East Grinstead bypass and sev-

eral improvements to the A23 are designed to ease traffic on primary routes that are urban distributors as well as access roads to Gatwick; they will relieve overloaded urban junctions, and, in the case of the bypasses, avoid urban areas. Other schemes, such as a Crawley High Street relief road, look ahead to 2006. Where the roads are approved, their lines will be protected from development.

The structure plan identifies a strategic gap between Crawley and Pease Pottage where developments will be allowed, enabling the effective use of the runway. However, they "must not be harmful to the neighbouring environment and will normally have to be within the airport boundary" since the adjoining land is within the proposed extended metropolitan green belt.

A planned expansion in business, industry and warehousing space around Crawley is envisaged by the local authorities themselves, which would add over 300,000 sq metres (3.2m sq ft) of business floor-space by 2006. About half of this will be to the north of Crawley before 1996. After that it will spread to the south-east. The town centre will develop.

subject to the building of the high street relief road.

In recent years, industrial development in the south-east has focused on the Medway area, as the political will is more directed towards areas of high unemployment. In Crawley, though unemployment has risen to 4 per cent - well below the national average - after being at 2.5 per cent for a long period, there has not been that demand for development so as to find jobs for people.

Nor, as the recession continues, is there much pressure at present for more office or industrial development at Gatwick itself. Mr Roberts points out that there is some empty office and warehouse accommodation there now. Many airlines and airport ancillary business take advantage of the efficient road links between Gatwick and its bigger sister to the west of London. These mean that they do not need to duplicate facilities: often one base will serve both airports. Mr Roberts says that discussions have recently begun at county council level in east and west Sussex to encourage growth where there are pockets of unemployment and pockets of opportunity, for example in Hastings, where a positive policy of development will be followed, but it will be directed towards areas where there are problems. Such development will continue to recognise the importance of the rural quality of the county.

Bob Garton

Employers are still investing in order to train their staff despite the recession

## Educating for the upturn

SURVIVING full employment is not a problem that exercises too many employers or regional planners at the moment. But that is precisely the title of a study published little more than two years ago by the Crawley and District Industries Association\*, to cope with overheating of the local economy.

The study found that nearly 80 per cent of smaller employers had trouble filling vacancies, with larger firms reporting particular difficulty getting hold of technicians, skilled manual workers, engineers, scientists and other senior staff. Labour turnover was also uncomfortably high: around 20 per cent a year on average, but even higher in some lower paid and unskilled occupations.

Much greater emphasis needed to be given to training, as well as other measures to attract and retain labour, the

study concluded. Failing that, it advised some categories of companies to consider leaving Crawley/Gatwick altogether for areas where more labour would be available.

Local preoccupations have shifted somewhat since the report was published. By May 1991 unemployment in the travel-to-work area around Crawley had hit 8,364, or 3.6 per cent of the workforce, three times the May 1990 figure of 2,811. One of the largest local employers, Air Europe, went under earlier this year, throwing some 800 people onto the books of the Crawley Jobcentre. Last month another, Rediffusion Simulators, made 500 redundant after it failed to clinch a big export deal with China.

According to Mr David Kydd, employment services manager for Crawley, all categories of worker appear on the jobless register, from senior managers with £2,000-month mortgages to kitchen porters and labourers. In general, the more skilled they are, the faster they find new jobs: only 200 former Air Europe workers are still unemployed. Yet the word on the streets is gloomy: Craw-

ley's boom time is over, at least for the time being. "In the last recession, in 1980," says Mr Burberry, "many employers simply dropped their training budgets altogether. This time they recognise the need to continue investing in their workforce but perhaps within a tighter focus. We regard it as our job to help them plan within a reduced budget, by tailoring our input to individual employers' needs."

The themes of greater flexibility and adapting training programmes to particular companies and industries are echoed by other professionals such as Mr Stuart Milner, who combines his duties as principal of Crawley College with chairmanship of the Crawley and District Industries Association. "We work extremely closely with local employers and provide a wide range of tailor-made courses," he says.

Over the past year these have included sending trainers to Gatwick Airport to teach supervisory skills to shift workers and a scheme under which roughly a third of Rediffusion Simulators' workforce took evening classes in subjects such as basic computing and foreign languages. Mr Burberry's CTA has been teaching

staff of the Horsham-based Chipman how to maintain the converted railway carriages that spray weedkiller on railway tracks.

In practice, most companies draw on a mixture of sources for their training needs. In-house programmes run by the larger employers have increasingly given way to courses bought in from outside consultants in areas such as computer software packages. Local colleges are used principally to teach more formal qualifications, but also compete with private trainers in areas such as language skills and some of the more technical and managerial subjects.

The services offered by the likes of Crawley College are more accessible to large local employers than to smaller companies for whom the time and cost involved in even a relatively modest training programme may be prohibitive. One of the tasks the Sussex Training and Enterprise Council has therefore set itself is to foster links between large and small companies, with the aim of seeding new courses and

approaches that will eventually become self-sustaining. Sussex TEC is still too new to be able to draw any sensible conclusions about how far it can really strengthen employer-employer and employer-educator links. Roughly three quarters of its funds (£18.5m out of a total 1991-92 budget of £24.5m) are, like those of TECs in other parts of the country, in any case pre-empted by stat-

utory youth and employment training schemes - the budgets for which were settled before the size of the rise in local unemployment was clear.

The TEC is already in the process of revising downward its forecasts for regional employment over the next three years. Ms Brenda Hadcock, director of operations for the central Sussex area, acknowledges that its broader plans may need to be revised in the light of both the present

recession and the implications for the Sussex area of European market integration from 1993.

Local employees at least seem eager to prepare for the latter. When Duracell offered its 95 headquarters staff foreign language tuition, it was surprised to find over a quarter responding, and four so keen that they formed a self-help group after the course had ended. Mr Tony Tomblin, personnel development manager, is realistic about the effectiveness of part-time study on usable language skills. But, he says, the courses had important spin-off effects in terms of team-building and morale.

Both the skills training issue and the wider problem of how to retain staff will be back at the top of the agenda as soon as Gatwick area employers have to face up again to the challenges of full employment. "Surviving Full Employment, Central Sussex/East Surrey Labour Market Study, Available from C. Nicholson, 21 Herfield Road, Southill-on-Sand, East Sussex TN33 3EA, £25/£50 including appendices.

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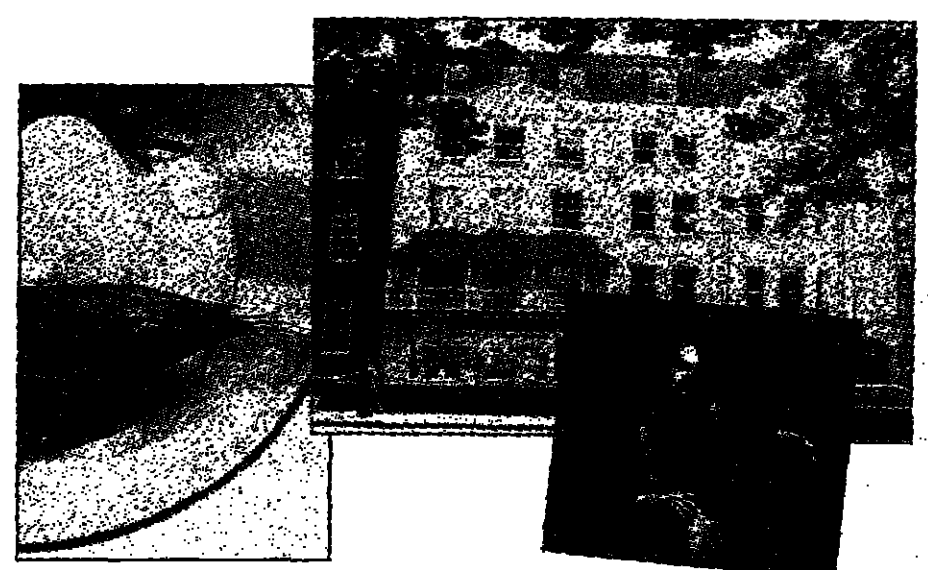
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## GATWICK BUSINESS REGION 5

What is now the world's fourth biggest international airport has changed out of all recognition, writes Bob Garton

## More leisure flights take the scheduled route

WHEN the Queen opened the new south terminal at Gatwick in 1988, it boasted a European first: a pier along which passengers could walk in shelter to their aircraft. As London's second airport, Gatwick's brief was to take diversions from Heathrow and provide a base for some independent operators. When she returned 30 years later to open the north terminal building, Gatwick had changed out of all recognition.

By that time the airport was handling 18m passengers a year and the new three-storey terminal was introduced as part of a phased development to handle projected further growth and improve facilities and service.

Just three years later, the growth in traffic and status at Gatwick has continued unabated: passenger levels have increased by more than a third. The latest phase in this development was marked on June 3 when Mr Malcolm Rifkind, the Transport Secretary, opened a 240m extension at the north terminal, which will enable it to handle up to 15 wide-bodied aircraft on piers at any one time.

Gatwick is now the fourth biggest international airport in the world. Its twin terminals, connected by a rapid transit system, handle 21m passengers a year. Gatwick Airport Ltd, which has run the airport since 1967, expects this figure, which represents 189,000 take-offs and landings annually, to climb steadily to 25m by the middle of the decade, perhaps reaching 30m - or 200,000 take-offs and landings - by the year 2000. While the debate continues about a further runway in the south-east, Gatwick would be able to handle the growth to 30m with its present single runway.

As Gatwick has expanded, so the profile of passengers has changed. The airport's growth accelerated sharply in the 1970s, when the exclusion of charter flights from Heathrow coincided with the boom in package holidays and increasing transatlantic traffic. While it retains its position as Britain's premier leisure airport, Gatwick is gradually shedding its "bucket and spade" image.

Recent surveys show the majority of passengers using the airport are in the ABC1 bracket, aged 25 to 40. Sixty per cent of the airport's passengers now travel on scheduled flights, with airlines providing services to 150 destinations in 64 different countries.

Gatwick has become a prime choice for travellers with business in north America: it offers more scheduled destinations in the US than any other European airport. One in every five passengers takes a transatlantic flight: 17 airlines fly from Gatwick to more than 20 north American cities. Virgin Atlantic started scheduled flights to Boston at the end of May.

The growing trend away from off-the-peg holidays to more individually tailored arrangements has seen a steady increase in the numbers of people seeking scheduled flights. Sixty airlines now offer regular scheduled flights to more than 40 destinations across Europe, the most popular being Paris.

Although most of Gatwick's take-offs and landings are leisure flights, business travel is playing an increasingly important role, now making up 20 per cent of the traffic. The south terminal has fax and photocopying facilities and a departure lounge for business travellers. Several airlines have business-class lounges and the hotels adjoining the airport's two terminals, such as the four-star Sterling which opened last year, have business centres offering secretarial services, conference facilities and a range of office equipment.

The steady climb in Gatwick's traffic has run into some turbulence this year. The combination of the UK recession, the Gulf war and the demise of Air Europe saw passenger levels fall by 24 per cent in April compared with April 1990. The figures were also

affected by the decision of several airlines to switch flights to Heathrow after Mr Rifkind's relaxation of air traffic regulations gave them the freedom to do so.

Ironically, the transfer of some flights to Heathrow is seen as a positive advantage to Gatwick. Mr David Roberts, general manager of south terminal, explains that it gives the Sussex airport more "breathing space", without the heavy traffic pressures that Heathrow has. Gatwick is able to offer better facilities to passengers and airlines, offering easier handling and quicker turnarounds. At the same time, some new routes from Gatwick are being added: Pan Am has just started services into the US, Virgin has begun flying to Boston, Northwest Airlines, which flies into North America, hopes to add a route to Sydney in summer.

Gatwick Airport hopes that most of the 3m people estimated to travel each year with Air Europe will still want to fly. A number of Air Europe's routes have already been taken over by other established carriers.

Cargo is set for strong growth at Gatwick over the next decade and the capacity of the cargo terminal on the north side of the runway is being expanded. It handled a total of 220,490 tonnes in the year to April (a 3.1 per cent increase over the previous year) and is being developed to 300,000 tonnes by 1994. The cargo area itself is scheduled to grow to 225,000 sq ft by then.

Yet, despite the changing pattern of flying from Gatwick and the changing profile of its passengers, the most obvious difference at Gatwick is in the nature of the terminals themselves. The past three years have seen a remarkable change in the commercial side of the business.

The number of travellers, visitors and employees adds up to a total of 30m potential shoppers - a figure reflected in the window displays of the many retail outlets in the north terminal and the south terminal's Gatwick Village. The innocent traveller arriving at Gatwick for the first time might be forgiven for thinking that he has taken a wrong turning and ended up in a shopping mall.

High street names with stores at Gatwick include W.H. Smith, Burton, Benetton, Our Price, Dorothy Perkins and Boots. The Chemist in its first airport venture.

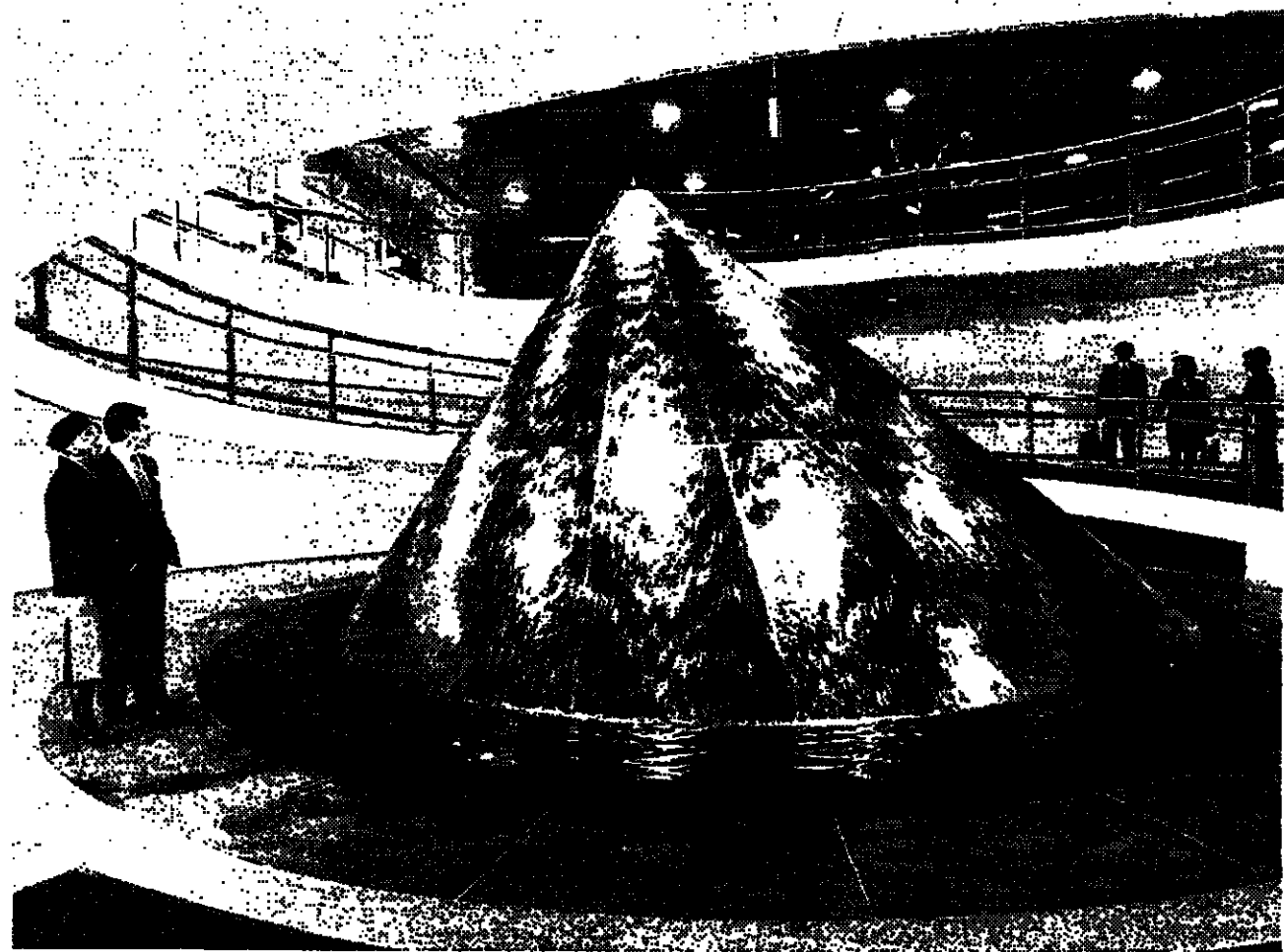
Says Mrs Joy Weston, Gatwick's commercial director: "Travellers are becoming increasingly discerning - they want to buy quality at a fair price. Our policy is to ensure this happens at Gatwick."

The policy is reflected in a price guarantee scheme launched in May. A clause in airport retailers' and restaurants' contracts requires them to honour a fair-pricing commitment. Mrs Weston says: "If customers find they are paying more at the airport than they should be, we will give them their money back. The aim of the campaign is to reassure the customer that prices have not been inflated by the caterers, retailers or other commercial operators simply because they are selling their products at the airport."

The recent increase in leisure time and disposable income has led to people taking more holidays and eating out more often. "Consumers are becoming more selective and demand more choice," says Mrs Weston. "They are more adventurous, call for higher standards, value for money and a domestic product as good as anything to be found abroad."

This has led to a £2m scheme at Gatwick, just completed, to create new catering outlets. These include an American-style diner (complete with pink Chevrolet), food courts at each of the terminals, and grill restaurants. The airport hopes that eating at one of the new outlets will become as important to passengers as a trip to the duty-free shop.

Bob Garton



(Left) The overcrowded departure hall of the South Terminal during a summertime industrial dispute and (above) the North Terminal, from where British Airways flights operate, which opened three years ago

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## GATWICK BUSINESS REGION 6

Crawley is seeing 'the new unemployment'

## A balance in jeopardy

ONE WORD used a lot in Crawley, by planners and politicians, in the town guide and in the borough structure plan is "balance".

Perhaps that is not surprising in a settlement laid out almost overnight by planners, one of the eight original post-war new towns designed to take development pressures away from London.

The familiar new town characteristics abound: wide roads and green spaces; drab concrete 1950s and 1960s buildings, interspersed rather awkwardly with older structures from the three original villages, and newer ones of glass and steel.

So the talk is of balance: between employment and houses; manufacturing and services; people and leisure facilities; economic development

and the environment.

But recently the balance has shifted, threatening to disrupt the sacred balance. The population continues to grow, now topping 87,000 and due to reach 100,000 by the turn of the century. Unemployment has begun to rise. And the relationship with Gatwick airport, engine of the local economy, is increasingly ambivalent.

Two years ago, the Crawley region had the lowest unemployment rate in the country: a mere 1.5 per cent. People leaving jobs one day were more or less guaranteed work the next.

Now, says Mr Frank Coley, Sussex employment service manager, the figure has risen to 5 per cent. Twice the number sign on for benefits as did a year ago. Employers can pick and choose, while employees have to hunt harder for work.

The Crawley job centre has added several new staff to its payroll. "We are seeing 'the new unemployment'," says Mr Coley. Accountants, solicitors, surveyors, marketing managers and even a television pro-

ducer have come along in the past few months as the recession has bitten.

Looming over the area, where it employs 22,000 people directly or in spin-off industries, such as catering and the hotel trade, is Gatwick. The town's coat of arms is supported by an eagle and a lion which symbolise the airport.

The effects of the Gulf War on top of the economic downturn caused a sharp drop in passenger traffic at the start of

**'We're afraid of being dominated by Gatwick, as Corby was by steel'**

1991, forcing many companies to shed jobs. Then, in an uncomfortable repeat of what happened to Freddie Laker a decade earlier, Air Europe collapsed in March, putting 2,000 people on the street.

"Crawley couldn't have developed as it has without the airport," says Mr Ken Dunn, deputy leader of the Conserva-

tive opposition in the council, which has been Labour-controlled for all but two years since the local authority was created. "As an ex-RAF pilot I couldn't be anti-airline. But we're afraid of becoming dominated by Gatwick, like Corby was by steel. And we all know what happened to Corby."

Mr Dunn is also vice-chairman of the Gatwick Area Conservation Campaign, which opposes the construction of a second runway on economic as well as environmental grounds. Mr Alf Pegler, leader of the council, also hints at the souring relationship with Gatwick. "The town originally attracted light manufacturing and engineering companies to the Manor Royal Industrial Estate, which grew rapidly in the post-war years."

Now many firms have closed, while others have cut back, including APV, which has switched some production to Peterborough and the US. In their place has come service industry, mostly related to Gatwick and mainly offering



The demise of Air Europe puts 86,000 sq ft of office space back on the market at Churchill Court, Crawley, just two years after it was hailed as the largest single letting in the area. Grosvenor Developments is offering new 25-year leases at £17 a sq ft

unskilled jobs. Less than a third of employment is now in manufacturing. "Prospects for young people in the area are not good," Mr Pegler says.

Mr Michael Sander, chief executive of Crawley borough council, sees this trend as a reflection of the large number of multinational corporations which make their location decisions from headquarters thousands of miles from the town.

"Until last year, Crawley showed all the typical signs of an overheated economy," he says. "There was a tremendous labour shortage, high retail

turnover and huge rates of development." House prices soared and there was a chronic lack of supply.

Mr Sander says there has been a degree of shock at the recent changes. "But there remains a feeling in the town that development has gone ahead too fast, and people want it tempered."

The relaxation of government planning controls has created an oversupply of offices. Demands on the council to sell surplus land and reduce the level of public housing construction has also put

development of a 13th neighbourhood, Maidenbower, with 3,800 homes, into the hands of the private sector. Building work has slowed down since the recent downturn.

The council has persuaded the contractors to provide £25m in public benefits, including new roads, a day care centre and open space. But repossessions have soared recently and the weakening demand for new houses has slowed down the site's completion, causing further stress to the local building industry.

Meanwhile, there are pres-

ures on the council to accommodate a new industrial estate, in line with government policy to promote economic development. Several proposals threaten the open land known as the Crawley-Gatwick "strategic gap", although the council has proposed a site called the Beehive next to the airport.

However, Mr Dunn says: "Nobody can pretend Crawley is poverty stricken." Unemployment remains small compared to the national average. He points to the new shopping centre due to open next April, the excellent transport links and the best open space and leisure facilities in the region. Crawley has two leisure complexes, a golf course and the Hawth, an arts centre.

Mr Charles Nicholson, a consultant who has prepared a study of the region for the local Training and Enterprise Council, says adequate new housing will not be provided to keep prices down, and that companies will need to search further afield for employees.

The current loosening of the labour market plays into their hands. "Now is the time for businesses in central Sussex to capitalise on the strike-out to get and train the labour they need," he says. "But whether they will is another matter."

Andrew Jack

Tim Burt looks at the prospects for expanding the airport

## The 'non-runner' runway

The issue has been passed to the Transport Department, which has formed a working party. Runway Capacity to Serve the South East (Rucase) - to consider ways of relieving airport congestion.

Among other options, Rucase is considering further development of Gatwick in spite of BAA's legal agreement with West Sussex County Council. But it is unlikely to reach any conclusions before the general election.

At least one member of the working party, however, has already made its recommendations. The Civil Aviation Authority (CAA) has told the Department of Transport "The preferred locations for new [runway] capacity are Gatwick, Heathrow and Stansted, with Gatwick the best choice in terms of airline competition."

Britain's Chartered Institute of Transport (CIT) agrees with the CAA and has outlined three options for dual-runway operation at Gatwick:

• simultaneous use of the main runway and the northern runway;

• a new runway south of the present airport complex;

• development of Redhill aerodrome as a feeder airport.

Mr Richard Botwood, director-general of the CIT, warns, however, that "many technical difficulties and major environmental problems have to be overcome."

The two existing runways could be used simultaneously only if operational problems can be solved; a new southern

runway would involve extending the airport's boundaries; and upgrading Redhill would take many years.

The final decision rests with the government. But "the government is terrified of the political implications of the

opposed to a second runway on the grounds of intolerable noise and damage to the environment."

West Sussex County Council also intends to fight further Gatwick development. Mr Peter Marshall Brown, the council's deputy planning officer, says West Sussex will resist any additional use of land around Gatwick and argue that the infrastructure and employment potential of the area cannot meet the demands of a larger airport.

"We would resist further development very fiercely," he adds.

Congestion has eased at Gatwick following the downturn in traffic earlier this year and the recent transfer of some airline services to Heathrow. But the present slack at London's second airport may disappear as carriers seek new routes.

Failure, meanwhile, to make a firm commitment to increase runway capacity could compromise London's pre-eminent position as Europe's busiest gateway.

Aviation authorities in France and the Netherlands are keen to exploit the overcrowding at both Gatwick and Heathrow. Expansion is under way at Charles de Gaulle airport in Paris and Amsterdam's Schiphol has presented itself for some time as London's third airport.

Opponents of Gatwick's expansion say the solution lies north of London at Stansted, where BAA opened a £400m terminal this year. But the government has already accepted recommendations by planning inspectors that there should never be a second runway at Stansted.

Other options identified by the CAA include a third runway at Heathrow; expansion at Luton; and increased use of the small airports at Southampton and Bournemouth.

Gatwick, however, is favoured by the airlines using it as the site for a second runway. Dan-Air, the UK scheduled and charter carrier, says a

Short Take Off and Landing (STOL) runway is an attractive proposition for the airport.

"There's always been pressure for an additional runway and there is traffic to support it," says a Dan-Air spokesman. "A STOL runway would ease congestion and would be environmentally ideal."

Such a development is also backed by long-haul airlines. Northwest, the US carrier, thinks a second runway would boost its interline traffic - passengers who transfer from domestic and continental services to transatlantic routes.

"Increasing short-haul traffic by using a second runway is good news for us," says Northwest.

A second runway would also be good news for the Gatwick business area. The Chartered Institute of Transport says the economic benefits of airport development are worth "billions of pounds."

But the institute warns: "The government must balance the economic importance of Gatwick's second runway against the legal constraints [on BAA] and the environmental problems. It's a hard decision to make."

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